



Economic Development Administration

Fiscal Year 2012 Annual Report

U.S. DEPARTMENT OF COMMERCE



JUN 24 2013

Dear Mr. President and Mr. Speaker:

I am pleased to submit the annual report on the activities of the U.S. Economic Development Administration (EDA), U.S. Department of Commerce, for fiscal year 2012, in compliance with Section 603 of the Public Works and Economic Development Act of 1965, as amended (42 U.S.C. § 3213).

Over its nearly 50-year history, EDA has invested in bottom-up regional innovation strategies to strengthen the Nation's regions, leverage private investment, and help create jobs. The agency's smart investments support the Department of Commerce's efforts to bolster advanced manufacturing, increase U.S. exports, and attract more investment to help American businesses "build it here and sell it everywhere."

Sincerely,

A handwritten signature in blue ink, appearing to read "Cameron F. Kerry".

Cameron F. Kerry
Acting Secretary of Commerce

Statement from the Deputy Assistant Secretary of Commerce for Economic Development

I am pleased to report to Congress the accomplishments of the U.S. Department of Commerce Economic Development Administration (EDA) for fiscal year 2012. During the year, EDA continued to work collaboratively with public- and private-sector partners to break down bureaucratic silos and maximize the effectiveness of its programs in supporting economic growth and job creation in regions throughout the United States.

Two initiatives that EDA led in FY 2012— the Rural Jobs and Innovation Accelerator Challenge and the Advanced Manufacturing Jobs and Innovation Accelerator Challenge—exemplify these efforts.

The Rural Jobs and Innovation Accelerator Challenge marshaled the resources of EDA and 12 other federal agencies to make \$9 million worth of investments in 13 organizations across the country that today are leveraging their local assets to support industry clusters and partnerships. Their programs will have a catalytic effect, helping entrepreneurs and small businesses foster innovation, increase regional competitiveness, and employ highly skilled workers in rural regions throughout the country.

The Advanced Manufacturing Jobs and Innovation Accelerator Challenge was an initiative that brought together EDA and five other federal agencies to award \$20 million to 10 public-private partnerships. These partnerships are supporting local efforts to spur job creation through a variety of projects, including initiatives that connect innovative small suppliers with large companies, link research with the start-ups that can commercialize new ideas, and train workers with skills that firms need to capitalize on business opportunities.

This initiative is a testament to the Obama Administration's commitment to protecting and growing America's manufacturing sector. Manufacturing has the highest multiplier effect of any industry. It is responsible for 70 percent of private-sector R&D, 90 percent of our patents, and 60 percent of our exports. Most important, it is a critical jobs generator for America's middle class, adding hundreds of thousands of jobs to the economy in recent years.

These two Challenges, along with EDA's regular programs and other targeted investments—such as the successful third round of the i6 Challenge and the continued support of the Strong Cities Strong Communities Initiative—are making long-term investments to better equip America's regions to compete in both the domestic and global marketplaces. And they build on EDA's nearly 50 year history of supporting regionally-driven economic development strategies by focusing on creating opportunities that encourage regions to plan for their long-term stability, build on their unique assets, and create the conditions for the private sector to flourish and create jobs.

In FY 2012, EDA awarded approximately \$297 million to support 674 investments through its Economic Development Assistance Programs and disaster relief funding. These investments included construction projects that many communities determined would enhance their local economic development efforts. In FY 2012, EDA invested approximately \$194 million in such construction projects, which are expected to help create or retain approximately 40,000 jobs and generate nearly \$4.6 billion in private investment, according to grantee estimates.

EDA also worked with communities by funding regional planning strategies that help them make smart decisions regarding their long-term economic growth. In FY 2012, EDA made 327 awards to regions and communities, providing them with \$29 million to develop such plans.

As the only federal government agency with economic development as its sole mission, EDA is uniquely positioned to address needs that are not met by other public- and private-sector resources. And the success of its investments shows that when the right partners in regional economic ecosystems come together and increase their level of interaction, good things happen for job creation, investment, and improved prosperity. It is through such efforts that EDA is working to ensure that America is not just able to face the challenges of the 21st century economy, but to prosper and grow for years to come.

Sincerely,

A handwritten signature in black ink, appearing to read 'M. Erskine', with a long horizontal flourish extending to the right.

Matthew S. Erskine
Deputy Assistant Secretary of Commerce
for Economic Development

EDA Highlights for Fiscal Year 2012

Strengthening Economic Growth and Creating Jobs

As the United States continued to recover from the deepest economic downturn in recent history, EDA investments supported economic growth in distressed communities and promoted long-term strategies and projects that will provide the foundation for business growth and job creation for many years to come.

During 2012, EDA continued to help regions strategically build strong economic ecosystems that will support entrepreneurship and business growth, enhance and grow their existing economic assets and create well-paying jobs in growing sectors. By investing in bottom-up regional economic development EDA helped communities devise new, well-thought-out, sustainable strategies based on their unique assets.

Accelerating Job Creation and Regional Innovation

Across the country, rural and urban communities are looking for new ideas and new engines for job creation. In response to this need, EDA offered a series of competitive grants for regional initiatives. These grants brought together various regional players with strategic action plans forming new and innovative partnerships between business, higher education, and government.

Investing in Rural Communities

One of these competitions— the **Rural Jobs and Innovation Accelerator Challenge**—focused on strengthening rural communities. In line with other silo-busting efforts of the Obama Administration, EDA, along with 12 federal partner agencies, implemented the challenge which offered \$9 million to help fund efforts that accelerate economic and job growth across rural regions.

Joining EDA in funding this challenge were the U.S. Department of Agriculture, the Appalachian Regional Commission, and the Delta Regional Authority. It was supported by nine other federal agencies.

The competition funded 13 rural partnerships (see sidebar) focusing on a wide range of industrial sectors, including advanced manufacturing, agribusiness, energy and natural resources, technology, and tourism. By leveraging local assets, the selected industry clusters and partnerships will be able to do even more to help small enterprises foster innovation, increase competitiveness, and employ highly skilled workers.

Winners of the 2012 Rural Jobs and Innovation Accelerator Challenge

- **Alaska:** Bristol Bay Jobs Accelerator Project – *Bristol Bay Native Association*
- **Connecticut:** New England Food Hub Cluster Initiative – *Wholesome Wave*
- **Illinois:** Henry-Rural Rock Island-Mercer County Economic Development Consortium – *Bi-State Regional Commission and Henry County Economic Development Partnership*
- **Kansas:** Project 17 - Advanced Manufacturing Institute at Kansas State University
- **Louisiana-Arkansas:** I-20 Corridor Regional Accelerator - Louisiana Tech University and Winrock International Institute
- **Mississippi:** Accelerating Jobs and Innovation through Community and Economic Development in Rural Mississippi - *Mississippi State University*
- **New Hampshire:** Northern Tier Farm and Forest Jobs Accelerator – *Northern Community Investment Corporation*
- **North Carolina:** WNC AgriVentures—Cultivating Jobs and Innovation Project - *AdvantageWest Economic Development Group and Land-of-Sky Regional Council*
- **North Carolina:** Northern Carolina Eastern Region Aerospace and Automotive Cluster Project - *North Carolina Rural Economic Development Center/ North Carolina State University*
- **South Carolina:** Southern Carolina Alliance Rural Jobs and Innovation Accelerator Challenge - *Southern Carolina Regional Development Alliance*
- **Virginia:** Appalachian Spring—Using Asset-Based and Creative Economy Methods to Catalyze Rural Job Acceleration - *'Round the Mountain: Southwest Virginia's Artisan Network*
- **West Virginia:** Southern West Virginia Rural Jobs Accelerator Partnership - *Marshall University Research Corporation*
- **West Virginia:** Value Chain Cluster Initiative - *Natural Capital Investment Fund*

Supporting the Growth of Advanced Manufacturing

In order to maintain its competitive edge in the global economy, the United States also needs to make more things that the rest of the world wants to buy. In FY 2012, EDA joined six other federal agencies in the **Advanced Manufacturing Jobs and Innovation Accelerator Challenge**, a competitive grant process designed to support initiatives that strengthen advanced manufacturing at the local level.

The 10 public-private partnerships funded by the challenge (see sidebar) consist of colleges, nonprofits, and other local stakeholders that in turn provide services to small and large businesses in a particular area. The \$20 million in total awards made available by this challenge are helping the winning clusters support local efforts to spur job creation through a variety of projects, including initiatives that connect innovative small suppliers with large companies, link research with the start-ups that can commercialize new ideas, and train workers with skills that firms need to capitalize on business opportunities.

The awards will help regional clusters grow by strengthening their connections to regional economic development opportunities and advanced manufacturing assets, helping develop a skilled and diverse advanced manufacturing workforce, increasing exports, encouraging the development of small businesses, and accelerating innovation in technology.

The winning initiatives are expected to train a total of 1,000 workers and help nearly 650 companies leverage their cluster's resources in their regions and create jobs across the country.

Winners of the 2012 Advanced Manufacturing Jobs and Innovation Accelerator

Challenge

- **Arizona:** Growing the Southern Arizona Aerospace and Defense Region - *Arizona Commerce Authority*
- **California:** Advanced Manufacturing Medical/Biosciences Pipeline for Economic Development (AM2PED) - *Workforce Development Board of Contra Costa County*
- **Michigan:** Innovation Realization: Building and Supporting an Advanced Contract Manufacturing Cluster in Southeast Michigan - *Southeast Michigan Community Alliance*
- **New York:** A Proposal to Accelerate Innovations in Advanced Manufacturing of Thermal and Environmental Control Systems - *Syracuse University*
- **New York:** Rochester Regional Optics, Photonics, and Imaging Accelerator - *University of Rochester*
- **Oklahoma:** Manufacturing Improvement Program for the Oil and Gas Industry Supply Chain and Marketing Cluster - *Oklahoma State University*
- **Pennsylvania:** Agile Electro-Mechanical Product Accelerator - *Innovation Works, Inc.*
- **Pennsylvania:** Greater Philadelphia Advanced Manufacturing Innovation and Skills Accelerator - *Delaware Valley Industrial Resource Center*
- **Tennessee:** AMP! The Advanced Manufacturing and Prototyping Center of East Tennessee - *Technology 2020*
- **Washington and Oregon:** Innovations in Advanced Materials and Metals - *Columbia River Economic Development Council*

Driving Innovation into the Marketplace

In 2012, EDA participated in the third round of the **i6 Challenge** and made seven new awards. This national competition was first launched in 2010 to advance American innovation, foster entrepreneurship, increase the commercialization of research and ideas into viable companies, and create jobs. It seeks to accelerate innovative product development, spur the formation of start-ups, and create small businesses by supporting Proof of Concept Centers at universities and research consortiums across the country.

The 19 winners from all three rounds of the competition are helping to jumpstart the production of emerging technologies and revolutionize manufacturing processes. The Proof of Concept Centers that have been funded incorporate a range of services, such as technology and market evaluation and business planning, that are critical to regional economic growth and job creation.

The i6 Challenge is led by the U.S. Department of Commerce's Economic Development Administration's Office of Innovation and Entrepreneurship. The office leads efforts to promote innovation-based, high-growth entrepreneurship, develops policy recommendations, and implements initiatives to commercialize technology developed through university and federally-funded research.

Winners of the 2012 i6 Competition

- **New Mexico:** Arrowhead Innovation Network (Las Cruces)
- **Florida:** FirstWaVE Venture Center (Tampa)
- **Indiana:** Energy Storage Proof of Concept Center (Crane)
- **Wisconsin:** Wisconsin Innovates for Success Proof of Concept Center (Madison)
- **Missouri:** Digital Sandbox Proof of Concept Center (Kansas City)
- **Virginia:** Virginia Innovation Project (Charlottesville)
- **California:** University of California–Davis, and the Sacramento Area Regional Technology Alliance (Davis)

Economic Development Administration Overview

Established under the Public Works and Economic Development Act (PWEDA) of 1965, as amended (42 U.S.C. § 3121 et seq.), the Economic Development Administration has helped communities generate jobs, retain existing jobs, and stimulate industrial and commercial growth for more than 45 years.

As the only federal government agency focused exclusively on economic development, the U.S. Department of Commerce's Economic Development Administration (EDA) plays a critical role in fostering regional economic development efforts in communities across the nation.

EDA's investments establish a foundation for sustainable job growth and the building of durable regional economies throughout the United States. This foundation builds upon two key economic drivers: innovation and regional collaboration. Innovation is the key to global competitiveness, new and better jobs, a resilient economy, and the attainment of national economic goals. The new global economy is built on centers of competition, and those regions that work together to leverage resources and use strengths to overcome weaknesses will fare better than those that do not.

Guided by the basic principle that communities must be empowered to develop and implement their own economic development and revitalization strategies, EDA works directly with local economic development officials through a bottom-up approach. This collaboration results in grant investments that are well defined, timely, and linked to a long-term sustainable economic development strategy. Linking EDA's investments to a community's strategic economic development plan enables the Federal Government to better leverage public and private sector investments.

EDA's flexible programs and structure enable nimble operations and allow for innovation and responsiveness to changing economic needs and conditions faced by its local and state government partners. EDA's economic footprint is wide and its tool box is extensive—including technical assistance, post-disaster recovery assistance, trade adjustment support, strategic planning and research and evaluation capacity, thereby allowing the agency to offer the most effective investment to help communities succeed in the global economy.

EDA Programs

EDA's programs (see sidebar box) offer a complementary, balanced portfolio of tools that are designed to help rural and urban communities evolve through the economic development process to become robust regional engines for business creation and job growth.

EDA Programs

- ★ **Public Works and Economic Development:** Supports the construction, expansion, or upgrade of essential public infrastructure and facilities.
- ★ **Economic Adjustment Assistance:** Provides a wide range of technical, planning, and public works and infrastructure assistance in regions experiencing adverse economic changes that may occur suddenly or over time (for example, strategy development, infrastructure construction, and revolving loan fund capitalization).
- ★ **Planning Assistance:** Assists local and regional organizations (such as district organizations, Indian Tribes, and other eligible entities) with their short- and long-term planning efforts.
- ★ **Technical Assistance:** Provides focused assistance (such as project planning, economic impact analyses, and feasibility studies) to public and nonprofit leaders to help in economic development decision-making. Also includes the University Center Economic Development Program, which makes the resources of universities available to the economic development community.
- ★ **Research and Evaluation:** Supports research of cutting-edge economic development practices, as well as information dissemination efforts to national audiences.
- ★ **Trade Adjustment Assistance for Firms:** Supports a national network of 11 Trade Adjustment Assistance Centers that assist U.S. small and medium-sized businesses that have been impacted by

Public Works and Economic Development Assistance

EDA's Public Works and Economic Development investments help distressed communities revitalize, expand, and upgrade their physical infrastructure. This program enables communities to attract new industry; encourage business expansion; diversify local economies; and generate or retain long-term, private-sector jobs and investment through the acquisition or development of

land and infrastructure improvements needed for the successful establishment or expansion of industrial or commercial enterprises.

Public Works investments help facilitate the transition of communities from being distressed to becoming competitive in the worldwide economy by developing key public infrastructure, such as technology-based facilities that utilize distance learning networks, smart rooms, and smart buildings; multitenant manufacturing and other facilities; business and industrial parks with fiber optic cable; and telecommunications and development facilities. In addition to these, EDA continues to invest in its traditional Public Works projects, including water and sewer systems improvements, industrial parks, business incubator facilities, expansion of port and harbor facilities, skill-training facilities, and brownfields redevelopment.

Economic Adjustment Assistance

The Economic Adjustment Assistance (EAA) program uses a flexible set of tools to respond to the wide range of economic development challenges in communities and regions across the nation, including globalization, natural resource depletion, corporate restructuring, and natural disasters.

EAA is the most effective single program in EDA's arsenal to address areas impacted by globalization, especially manufacturing dependent communities that need to develop and implement regional strategies that will transform and diversify their economies and position them competitively in the global marketplace. EAA funds can be used to design the transition strategy, construct or upgrade public infrastructure, and capitalize locally or regionally administered Revolving Loan Funds that directly assist innovative entrepreneurs in growing 21st century businesses.

Additionally, the EAA program, with its forward-looking "imminent threat" authority, allows EDA to initiate interventions before a community's economy bottoms out, when economic trends may clearly indicate the need for intervention but the trailing economic eligibility indicators employed in other programs may not provide adequate access to other assistance.

Revolving Loan Fund Program

As part of the Economic Adjustment Assistance Program, EDA makes grant-based co-investments with units of state and local government and nonprofits to establish lending programs through its Revolving Loan Fund (RLF) Program. This expands capital access opportunities to small businesses in distressed regions at below-market rates or when funds are otherwise unavailable from private lenders. Grant recipients typically must contribute matching dollars to capitalize the fund. Revolving Loan Funds operate, in principle, by issuing new loans as old loans are repaid. Eligible uses for loans include real estate, equipment, fixed assets and working capital. As of April 2013, the RLF program encompassed 564 RLFs, with a combined capital base of \$848 million

Revolving Loan Fund Program				
Region	Number of Reporting Units	Capital Base Current Period	Capital Base Previous Period	Percent Change
Atlanta	74	\$122,984,231	\$107,435,116	14%
Austin	37	\$54,837,385	\$51,643,611	6%
Chicago	107	\$128,602,290	\$121,280,357	6%
Denver	105	\$85,422,631	\$80,731,392	6%
Philadelphia	149	\$306,906,092	\$288,001,182	7%
Seattle	92	\$149,634,090	\$131,853,543	13%
EDA Total	564	\$848,396,719	\$780,945,201	9%

Economic Development Planning Assistance

The Economic Development Planning Assistance program provides essential investment support to district organizations, Native American organizations, states, sub-state planning regions, urban counties, cities and other eligible recipient to assist in planning. The two categories of the Planning Assistance program are: (a) planning investments for District Organizations, Indian Tribes and other eligible entities; and (b) short-term planning investments to states, sub-state planning regions and urban areas. Eligible activities under this program include developing,

maintaining, and implementing a Comprehensive Economic Development Strategy (CEDS) and related short-term planning activities.

Technical Assistance

EDA administers the University Center Economic Development program, the Local Technical Assistance program, and National Technical Assistance program. These three programs help promote economic development and alleviate unemployment, underemployment, and out-migration in distressed regions.

Institutions of higher education have extensive resources, including specialized research, outreach and technology-transfer and commercialization capabilities, as well as recognized faculty expertise and sophisticated laboratories. The EDA-supported **University Center (UC)** program is specifically designed to marshal the resources located within colleges and universities to support regional economic development strategies in regions of chronic and acute economic distress. The UCs, which EDA considers long-term partners in economic development, are required to devote the majority of their funding to respond to technical assistance requests originating from organizations located in the economically distressed portions of their service regions.

The UCs have a long history of promoting and facilitating economic development in their service regions. They have often been among the first to recognize emerging technical assistance needs. As early as 1980, for example, EDA-funded UCs recognized and responded to the needs of small and medium-sized manufacturers and processors for technology transfer and commercialization assistance.

Most UCs focus their efforts on assisting units of local governments and nonprofit organizations in planning and implementing regional economic development strategies and projects. Typical activities provided by the UCs include targeted commercialization of research, workforce development, and business counseling services. Other UCs may focus their efforts on helping local organizations with conducting preliminary feasibility studies, analyzing data, and convening customized seminars and workshops on topics such as regional strategic planning and capital budgeting.

EDA began administering the University Center Economic Development Program on a competitive, multi-year basis in FY 2004, holding competitions each fiscal year in two of EDA's six regional offices. In FY 2012, EDA's regional offices in Seattle and Atlanta held their third round of competitions. During this year, EDA invested \$16.2 million in 58 UCs, including second- and third-year funding awarded to centers selected in prior years.

The **Local Technical Assistance** program, one of EDA's smallest programs in terms of funding, is nevertheless an extremely flexible and useful economic development tool. Projects analyze the feasibility of potential economic development projects, such as an industrial park or a high-technology business incubator. Feasibility studies are an effective tool for determining whether the market will support a particular activity or site.

While Local Technical Assistance investments are typically small in size and scope, they can prevent costly mistakes and misguided investments, such as costly infrastructure improvements to support obsolete industries. Targeted market feasibility studies can help communities overcome these hurdles and identify tomorrow's higher-wage employers. Because of these feasibility studies, many communities have subsequently received funding under EDA's Public Works or Economic Development Assistance programs, or other federal and state programs, to implement those projects.

The **National Technical Assistance** program assists in formulating and implementing new economic development tools. These tools support local governments' efforts to partner with private industry and attract private investment to revitalize regions and local communities. Providing timely information on best practices in economic development is critical to practitioners' efforts to alleviate economic distress and promote economic development. This program identifies and funds the collection and dissemination of new knowledge, analysis, and technical information, which helps communities assess their economic development opportunities and supports EDA's overall strategy of enhancing regional cooperation, fostering innovation, increasing productivity and developing industry clusters.

Research and Evaluation

Through the Research and Evaluation program, EDA builds the knowledge base for sound, market-driven regional and local economic development. This work is critical to ensure that EDA's initiatives and investments are consistent with current best practices in economic development. Program evaluations ascertain EDA's impact on measures such as return on taxpayer investment, private capital investment leveraged, and the creation of higher-skill, higher-wage jobs. Projects under the Research and Evaluation program may be carried out through grants or cooperative agreements, as well as through studies conducted in-house, to maximize the impact of this modestly funded program.

Trade Adjustment Assistance Program

Administered by EDA, the Trade Adjustment Assistance for Firms (TAAF) program helps economically distressed U.S. businesses develop strategies to compete in the global economy. Through a partnership with a national network of 11 EDA-funded Trade Adjustment Assistance Centers (TAACs), the program provides cost-sharing technical assistance to help eligible businesses create and implement targeted business recovery plans that are aimed at boosting global competitiveness, increasing sales, and retaining and creating jobs.

The TAACs, which are either independent or university-affiliated entities, provide support to import-impacted firms in a public-private collaborative framework. The TAAF program provides a portion of the assistance, while participating firms contribute a matching share to create and implement their recovery plans called Adjustment Proposals (APs).

In FY 2012, the TAAF program certified 79 petitions for certification of eligibility, and approved 102 adjustment proposals. Through both the in-depth analysis of each firm and the execution of recovery plans, distressed firms are given the opportunity to adjust to import pressures and become more competitive.

Alaska

During FY 2012, EDA awarded 19 grants totaling \$6.5 million throughout the state of Alaska. These investments support the state's bottom-up, regionally-owned economic development initiatives to create jobs and maximize their economic assets and potential. EDA invested in the state's efforts in growing its economy through deep sea fishing, marine service and repair facilities, fish processing, and disaster resiliency in both urban and rural communities, including native villages. EDA construction grants alone are expected to help create or retain 485 jobs.

Investment Spotlight: Marine Service Center Supports Local Fishermen

The mainstay of the Bering Sea economy is the fishing industry. Currently, fishing boats must travel 300 miles to Washington State to the nearest marine service and repair facility, a three day trip, for repair. Without a closer option for vessel repair, fishermen lose critical income while their boats are out of commission.

In 2012, EDA awarded \$1.8 million dollars to fund construction of a marine service, repair and supply center on St. Paul Island. A collaboration of the Aleut Community of St. Paul Island and the Central Bering Sea Fishermen's Association, the new service center will provide a home for essential support service and repair activities for vessels, enabling them to return to operation sooner. The facility will decrease costs for small fishing businesses operating throughout the Bering Sea, increasing their competitiveness. Local residents, including those of the Aleut Community, will have access to new jobs in vessel repair, service, and construction. As a result of the construction of this new center on St. Paul Island, the grantee anticipates growth of the seafood industry and expanded retail sales in marine segments. EDA's investment will help create 200 jobs and save 100 jobs.

Alabama

EDA awarded six grants in the state of Alabama totaling \$1.1 million. These projects support the state's network of Economic Development Districts as they build the foundation for long-term economic growth and prosperity and a university center project, which leverages applied research and technical assistance to help communities capitalize on economic development opportunities.

Investment Spotlight: Auburn University Helps New and Existing Businesses Grow

Institutions of higher education are critical players in the development of vibrant economic ecosystems. Universities have significant economic development assets—such as faculty, staff, students, research and proof of concept centers, laboratories, and high-speed broadband networks—to support regional economic growth.

In July 2012, Auburn University's Auburn Technical Assistance Center (ATAC) was selected as one of ten University Centers in EDA's eight-state Atlanta region. By leveraging the university's available resources, ATAC helps businesses, industries, and not-for-profit entities from across Alabama learn how to improve their competitiveness, optimize efficiency, and explore market expansions through a variety of educational and outreach services.

As an EDA University Center, ATAC is also providing its expertise to support winners of the Economic Development Partnership of Alabama's (EDPA) Alabama Launchpad competition. Alabama Launchpad provides a framework for entrepreneurs in the state to develop their business ideas and to connect with a network of experts, investors, and service providers. By providing unique opportunities to obtain startup capital, receive expert guidance, and establish working relationships within the business, academic, and investment capital communities, Alabama Launchpad is helping increase the odds of success for new entrepreneurs.

Arkansas

During FY 2012, EDA made 11 grants totaling approximately \$10 million throughout the State of Arkansas. After experiencing severe flooding in the spring of 2011, EDA responded by investing \$8.75 million in projects designed to help communities make their economies stronger and more disaster resilient. These projects include a wide-range of activities, such as rebuilding and improving vital infrastructure, providing workforce training, and encouraging trade and exports. By supporting growth in the state's tourism, aviation, and manufacturing industries, these investments are expected to create or retain 140 jobs according to grantee estimates.

Investment Spotlight: EDA Investment Supports the Return of Tourism in Flooded Region

Following a significant loss of manufacturing jobs due to outsourcing, the economy of Van Buren County, Arkansas, has become heavily dependent on tourism. Located in the heart of the Ozark Mountains, the city of Fairfield Bay experienced significant flooding in 2011 which damaged the city's conference center and marina. The flooding forced numerous business closures and threatened the viability of additional businesses and amenities, all vital elements in attracting visitors to the region. Repair of the conference center and rebuilding essential infrastructure became imperative to restoring economic activity and jobs, as well as attracting new business investments to the region.

In September of 2012, EDA invested \$1.1 million to renovate the Fairfield Bay Conference Center and the construct essential road infrastructure. The completion of the project promises to create significant opportunities for jobs in tourism, marketing, and retail fields, as well as encourage new businesses and industries to locate and remain in the economically distressed area.

American Samoa

Following the closure of the majority of American Samoa's tuna canneries and damage from a 2009 tsunami, American Samoa began the process of developing a Comprehensive Economic Development Strategy (CEDS) to focus the Territory's economic recovery efforts. Funded by a grant from EDA, the CEDS process has allowed public and private sector leaders to assess the island's challenges, assets, and opportunities to develop a road map of actions that will lead to long-term sustainable growth. When fully implemented, the CEDS will help the Territory become more resilient to natural and economic disasters.

The White House and the Office of Insular Affairs at the Department of Interior, through the Interagency Group on Insular Affairs, are utilizing the CEDS process and its resulting strategies as a valuable tool in facilitating coordinated federal support for American Samoa and the other small U.S. Territories. CEDS provide an economic development framework, process, and strategy that supports private capital investment and job creation statewide. The CEDS process will bring together the public and private sectors in the creation of an economic development roadmap to diversify and strengthen the regional economy.

Arizona

During FY 2012, EDA awarded 10 grants throughout the State of Arizona totaling \$5.6 million. These investments encourage entrepreneurship, commercialization and disaster resiliency, support the growth of the aerospace and defense industries, and help position Arizona communities to maximize their economic assets and potential. These investments are expected to create or retain 300 jobs according to grantee estimates.

Investment Spotlight: EDA Investment Supports Commercialization and Disaster Resiliency in Northern Arizona

A partnership of the Northern Arizona Council of Governments (NACOG), Northern Arizona University (NAU) and the City of Flagstaff, the Northern Arizona Center for Emerging Technologies (NACET) is a thriving business incubator servicing a variety of service, manufacturing, high technology, science and renewable energy firms. NACET also provides entrepreneurial outreach assistance to clients in the region, including the Navajo, Hopi, White Mountain Apache and San Carlos Apache Indian Tribes. Funded in part by a 2003 EDA investment, the NACET's Phase I building houses wet and dry lab space that incubate biotechnology and energy companies and fosters commercialization of technologies developed at NAU and in the region. As of 2012, NACET had generated \$109.7 million in private sector investment and helped to create 320 new high-skill, high-wage jobs in the more than 25 business that have been assisted by the incubator.

In 2012, EDA awarded \$4 million to fund construction of a Phase II business incubator to provide business assistance services for Phase I graduates to accelerate the commercialization of their products. The facility will also serve as an alternative emergency response center for first responders for the efficient delivery of services to communities and tribal nations during natural disasters, a critical community need exposed by extensive flooding in 2011. This EDA investment is expected to create 300 jobs and attract \$70 million in private investment.

California

During FY 2012, EDA awarded 25 grants totaling nearly \$18 million throughout the State of California. These investments support the growth of advanced manufacturing, entrepreneurship, export development, and disaster resiliency. EDA has also continued to invest in efforts to promote the commercialization of innovation throughout the state including UC Davis, a 2012 *i6 Challenge* winner, and the Clean Tech Incubator in Los Angeles. EDA construction investments made in FY 2012 alone are expected to help create or retain about 4,090 jobs in California.

Investment Spotlight: EDA Investment Enables Collaboration for Innovation

Los Angeles County has experienced double digit unemployment for years, and community and business leaders have collaborated to develop strategies to diversify the economy and leverage the assets of the region's premier institutions of higher education. Located on an entire city block in the heart of the Los Angeles Clean Tech Corridor, the Los Angeles Kretz Innovation Campus will serve as a hub for clean tech research and commercialization. Home of the Los Angeles Clean Tech Incubator, clean tech demonstration centers, R&D labs, conference facilities and workforce training facilities, the Innovation Campus will provide start-ups with direct access to state-of-the-art lab equipment, newly trained workers, and monthly research conferences and symposiums. The close proximity created by the campus environment will enable R&D professionals to enlist the help of entrepreneurs in bringing their inventions to market.

With EDA's investment, collaboration between groundbreaking researchers will now be as easy as walking down the hall. In 2012, EDA awarded a \$2.1 million grant to support the creation of the Los Angeles Kretz Innovation Campus. These funds will be used to construct two parking lots, build a solar power generation photo voltaic canopy structure, fund capital equipment for a laboratory, as well as a prototyping/training workshop in the incubator. EDA's investment is expected to create 171 new jobs.

Colorado

EDA awarded 11 grants in the state of Colorado totaling \$672,034. These projects support the state's network of Economic Development Districts as they build the foundation for long-term economic growth and prosperity and assist areas of the state impacted by severe weather.

Investment Spotlight: EDA's Investment Encourages Tourism in Fire Ravaged Region

In the summer of 2012, adverse weather conditions in Colorado led to a series of severe wildfires in the Colorado Springs area, causing widespread property damage and significant economic losses. The fires swept through the region during the height of the summer season, closing many hotels and attractions that are the mainstays of the local tourism-based economy which employs approximately 14,000 workers. With extensive news coverage of the fires, the negative impacts to the region's tourism jobs lingered long after the fires subdued.

Lost business revenue and lost wages made it impossible for the area to recover without supplemental marketing to drive additional travel to the region over the remainder of the summer and fall travel season. In the wake of the fires, EDA worked with the Colorado Springs Convention and Visitors Bureau to help preserve critical tourism jobs. In September 2012, EDA awarded \$200,000 to help the Bureau fund an advertising campaign in print, electronic and social media targeted at encouraging tourists to return to the area, spurring recovery of the region's tourism industry.

Connecticut

During FY 2012, EDA awarded six grants totaling \$2.5 million in the State of Connecticut. These awards included a 2012 Rural Jobs and Innovation Accelerator Challenge winner that will catalyze job creation and leverage private capital across New England's agriculture industry. These investments are expected to create or retain 150 jobs according to grantee estimates.

Investment Spotlight: EDA Seeds Locally Grown Jobs

Accessibility and affordability of healthy, locally grown fruits and vegetables is a challenge faced by many communities nationwide. Not only does access to locally-grown food promote the health and well-being of all Americans, but strong regional food infrastructure creates new job opportunities for regional farmers and small businesses at every step in the food production chain.

Through the Administration's Rural Jobs and Innovations Accelerator Challenge, a funding opportunity offered by four federal agencies, EDA joined the U.S. Department of Agriculture in investing in the Wholesome Wave Foundation's New England Food Hub Initiative. EDA's \$367,600 grant will help the foundation address the demand for locally produced foods by providing technical business assistance and access to capital to food producers, processors, storage, and transporters throughout New England. Based in Bridgeport, Wholesome Wave will help start and expand new food hubs. These hubs will generate additional revenue to the region's farmers, as well as new jobs at every step in the food production chain from farming, to distribution, and production.

Washington, District of Columbia

During FY 2012, EDA collaborated with the Office of the Deputy Mayor for Planning and Economic Development to provide input and assistance with the City's Five-Year Economic Development Strategy for the District of Columbia. Published in November 2012, this plan is the District's first strategic roadmap for sustained, sector-driven economic development with the goals of creating 100,000 new jobs and generating \$1 billion in new tax revenue in the next five years.

In December 2012, the District of Columbia Office of Planning also released its DC Innovation Strategy for Saint Elizabeth's Final Report. Funded by an EDA grant in FY 2010, this report articulates how the City can leverage the decision of the Federal government to consolidate the Department of Homeland Security (DHS) at the site of the former Saint Elizabeth's hospital to transform the surrounding neighborhood into an Innovation Hub for the defense, intelligence and security industries. By converting the St. Elizabeth's campus into an integrated center of research, education, training, entrepreneurship, technology transfer, and private sector commercial activities, the City seeks to transform Ward 8, one of the City's most economically distressed areas, into the epicenter of a thriving regional innovation economy.

Delaware

EDA awarded two grants in the state of Delaware in 2012 totaling \$141,700. These grants provide a foundation for assistance for communities to develop locally-driven collaborative economic development strategies for long-term economic growth.

Investment Spotlight: EDA Planning Investment Leverages Assets to Transform a Local Economy

Over the past decade, Northern New Castle County has experienced dramatic economic shifts as many of its major manufacturers downsized or shuttered their factories. In order to create more and better employment opportunities for its residents, the County needed to transition from an economic base dependent on large corporations, banking, and chemical companies to a more diverse economy supportive of small businesses, manufacturers, and knowledge workers.

In April 2012, EDA awarded a \$41,700 technical assistance grant to New Castle County to formulate a business corridor plan for Routes 9 and 13, major thoroughfares that have struggled with corporate restructuring and manufacturing plant closures. The strategic plan will assist the Port of Wilmington, New Castle Airport and Norfolk Southern freight rail to identify growth opportunities and industry clusters complementary to their services. EDA's modest investment will also enable New Castle County to identify opportunities for manufacturers and small and existing businesses to take advantage of strong transportation infrastructure, numerous potential redevelopment sites, and available workforce. By effectively leveraging available assets, local businesses will be able to increase distribution, serve new markets, and export more goods.

Florida

EDA awarded 12 grants in the state of Florida totaling \$5 million. These grants include a mix of planning, construction and networking assistance that support the growth of energy and high-technology industry clusters. These investments are expected to create or retain 1,800 jobs according to grantee estimates.

Investment Spotlight: EDA's Investment Accelerates Entrepreneurship in Tampa

Burdened with high unemployment, Florida's Tampa Bay Region needed to jumpstart its economy. The region's entrepreneurs faced the three-fold challenge of limited availability and access to early stage capital, a small pool of experienced tech executives, and difficulty attracting top talent to early-stage ventures. While the region possessed a complex network of universities, small business support centers, and other resources, these assets were not cohesively working together to accelerate innovation and entrepreneurship in West Central Florida.

A collaborative regional partnership—Tampa Bay FirstWaVE Venture Center—that includes the University of South Florida, Tampa BayWaVE, the Tampa Bay Technology Forum, the City of Tampa, Hillsborough County, and the University of Tampa will serve as a critical catalyst to innovation-based economic development in the region. A winner of EDA's FY 2012 *i6 Challenge*, FirstWaVE will connect existing regional entrepreneurship resources, mentors, capital, and industry expertise into a highly cohesive innovation ecosystem. EDA's \$1 million *i6* award supports FirstWaVE's 5-year Build-Launch-Grow accelerator framework which helps start-up companies secure the early-stage angel funding necessary to develop into viable tech companies. Building upon best practices of nationally recognized incubators, entrepreneurship centers, and accelerators, FirstWaVE seeks to create a model that can be replicated throughout Florida.

Georgia

During FY 2012, EDA awarded 10 grants in the State of Georgia totaling \$5.6 million. EDA invested in six Public Works projects that funded critical infrastructure —road improvements and rail spurs, increased sewer capacity, and installed fiber optic cable—that are helping communities across the state to support business expansion and the attraction of new industry. These investments are expected to create or retain 767 jobs according to grantee estimates.

Investment Spotlight: EDA-Funded Roadway Improvements Pave the Way to Job Growth

The city of Dalton, in Whitfield County, Georgia, was known as the “Carpet Capital of the World” for its many large and small carpet manufacturers. The sharp decline in residential and commercial construction during the economic downturn had direct negative impacts on the demand for carpet, leaving the carpet industry, and Dalton, particularly hard hit.

In 2012, EDA awarded Whitfield County \$1.4 million in Public Works funds to construct roadway improvements to a manufacturing area. This investment enables the location of an engineered wood floors plant in Dalton. The new facility leverages the workforce talent in the region and utilizes recycled materials in its production process to cut waste and reduce dependence on raw materials to help the company become more competitive in the global marketplace. The project is expected to create 250 jobs and generate \$65 million in private investment, according to grantee estimates.

Guam

Following a steep decline in economic activity caused by the continued downturn in international tourism; EDA funded a revitalization strategy in 2010 for the Territory of Guam. This led to the development of the Guam Comprehensive Economic Development Strategy (CEDS) which was published in 2011 as a collaborative effort between the Guam Economic Development Authority, the Bureau of Statistics and Plans, and the University of Guam Center for Economic Initiatives. The CEDS process engaged private sector stakeholders to address the need to diversify the economy and meet the challenges posed to island infrastructure and the business community by the proposed military build-up on the island as a result of the relocation of Marines from Japan to Guam. When fully implemented, the CEDS will help the Territory become more resilient to natural and economic disasters.

The White House and the Office of Insular Affairs at the Department of Interior, through the Interagency Group on Insular Affairs, are utilizing the CEDS process and its resulting strategies as a valuable tool in facilitating coordinated federal support for Guam and the other small U.S. Territories. CEDS provide an economic development framework, process, and strategy that supports private capital investment and job creation statewide. The CEDS process will bring together the public and private sectors in the creation of an economic development roadmap to diversify and strengthen the regional economy.

Hawaii

During FY 2012, EDA awarded eight grants totaling \$8.2 million to grantees in the State of Hawaii. These investments encourage the growth of alternative energy, biotechnology and ocean science, agriculture, tourism, culinary arts, commercialization and disaster resiliency in the state by supporting bottom-up, regionally-owned economic development initiatives to create jobs and position communities in Hawaii to maximize their economic assets and potential. These investments are expected to create or retain 987 jobs according to grantee estimates.

Investment Spotlight: EDA Supports Clean Energy Start-ups

Because of its remote location, Hawaii's economy is heavily dependent on imported oil. A profound understanding that lessening Hawaii's dependence on oil is critical to ensuring its economic stability has compelled the state, and its Natural Energy Laboratory of Hawaii Authority (NELHA), to become a leader of clean energy research and development.

With lowering foreign oil dependency a critical issue across the county, the economic benefits of clean energy innovations developed in Hawaii are having significant impacts far beyond the Islands. To harness growing demand and opportunity, NELHA needed to expand and upgrade its incubator to grow more startups, as well as provide them access to cutting edge technologies to increase their competitiveness. EDA's investment of \$3 million will fund the renovation and conversion of an existing business incubator into an alternative energy and biotechnology demonstration incubator. Located in NELHA's technology park in Kailua-Kona, the building will provide space for business tenants that have completed the research stage for their products but need further technological development and demonstration prior to commercialization. The project is expected to create 985 jobs, and further grow the state's clean energy cluster.

Iowa

In FY 2012, EDA grantees in Iowa received 19 grants totaling \$3.1 million. EDA's investments support the growth and expansion of bio-processing, alternative energy, and disaster recovery. By supporting bottom-up, regionally-owned economic development initiatives, EDA's investments will create jobs and position Iowa communities to maximize their economic assets and potential. These investments are expected to create or retain 165 jobs according to grantee estimates.

Investment Spotlight: EDA Investment Provides Critical Gap Funding for Small Businesses in Need

Following a natural disaster, small businesses often face challenges long after the clean-up is complete. EDA's Revolving Loan Fund (RLF) Program has been utilized extensively in disaster-impacted communities where affected businesses need low interest financing to restore operations. In 2012, EDA provided a \$2.9 million award to recapitalize of an RLF managed by the East Central Iowa Council of Governments (ECICOG) to provide support to businesses in a region that continues to recover from devastating floods in 2008.

ECICOG's Revolving Loan Fund Business Assistance Program has increased the amount of gap financing capital available for local businesses in need. Ovation Networks, Inc., a young and innovative Wi-Fi solutions company, is one of many businesses in downtown Cedar Rapids affected by the 2008 flood disaster that has not only survived, but is now thriving because of ECICOG's assistance. At a crucial time, the ECICOG RLF provided Ovation a \$150,000 loan, making possible a \$365,000 investment in furniture and fixtures and providing needed working capital. The company has prospered and contributed to the community's recovery. It now employs 63 workers.

Idaho

During FY 2012, EDA awarded 12 grants totaling \$1.3 million throughout the State of Idaho. These investments encourage the growth of manufacturing, entrepreneurship, export development and disaster resiliency in the state. By supporting bottom-up, regionally-owned economic development initiatives, EDA's investments will create jobs and position Idaho communities to maximize their economic assets and potential. Growing its manufacturing cluster is one of the state's top priorities.

Investment Spotlight: EDA University Center Drives Productivity in Idaho

TechHelp is the EDA University Center in Idaho affiliated with Boise State University. In its role as a University Center, TechHelp assists manufacturers throughout Idaho improve productivity and grow revenue and profitability. With offices in Boise, Pocatello, and Post Falls, TechHelp specialists work in partnership with the state universities to provide assistance to manufacturers, food and dairy processors, service industry and inventors to strengthen their global competitiveness through continuous innovation for new and improved products, markets and processes.

TechHelp clients have achieved remarkable results: in FY 2012 alone, TechHelp helped 66 firms create 335 jobs. TechHelp-assisted firms have increased and retained sales totaling \$53.4 million, cost savings totaling \$10.6 million, and investments in plant modernization, equipment and people adding up to \$6.6 million.

One of the companies assisted by TechHelp is Rekluse, now the motorcycle industry leader in clutch performance and innovation. Founded in 2002, this small manufacturer has grown 31 jobs and exports \$400,000 worth of products a year. It has expanded its manufacturing capacity with a new location in the Boise area, and continues to grow with new products and markets. In 2012, the Small Business Administration named Rekluse its Small Business Exporter of the Year.

Illinois

During FY 2012, EDA awarded 20 grants totaling \$8.3 million in the State of Illinois. These investments spurred job creation in medical devices, IT startups, transportation and logistics, and high tech manufacturing. These projects leveraged the assets of the rural and urban areas of the state to create a holistic approach to economic development that is able to increase productivity, spur innovation and entrepreneurship, and increase long-term regional competitiveness and economic diversification. These investments are expected to create or retain 1,478 jobs according to grantee estimates.

Investment Spotlight: EDA Award Attracts Foreign Direct Investment

Rochelle, Illinois and surrounding counties are home to one of the Midwest's largest intermodal terminals and with millions of containers entering and departing every year. The region is home to many of the State of Illinois' major transportation routes including two Interstates (88 and 39), five U.S. highways, 11 State highways, 400 miles of rail serviced by two major railroads and two of Illinois' major waterways. Despite these advantages, since 1990, the region has shown net losses of manufacturing jobs, leading to an increased numbers of households living in poverty.

With more than 80 million people in 15 states and Canada accessible in less than 24 hours, Rochelle's transportation assets present tremendous opportunities for manufacturers. To help the region capitalize on its strategic location, EDA awarded Rochelle \$2.4 million to fund improvements to the Rochelle Dual Access Railroad. The upgraded rail line will allow for more efficient connections to the nearby main lines of the Union Pacific and Burlington Northern Santa Fe Railroads.

The improved short-line railroad services a manufacturing facility for Nippon Sharyo U.S.A., the U.S. subsidiary of a Japanese manufacturer of railcars. By providing a vital rail spur connection to connect to major railroad lines, EDA's investment encouraged Nippon Sharyo to build a new, larger facility in Rochelle. Nippon Sharyo has a long history of selling passenger railcars here in the United States. With the opening of this new plant in Rochelle, however, the company will be able to expand its U.S. operations, lower production costs, comply with the "Made in America" requirements of many of its buyers, and—most important to the economy here—create 250 new jobs.

Indiana

In FY 2012, EDA grantees in Indiana received seven grants totaling \$6.9 million. Following significant losses in jobs and the manufacturing base, EDA's investments support the growth and expansion of industrial parks across the state, as well as the development of a strategy for the re-use of four closed auto plants. By supporting bottom-up, regionally-owned economic development initiatives, EDA's investments will create jobs and position Indiana communities to maximize their economic assets and potential. These investments are expected to create or retain 1,580 jobs according to grantee estimates.

Investment Spotlight: EDA Investment Sparks Development in Energy Storage Innovation

Much of southern Indiana has experienced considerable manufacturing loss over the past decade. Counties in the region have been working hard to formalize plans for restructuring and moving forward beyond these employment losses, but coordination and implementation have proven difficult.

In September 2012, EDA announced Southern Indiana Development Commission (SIDC) and the Battery Innovation Center, Inc. (BIC) as winners of its FY 2012 *i6 Challenge*. This winning project focuses on the development of entrepreneurial opportunities resulting from the rapid development, testing, and commercialization of safe, reliable, and lightweight energy storage systems for commercial and defense customers. Based on the innovation in battery research conducted at the Crane Naval Surface Warfare Center in conjunction with engineering and business expertise at Purdue University, Pennsylvania State University, Indiana University-Purdue University Indianapolis, University of Notre Dame, and the Ivy Tech Community College, this \$1 million EDA investment supports the development of a proof of concept center which is anticipated to support the development of a number of new technology start-ups and an increase in manufacturing in the region.

To create new business opportunities, local leaders are seeking to capitalize on Crane's role as a key regional employment driver. BIC is providing strong benefits not only to the Department of Defense, but also important commercial opportunities. The Center also present opportunities to

entice new high-tech, high-wage DoD contract employers to locate within the region, strengthening the energy storage cluster and creating new job growth opportunities.

Kansas

EDA awarded 10 grants totaling \$3.6 million in the State of Kansas during FY 2012. These grants funded construction projects that support manufacturing, diversify the agriculture sector, provide technical assistance to communities, and encourage strategic planning. These projects are expected to create or retain 355 jobs according to grantee estimates.

Investment Spotlight: EDA's Infrastructure Improvements Enable Aircraft Assembly Expansion

Wichita, Kansas is an internationally recognized center for aeronautics industry research and development and aircraft production. With companies including Beechcraft, Bombardier, Cessna, and Airbus have all located manufacturing facilities in Wichita, the aircraft assembly industry cluster, with a large number of high-skill, high-wage jobs, is a leading exporter of aircraft to customers worldwide. However, Wichita's heavy reliance on the aircraft industry meant that the community was especially impacted by the sharp decline in aircraft orders during the global recession of 2008-2010. At its peak, layoffs in the Wichita area impacted more than 12,000 aircraft production workers.

In 2011, Bombardier Learjet notified the Wichita Airport Authority of its need for additional space for a major expansion of its manufacturing operations to accommodate production of the new Learjet 85 aircraft, as well as a new Center of Excellence for Engineering and Information Technology. Because Bombardier was totally landlocked, the only option for expansion was for the Airport Authority to relocate a parking structure to free up land adjacent to the Bombardier facility. In FY 2012, EDA awarded nearly \$2 million to help the airport authority for the removal of the existing parking facility and to rebuild it in a different location. This investment, coupled with \$1 million invested by both the City and Sedgwick County respectively, will leverage Bombardier's private investment of \$600 million to expand its Learjet production in Wichita. Bombardier's expansion is expected to add 450 high-paying jobs over the next seven years.

Kentucky

EDA awarded 11 grants totaling \$12.5 million in the Commonwealth of Kentucky in FY 2012, six of which were disaster recovery grants for affected communities recovering from flooding. Additionally, the University of Kentucky renewed its status as an EDA University Center in the 2012 Atlanta Regional Office University Center competition. These investments are expected to create or retain 2,093 jobs according to grantee estimates.

EDA Investment Increases Statewide Coordination for Economic Development

The Commonwealth of Kentucky has made impressive strides in economic development in recent years, making Kentucky a leader in new industry attraction and expansion. In 2012, exports from Kentucky reached a record \$22.1 billion with products and services going to 199 countries and the Commonwealth ranked 10th in Site Selection magazine's annual Governor's Cup award, recognizing the highest number of qualifying industry locations and expansions.¹

At the heart of the Commonwealth's economic development efforts is a strong network of fifteen Area Development Districts that comprise a statewide network of multi-county planning and development organizations. These Districts provide critical support to local governments and serve as forums, clearinghouses, technical centers and as conveners for their respective regions. However, to more effectively leverage the Districts' work, the Commonwealth needed to develop and implement strategies for the ADDs to coordinate their Comprehensive Economic Development Strategies (CEDS). CEDS provide an economic development framework, process, and strategy that supports private capital investment and job creation statewide. The CEDS process will bring together the public and private sectors in the creation of an economic development roadmap to diversify and strengthen the regional economy.

¹ <http://www.thinkkentucky.com/>

Louisiana

During FY 2012, EDA made 10 grants totaling approximately \$7.6 million throughout Louisiana to help the state become more disaster resilient and support sustainable, green economic growth. These EDA investments support the continued growth of regional biofuels and clean technologies industry clusters and increased disaster resiliency for communities that have suffered from continued flooding events allowing them to attract and retain business in the local economy. Disaster recovery investments also include technical assistance needed for business to recover quickly after a natural disaster. According to grantee estimates, the investments in Louisiana will create or retain 72 jobs.

Investment Spotlight: Private-Public Partnerships Build a Stronger, More Diverse Economy in New Orleans

The City of New Orleans has made tremendous progress in recovering from the devastating effects of Hurricanes Katrina, Rita, Gustav, Ike, and Isaac. With good strategic planning and strong collaboration between the public and private sectors, the economy of New Orleans is emerging stronger and more diverse than before the storms.

A public-private partnership between the City of New Orleans and the private sector, the New Orleans Business Alliance is the newly formed group helping the city grow and develop after Hurricane Katrina. In 2012, EDA invested \$1 Million in the New Orleans Business Alliance to fund the development and implementation of a strategic plan to boost business and job growth in the city. The study will help the Alliance identify top sectors and opportunities for long-term job growth, outline strategies for developing those sectors, and present a unified economic development agenda that highlights New Orleans' unique strengths as well as opportunities to enhance the city's competitiveness. The strategic plan is already well underway. The Strategic Advisory Council has identified several cluster-specific areas of growth for the city. The five clusters are Advanced Manufacturing; BioInnovation and Health Services; Creative Digital Media; Sustainable Industries; and Transportation, Trade & Logistics.

Massachusetts

During fiscal year 2012, EDA awarded 15 grants totaling \$2.7 million. These grants support ongoing strategic economic development designed to bring together the public and private sectors in the creation of an economic development roadmap to diversify and strengthen the regional economy. These investments are expected to create or retain 645 jobs according to grantee estimates.

Investment Spotlight: EDA Construction Investment Promotes Growth of Life Science Cluster

Located in southeastern Massachusetts, Myles Standish Industrial Park in Taunton is a sprawling industrial campus hosting a diverse array of 100 companies employing approximately 7,400 residents of southern Massachusetts and northern Rhode Island.² Despite high market demand for space in the Park which would provide new business growth opportunities, the Park lacked the infrastructure it needed to expand.

With southeastern Massachusetts fighting high unemployment rates, local officials needed to capitalize on this critical growth potential. In May 2012, EDA awarded \$1.6 million to the City of Taunton and the Taunton Development/ MassDevelopment Corporation to begin the \$3 million Phase IV expansion of the Park. This EDA-supported project has helped construct six construction-ready sites for new industrial development. With Phase IV nearly complete, the Park is now able to embark on a Phase V expansion to host the City's Life Sciences Center. This newest development will support the state's long term goal of expanding life science-related educational and job placement opportunities in southeastern Massachusetts. Market analysis indicates that Phase IV alone is expected to provide 466 new full-time jobs, while full build out of Phases IV and V can facilitate nearly 2 million square feet of space for business and industry and the potential to host 2,200 job slots.

² Source: <http://www.tauntondevelopment.org/msip/index1.htm>

Maryland

During FY 2012, EDA continued its support of Maryland's three economic development districts and university center by awarding four grants totaling \$360,000 to EDA's partners. These grantees help communities across the state develop, maintain, and implement strategic economic development plans. These bottom-up, locally driven approaches provide the state a roadmap to sustained growth and job creation.

Investment Spotlight: EDA Investment Creates an Emerging Entrepreneurial Environment

Co-working spaces for entrepreneurs is a concept that has proven to be very successful in many urban communities across the country. By providing entrepreneurs and new small businesses access to lower cost, flexible workplaces, co-sharing sites help to create a thriving entrepreneurial environment that promotes collaboration.

Despite this model's track record of success, rural entrepreneurs historically have had limited access to these opportunities. With \$120,000 in assistance from EDA, the Mid-Shore Regional Council EDD, in partnership with the Eastern Shore Entrepreneurship Center, created hotDesk.org. With two locations planned in rural Eastern Maryland, hotDesk.org will coordinate and encourage activities that accelerate the development of companies that apply new concepts and technologies in innovative ways by establishing virtual and physical networks of co-working spaces throughout the region where participating members can work, meet with clients, access professional and obtain technical resources and communicate with like-minded peers. Included in the regular scheduled events and programs will be events targeted at encouraging innovation and creativity. hotDesk.org will also assist and support regional incubators and accelerators.

Maine

During FY 2012, EDA awarded 13 grants totaling more than \$6.2 million throughout the State of Maine. These investments encourage the growth of advanced manufacturing and multi-modal transportation businesses, the redevelopment of blighted and non-productive commercial properties, strategic planning and the recovery of the commercial fishing industry. These grants will assist both urban and rural communities in achieving their bottom-up, regionally-owned economic development initiatives. These investments are expected to create or retain 453 jobs according to grantee estimates.

Investment Spotlight: EDA Infrastructure Investment Enables Riverfront Redevelopment in Portland

With a metropolitan area that includes more than a third of the state's population, the City of Portland, Maine is the state's largest city. With a history dating back to 1633, Portland has a long heritage as a maritime, manufacturing and financial center, and is recognized as the economic engine of the state.

Like many historic cities, Portland faces a shortage of developable and re-developable space to accommodate new business growth in this vibrant and desirable community. A 27-acre, long-blighted parcel of riverfront commercial property known as Thompson's Point provides an opportunity to overcome these challenges. Known as the Forefront, the proposed redevelopment will include a professional sports and performing arts venue, conference center, commercial and medical office complex, and access to Portland's multi-modal transportation center. The Forefront will also serve as a modern, visually-impressive gateway that welcomes 3.6 million tourists each year, and reflects the city's vibrancy and crucial role in Maine's economy. In 2012, EDA awarded \$1.5 million for access, roadway and safety improvements to the Thompson's Point project. This project is expected to create 455 new jobs and leverage more than \$105 million in private investment.

Michigan

During FY 2012, EDA awarded 11 grants totaling \$4.5 million in the State of Michigan. These investments spurred job creation in the lumber/timber industries, medical devices, green energy, and high tech manufacturing. These projects leveraged the assets of the rural and urban areas of the state to create a holistic approach to economic development that is able to increase productivity, spur innovation and entrepreneurship, and increase long-term regional competitiveness and economic diversification. These investments are expected to create or retain 1,188 jobs according to grantee estimates.

Investment Spotlight: EDA Project Helps Region Capitalize on Export Opportunities

With close proximity to Canadian land crossings at Sault St. Marie and Port Huron, Eastern Michigan and the Upper Peninsula are uniquely positioned to accelerate export activity. However, to more effectively leverage this unique competitive advantage, the region needs a globally-competitive export strategy focused on creating new markets for local products and services.

In FY 2012, EDA invested \$332,365 to support the development of regional innovation exporting strategies that will help Michigan's regions assess and assist with the growth of exporting for the state's small and medium businesses. A collaboration between Michigan State University, East Michigan Council of Governments, Eastern Upper Peninsula Planning and Development Commission, and St. Clair County EDC, this project will also provide exporting data analysis; assist regional companies recognize and increase exporting opportunities; expand regional exporting strategies; and convene bi-national exporting conferences and partnerships. The purpose of the project is to assist Michigan communities and companies in competing successfully in the global marketplace by exporting and/or importing goods to and from Canada, as well as overseas markets. By increasing trade, the region's businesses will be able to grow and expand their workforce.

Minnesota

During FY 2012, EDA awarded 10 grants totaling \$2.1 million in the State of Minnesota. These investments spurred job creation in the agribusiness, transportation and logistics, mining, and IT startups. These projects leveraged the assets of the university and technical college system and the rural and urban areas of the state to create a holistic approach to economic development that is able to increase productivity, spur innovation and entrepreneurship, and increase long-term regional competitiveness and economic diversification. These investments are expected to create or retain 137 jobs according to grantee estimates.

Investment Spotlight: Critical Infrastructure Improvements Add Jobs in Southwest Minnesota

The City of Dawson is a small, rural community located in southwestern Minnesota. The State of Minnesota Demographic Center projects this region of southwest Minnesota's population to decline by 15% from 2010 to 2035, continuing a trend that began in the 1940's. In 2010 alone, in addition to other closures, an agricultural processor was forced to reduce its workforce by 90% because the City could not provide adequate wastewater treatment services. It was also determined that it was not possible to locate additional business within the City's industrial park due to aging and inadequate road, water, and wastewater infrastructure.

To stem the population and employment decline, the community recognized it needed to enhance its industrial base. In FY 2012, EDA awarded \$1,189,500 to the City of Dawson to fund critical improvements to its existing industrial park and to construct a new 65-acre industrial park nearby. This project includes the construction of a new service roadway, new water mains, as well as a storm sewer and wastewater systems. Together with the immediate creation of 20 new jobs at a meat processing facility currently operating in the park, the City estimates that over the next nine years, the EDA investment will result in the creation of a total of 137 new jobs and \$35,000,000 in private investment.

Missouri

During FY 2012, EDA awarded 29 grants in the State of Missouri totaling \$5.4 million. These projects support infrastructure, workforce development, disaster recovery and strategic economic planning. EDA's investments support bottom-up, regionally-owned economic development initiatives that will create jobs and position Missouri communities to maximize their economic assets and potential. These investments are expected to create or retain 215 jobs according to grantee estimates.

Investment Spotlight: EDA Investment Brings Entrepreneurship Opportunities

The Kansas City region has gained a competitive advantage in a number of information-technology industry sectors. The data processing, hosting and related services sector is forecasted to add hundreds of jobs over the next five years in the region. Telecommunications also has a strong cluster in the Kansas City area with Sprint's headquarters located here. In recent years, however, the area lost more than 8,000 telecommunication jobs between 2006 and 2011. Forecasts over the next five years call for continued losses, although at a reduced rate. These highly-skilled displaced workers could, with some training, start their own businesses or work for young businesses in the industry.

In FY 2012, EDA selected a business-civic consortium led by University of Missouri at Kansas City (UMKC) as a winner of the *i6 Challenge* competition. Developed through collaboration with corporate partners including Sprint, Hallmark and Time Warner Cable, as well as the Ewing Marion Kauffman Foundation, the initiative, called the Kansas City Digital Sandbox, brings to the region a new process for technology commercialization by clustering digital innovation resources into a central hub that has become a connection point for large businesses, emerging enterprises and entrepreneurs to jointly develop new products and services.

The Digital Sandbox addresses two critical needs of a vibrant entrepreneurial ecosystem in Kansas City: the need to connect the R&D resources of the area's major corporations into the region's entrepreneurial and university research networks; and the need for access to early-stage proof-of-concept support to allow startup technology ventures. Consortium leaders anticipate that the Digital Sandbox will generate a minimum of 10 new high-growth companies with either follow-on funding or at least \$1 million in revenue each within two years of the launch.

Mississippi

EDA awarded nine grants totaling \$4.7 million to recipients in the State of Mississippi during Fiscal Year 2012. These investments will help Mississippi communities advance their regionally developed economic development strategies by implementing projects that support the development of medical research and advanced manufacturing. These grants also include a new University Center award to Mississippi State University to provide technical assistance and research and development tools to increase productivity, spur innovation, and promote entrepreneurship to help increase long-term regional competitiveness and economic diversification. These investments are expected to create or retain 616 jobs according to grantee estimates.

Investment Spotlight: EDA Challenge Winner Accelerates Cluster Development in Rural Mississippi

Between 2006 and 2011, the State of Mississippi endured plant closures and job losses in three of its key industry clusters: agriculture, automotive, and furniture manufacturing.

Mississippi State University (MSU), working with a diverse group of internal and external partners, was awarded \$500,000 from EDA through 2012 *The Rural Jobs and Innovation Accelerator Challenge*. Focusing on Mississippi's Appalachian and Delta regions, MSU identified critical needs in 61 of the state's most rural and economically distressed counties. With additional funding provided by federal agency partners the US Department of Agriculture, Appalachian Regional Commission, and the Delta Regional Authority, MSU's project advances four core goals: strengthening communities, expanding clusters, growing companies, and developing entrepreneurs.

By working directly with prospective entrepreneurs, MSU will find and develop linkages among the region's small existing businesses and entrepreneurs and the region's strategic clusters. The project will also identify strong growth prospects from the region's existing industries. The proposed program targets the creation and retention of over 500 jobs, with an accompanying economic development impact of over \$30 million including private investment and cost savings.

Montana

EDA awarded 28 grants totaling \$3.8 million in the State of Montana in FY 2012. These grants supported technical assistance, strategic planning, and construction of essential infrastructure that supports growth of the private sector. These grants provide a foundation for assistance for communities to develop locally driven collaborative economic development strategies for long-term economic growth. These investments are expected to create or retain 152 jobs according to grantee estimates.

Investment Spotlight: EDA Investment Creates High Skill Job Opportunities in Tribal Communities

Innovation in energy development in the Northern Plains presents new economic development opportunities in Montana and North Dakota. With potentially billions of gallons of previously untapped oil reserves now accessible, the Bakken shale formation has made one of the most rural regions of the country one of the most attractive to investors and developers, and become a thriving center for new business creation.

In no place have these newfound economic opportunities had a more profound impact than the region's remote tribal communities where high unemployment is chronic and persistent and new business creation opportunities are limited. In March 2012, EDA awarded \$1,000,000 to the Fort Peck Assiniboine & Sioux Tribes of Montana to help expand the Tribe's oil drilling services operations. EDA's investment funds the renovation and expansion of an existing building and the purchase of specialized equipment for the development of a tribally-owned pipe rethreading operation at Fort Peck Tech Services. As a result, the Tribe's entrance into the oilfield services industry is creating new high-wage, higher-skilled jobs that can be sustained for decades.

North Carolina

During FY 2012, EDA awarded 18 grants totaling \$7.3 million in the State of North Carolina to support economic growth and development through workforce development for its manufacturing cluster, leveraging the strength and opportunities of its agricultural industry cluster, and maximize communities' abilities across the state to develop strategies that support long-term local driven economic growth. These investments are expected to create or retain 494 jobs according to grantee estimates.

Investment Spotlight: EDA Investment Repositions Local Economy for Emerging Industries

Richmond and Scotland counties are rural communities located in North Carolina's south-central Piedmont. This region has experienced economic distress for many years as its three traditional economic engines – trains, textiles and tobacco – have contracted or relocated out of the region. However, as these traditional industries continue to fade, new job opportunities are developing across North Carolina from the state's emerging energy production and transmission cluster and high tech manufacturing.

In an effort to position the south-central Piedmont as a hub for these emerging technologies, EDA awarded \$2,038,364 to fund the expansion and renovation the Forte Building on the Richmond Community College Campus. The upgraded facilities will serve as a state-of-the-art, high-tech training hub for science, technology, engineering and math (STEM) related fields. The project will train skilled workers to meet the future needs of North Carolina's advanced manufacturing and energy production/transmission industries, creating sustainable opportunities for the future. Grantees estimate that this EDA award will create 435 jobs and generate \$35,000,000 in private investment across the region.

North Dakota

EDA awarded 15 grants totaling \$2.5 million in the State of North Dakota during fiscal year 2012. These projects supported disaster recovery, technical assistance, and strategic planning allowing communities across the state to develop bottom-up, regionally-owned economic development initiatives. EDA's investments will create jobs and position North Dakota communities to maximize their economic assets and potential for long term economic growth. These investments are expected to create or retain 146 jobs according to grantee estimates.

Investment Spotlight: EDA Investment Helps to Preserve Flood-Prone Town

The city of Minnewaukan, situated on the western shore of Devil's Lake in north-central North Dakota, is the economic and tourism hub of its region and for the neighboring Spirit Lake Nation. Over the last 18-years, the water levels in Devil's Lake have continued to rise, inundating the town and threatening City water and sewer services to 300 residents and jeopardizing businesses in the downtown. By 2010, it was clear that a significant portion of the community needed to be relocated to a new town site on higher ground out of the flood-threatened areas.

In FY 2012, EDA provided a disaster relief award of \$1.3 million to fund the construction of a new water line, distribution system, and access roads for displaced businesses and a school in Minnewaukan. This infrastructure will allow critical civic and business relocations to the new town site to proceed. With EDA assistance, the community's very existence is preserved, allowing Minnewaukan to maintain its important role in the region.

Nebraska

During 2012, EDA continued its support of its nine economic development districts, in Nebraska which maintain regional comprehensive economic development strategies. These strategies form the foundation and road map for long-term economic growth.

Investment Spotlight: EDA Planning Focuses on Community Successes to Build Foundation for Growth

West Central Nebraska Development District (WCNDD), headquartered in Ogallala, Nebraska provides economic and community development support for communities in 18 counties. With annual support through EDA's Partnership Planning Program, WCNDD formulates and maintains a comprehensive economic development strategy for the region it serves. Each community in the region is encouraged to participate in the strategic planning process. WCNDD uses the appreciative inquiry model that concentrates on community successes in order to determine what is necessary to move forward. To date, 29 communities have participated in strategic planning. In FY 2012, the support from EDA was \$61,000.

On an on-going basis, WCNDD has been able to utilize the EDA's Partnership Planning grants to implement a micro-business incubator program, a nuisance abatement program, a GIS program, and a business incubator. It has also assisted with business expansions in areas ranging from telecommunications to wind energy. EDA currently supports eight multi-county economic development districts across Nebraska.

New Hampshire

During FY 2012, EDA awarded eight grants totaling \$3.1 million throughout the State of New Hampshire. These investments encourage growth in general manufacturing and alternative fuels, military base and industrial facility redevelopment, business and workforce training and strategic planning. These projects are regionally-owned economic development initiatives to create jobs, encourage private investment, support successful entrepreneurship and return non-productive facilities to economic use. These investments are expected to create or retain 700 jobs according to grantee estimates.

Investment Spotlight: EDA's Investment Helps Attract and Retain Young Talent

Outmigration of talented young people is a challenge facing many small towns across America as a lack of a locally available workforce can have a profound impact on a region's ability to grow and attract new businesses. With young adults leaving in above-average numbers for jobs outside the region, Plymouth, New Hampshire, needed to develop new employment and entrepreneurial opportunities that would keep homegrown talent in the state.

In 2012, EDA invested \$781,000 to help fund construction of business incubator facility in downtown Plymouth. Operated by Plymouth State's Small Business Institute, the Enterprise Center is a true public-private partnership designed collaboratively to encourage and support successful entrepreneurship. An initiative of the Grafton County Economic Development Council, the Enterprise Center will accommodate up to ten tenant and 20 non-tenant businesses and is expected to launch in 2013 with a focus on "green business." EDA's award is matched by the Northern Border Regional Commission, the State of New Hampshire and contributions from nine private businesses. This project is expected to create 75 new jobs in its first three years of operation.

New Jersey

EDA awarded four grants totaling \$2.3 million in the State of New Jersey in FY 2012. These grants provided funding for infrastructure, workforce development, planning, and technical assistance helping New Jersey communities develop or implement bottom-up economic development strategies. These investments are expected to create or retain 217 jobs according to grantee estimates.

Investment Spotlight: EDA Investment Expands Training Opportunities for Workers

Job development and training programs for job seekers have long been absent in Camden, New Jersey. Despite high demand for workers and numerous vacancies in entry level automotive opportunities, the pressures to link low-skilled workers with available jobs remains a challenge. Respond, Inc., a voluntary, not-for-profit agency created by community residents to enhance and promote the economic independence and general welfare of individuals and families residing in Camden City and county, has risen to this challenge.

Taking advantage of opportunities to rededicate this portion of the workforce, Respond, Inc. established an automotive technology program that not only trains residents, but supplies key workers to a vibrant industry cluster in and around the City of Camden. Within two years of opening, the New Worker Job Development Center's Automotive Technology training program has placed over 88 graduates into automotive positions within and outside the City. Almost 11% of graduates have started their own automotive repair businesses. A testament to the success of this program and the quality of its automotive technicians, General Motors will supply the Center with Cadillac technology to train students on testing and servicing of the Cadillac Escalade.

Due to the Center's strong performance metrics during its first two years, EDA awarded \$640,000 to Respond, Inc. for expansion of the Center's Automotive Training Facility in 2012. These expanded facilities will accommodate three car lifts, a garage entrance lift, and space for repair and training equipment. In addition to the federal support from EDA, Respond, Inc. has demonstrated that collaborations are key to success with donations coming from a range of private entities such as and Campbell's Soup, Holman Enterprises, the Toyota Motor Company, and General Motors.

New Mexico

During FY 2012, EDA invested \$2.2 million in four projects to create jobs and leverage private investment in the State of New Mexico. Projects in New Mexico will help state leaders undertake statewide economic development planning; nurture business associated with the growing cultural and arts industries; encourage small business growth and education in rural, economically distressed Northern New Mexico; and establish a proof of concept center.

Investment Spotlight: EDA Investment Promotes Access to Seed Capital for New Entrepreneurs

Southeastern New Mexico and far western Texas have a wealth of high-tech assets, including research universities; government facilities for defense and space/aerospace; medical research centers; and high-tech companies. However, these resources are currently not being used to their greatest advantage. A lack of coordination between players, diminished availability of private investment capital, and lack of awareness of entrepreneurial opportunities leads to missed opportunities for research commercialization and, ultimately, economic growth. To address this challenge New Mexico State University's College of Engineering and a closely-connected network of partners – researchers, government officials and policymakers, investors, entrepreneurs, and economic development specialists have joined forces to build a regional innovation pipeline and address current gaps in economic development infrastructure.

The Las Cruces-based Arrowhead Center's Arrowhead Innovation Network (AIN), a winner of EDA's 2012 *i6 Challenge*, is accelerating commercialization of regional research and building a sustainable entrepreneurial and innovation environment in southern New Mexico and west Texas. AIN is utilizing Launch, Arrowhead Center/NMSU's recently-created proof of concept program, to provide researchers with innovative, early-stage technology access to seed funding and commercialization services and support. AIN is expanding on existing Launch programming and introducing new initiatives to strengthen the proof of concept program and to enhance the regional innovation ecosystem as a whole.

Northern Marianas

In 2008 the Northern Mariana Islands Governor's Office received an EDA grant to develop a Comprehensive Economic Development Strategy (CEDS) to guide the islands to long-term sustainable economic growth. The Northern Marianas CEDS process engaged local stakeholders to address the challenges and opportunities presented by the normalization of Federal immigration and minimum wage. The CEDS was published in 2009 and as a result of these planning efforts, EDA funded two public works projects to improve water infrastructure for the tourism industry. Conversations are underway for the development of a new CEDS.

The White House and the Office of Insular Affairs at the Department of Interior, through the Interagency Group on Insular Affairs, have embraced the overall CEDS process and its resulting strategies as a valuable tool in facilitating coordinated federal support for the Northern Marianas and the other small U.S. Territories. CEDS provide an economic development framework, process, and strategy that supports private capital investment and job creation statewide. The CEDS process will bring together the public and private sectors in the creation of an economic development roadmap to diversify and strengthen the regional economy.

Nevada

During FY 2012, EDA awarded six grants totaling \$5.3 million throughout the State of Nevada. These investments encourage the growth of research and commercialization, life sciences, information technology, clean energy, advanced manufacturing, entrepreneurship, export development and disaster resiliency. By supporting the bottom-up, regionally-owned economic development initiatives, these investments are helping to create jobs and position Nevada communities to maximize its economic assets and potential. These investments are expected to create or retain 1,048 jobs according to grantee estimates.

Investment Spotlight: EDA Construction Project Diversifies the Reno-Tahoe Economy

Historically, the economy of the Reno-Tahoe region of Nevada has been very dependent upon tourism, including gaming, as well as housing and construction. This heavy reliance on economically sensitive industries made the area especially vulnerable to recession and slower to recover than much of the U.S.

Reeling in the wake of the recent economic downturn, Reno-Tahoe leaders renewed the region's efforts to diversify its economy. Key to these efforts is capitalizing on Reno-Tahoe's existing science and technology assets such as the Dandini Research Park, Desert Research Institute, the University of Nevada-Reno, Truckee Meadows Community College, as well as its significant tech businesses. In FY 2012, EDA awarded \$2.9 million to fund roadway infrastructure at the Dandini Research Park to support the development of the Collaborative Core and Upper Partnership Zone. This project will help create higher-wage, higher-skill research jobs, bolstering clusters such as clean tech, advanced manufacturing, information technology, and life sciences, which will significantly help rebuild the region's economy. The project is expected to create 900 jobs.

New York

During FY 2012, EDA awarded 21 grants totaling \$5.4 million throughout the State of New York. These investments promote growth in the manufacturing, agri-business, medical devices, and transportation industry clusters. These awards will help address areas experiencing economic distress in both urban and rural regions of the state. These investments are expected to create or retain 486 jobs according to grantee estimates.

Investment Spotlight: EDA Award Expands Agribusiness in Upstate New York

The favorable climate, fertile soil, and ample clean water of Finger Lakes region has made it the heart of a productive and growing agriculture cluster across Upstate New York. Centrally located in western New York, Genesee County is within a ten hour drive of 125 million Americans making it an ideal location for food processing and advanced manufacturing. Unfortunately, the limited capacity of Genesee County's water system was stymying growth of current and prospective agri-businesses in the region.

EDA responded in 2012 by investing \$1 million to fund critical infrastructure improvements to the Genesee County aquifer system at the Genesee Valley Agri-Business Park (GVAB). By providing immediate access to the aquifer, both new and existing agribusinesses have access to affordable water critical for the manufacturing various food products, as well as the increased capacity they need to expand their operations. The development of the GVAB will have significant regional breadth, boosting the region's economy by adding, over the long term, nearly 1,200 jobs across the region helping foster economic stability and enhanced social viability. This project will open 200 acres of "build ready" sites and is expected to create 186 direct jobs and leverage \$206 million in private investment.

Ohio

During FY 2012, EDA awarded four grants totaling \$5.9 million in the State of Ohio. These investments spurred job creation in transportation and logistics, IT start ups, automotive technologies, and high tech manufacturing. These projects leveraged the assets of the major urban areas and the major universities of the state to create a holistic approach to economic development that is able to increase productivity, spur innovation and entrepreneurship, and increase long-term regional competitiveness and economic diversification. These investments are expected to create or retain 1,570 jobs according to grantee estimates.

Investment Spotlight: EDA Award Increases Export Potential of Southern Ohio

Located on the Ohio River at the southernmost point of the state, Lawrence County, sits at the confluence of the Ohio, West Virginia, and Kentucky tri-state region. With accessibility to the deepwater Huntington Port, close proximity to rail via the Norfolk Southern Heartland Corridor and an excellent highway system, the County's geography and strong transportation infrastructure gives it a unique competitive advantage.

In FY 2012, EDA awarded \$2,935,839 to construct a rail spur and six rail switches to connect the Point Industrial Park in Lawrence County to the Norfolk Southern Heartland Corridor railroad, transforming the Park into a multi-modal facility that will provide an additional key access point to the heart of the Ohio River Valley. The Park's prime location on both the Ohio River and the main Norfolk and Southern rail lines, provides a unique opportunity for containers originating or terminating in Norfolk, Virginia to be transferred to or from barges along its direct river access. As a result, Park tenants will have access to international shipping advantages, allowing goods to travel easily for import or export from both the East and West Coasts and overseas. The increased rail access provided by EDA's investment will enable three companies that currently operate in the Park to expand, creating an additional 186 new jobs, and 500 jobs will be retained.

Oklahoma

During FY 2012, EDA awarded 13 grants totaling \$8.95 million throughout the State of Oklahoma. These investments encourage the growth of advanced manufacturing and transportation in the state and support the growing oil and gas, aeronautics, medical device, and high technology industry clusters. These grants will help both urban and rural communities achieve their bottom-up economic development initiatives. EDA's investments in the State of Oklahoma are expected to result in the creation or retention of 623 jobs according to grantee estimates.

Investment Spotlight: EDA Investment Leverages Transportation Assets

Blackwell, Oklahoma, is located in the middle of the United States near primary shipping corridors, immediately adjacent to Interstate 35 with direct access to Oklahoma City, Tulsa, Dallas, Wichita and Kansas City. In addition to over-the-road service, BNSF and Union Pacific rail via local short-line rail service provided by the Blackwell Northern Gateway Railroad connects Blackwell to domestic and international markets including those available through the Tulsa Port of Catoosa, one of the nation's most in-land waterway system ports.

Despite these unique transportation advantages, Blackwell has, in recent years, seen a decline in its industrial base, its population, and its economic outlook. To assist getting this economy back on track, EDA awarded \$750,000 to the Blackwell Industrial Authority and the City of Blackwell in May 2012 to help construct a trans-load facility in the Blackwell Industrial Park. Grantees expect that this project will create or save about 80 jobs. Additionally, this investment will help position Blackwell as an even more ideal location for a warehouse/distribution or time-sensitive manufacturing business.

Oregon

During FY 2012, EDA awarded 23 grants totaling \$4.1 million throughout the State of Oregon. These investments encourage the growth of advanced and metals materials manufacturing, trade, tourism, and disaster resiliency in the state by supporting regionally-owned economic development initiatives to create jobs and position Oregon communities to maximize their economic assets and potential.

Investment Spotlight: EDA Investment links Businesses to Capital for Growth and Expansion

The Mid-Columbia Economic Development District (MCEDD) is a two-state, mostly rural district east of Portland, encompassing Hood River, Wasco, and Sherman counties in Oregon and Klickitat and Skamania counties in Washington State. Four of the five counties are within the Columbia River Gorge National Scenic Area. MCEDD utilizes the differences and leverages the unique assets provided by each state in supporting economic development efforts of the region, including assistance to local businesses.

Many businesses within the district are challenged by the distance between them and entities that provide financing. EDA awarded MCEDD a \$50,000 Technical Assistance grant to implement a web-based fund sourcing tool, the Investment Platform for Economic Development (IPED). IPED will help connect local businesses to capital providers from a variety of geographic areas, so that companies have a better chance of getting the financing needed to expand. In addition, this platform can be replicated with minimal investment throughout other parts of the country to bridge investment gaps and increase economic development opportunities.

Pennsylvania

During FY 2012, EDA awarded 20 grants totaling nearly \$8 million throughout the Commonwealth of Pennsylvania. These investments encourage the growth of manufacturing and heavy construction, entrepreneurship, technology and faith-based economic development. These grants will help both urban and rural communities achieve their local economic development initiatives. These investments are expected to create or retain 1,511 jobs according to grantee estimates.

Investment Spotlight: EDA Investment Expands Business Development in Pittsburgh

Allegheny County, Pennsylvania, is a common case study for the perils of a mono-industrial economic base. When the local steel industry disintegrated in the second half of the 20th century, job losses were monumental. By 2010, Allegheny County had lost one-half of its population due to decades of job loss in the steel and related industries, with half of that loss taking place within Pittsburgh.

In July 2012, EDA awarded a \$1.9 million grant to the Urban Redevelopment Authority (URA) to fund construction of new infrastructure for Bakery Square 2.0, an existing mixed-use development in the East Liberty section of Pittsburgh. This project will expand the abandoned industrial site, a former Nabisco Bakery, which was declared blighted in 2006. This large-scale redevelopment project is part of a \$130 million private-public partnership. EDA's investment funds excavation and installation of new utility lines; grading and build-out of new streets, sidewalks, and curbs; new street lights and traffic signals; and related infrastructure needed to make the site ready for further development. Google accounts for at least 200 high-skilled, high-wage positions and has grown since taking residence in Bakery Square. The project is expected to create 530 new jobs and attract private investment of \$49 million, according to grantee estimates.

Puerto Rico

During FY 2012, EDA awarded two grants totaling \$1.7 million in the Commonwealth of Puerto Rico. The University of Puerto Rico through EDA's University Center Program is providing technical assistance and access to the applied research community and other development leaders across the Commonwealth to increase productivity, spur innovation and entrepreneurship, and increase long-term regional competitiveness and economic diversification.

Investment Spotlight: EDA Investment Accelerates Clean Energy Technologies

The Caribbean region is in great need of attracting investment that can create sustainable employment and economic growth. Very limited accessibility to local raw materials, coupled with a high dependence on oil for energy production and transportation, increases the cost of living and operating businesses which deters many domestic and foreign investors to come to the territories.

In FY 2012, EDA invested \$1.6 Million in the Puerto Rico Energy Center at the University of Turabo to fund construction of the Puerto Rico Accelerator for Clean Technologies (ACTech). From its new facility, ACTech will provide tools for entrepreneurs to transform an idea into a marketable product focused on the clean technology sector. ACTech will utilize the expertise of university faculty members and researchers to select projects ready for acceleration. Additionally, clean technology advances will be exported to the other Caribbean islands, such as the Dominican Republic and Haiti. Exporting products, services, and best practices developed at ACTech to other parts of the Caribbean could potentially spur other similar accelerators on other islands.

Rhode Island

During FY 2012, EDA awarded three grants totaling \$2.7 million in the State of Rhode Island. In addition to funding critical infrastructure improvements, EDA invested in a state-wide comprehensive economic development strategy that will bring together the public and private sectors in the creation of an economic development roadmap to diversify and strengthen the state's economy. These investments are expected to create or retain 425 jobs according to grantee estimates.

Investment Spotlight: EDA Investment Expands Opportunities in Offshore Wind

Offshore wind energy presents tremendous opportunities for the U.S. economy. As a clean and sustainable source of energy, offshore wind carries the potential of decreasing the nation's dependence on foreign oil and lowering overall energy costs. Offshore wind also creates possibility for job creation in turbine manufacturing, wind farm construction and maintenance, as well as related industries.

With a waterfront location with accessibility to four modes of transportation (highway, air, water and rail) and proximity to a skilled workforce, Quonset Business Park in North Kingston, Rhode Island, an optimal location for a potential staging area for offshore wind farm development. In FY 2012, EDA invested \$440,000 to construct roadway and utilities improvements to facilitate the expansion of the Park. These improvements will enable the development of 60 additional acres which will position the Park to become a staging area for offshore wind farm development. The Quonset Business Park currently hosts 168 businesses with 7,000 full-time employees and 1,600 part-time employees. With this expansion, grantees estimate the Park support the creation of approximately 275 additional jobs.

South Carolina

During FY 2012, EDA awarded eight investments totaling more than \$14.6 million in the state of South Carolina. These investments support a variety of industry clusters in the state including manufacturing, agriculture, and transportation. The University of South Carolina serves as an EDA-funded University Center which provides resources to develop, implement, and support regional strategies that promote job, creation, the development of high-skilled regional talent pools, and business expansion. These investments are expected to create or retain 949 jobs according to grantee estimates.

South Carolina boasts one of the Rural Job and Innovation Accelerator Competition winners. The Southern Carolina Regional Development Alliance project will create the Nuclear and Advanced Manufacturing Skills Academy in the region comprised of Allendale, Bamberg, Barnwell, Colleton, and Hampton counties.

Investment Spotlight: EDA Investment Constructs Advanced Technology Training Center

In the early 1950s, the United States Atomic Energy Commission constructed the Savannah River Site outside Aiken, South Carolina to produce fuel for thermonuclear weapons. Since that time, the region has become a global leader in nuclear energy. Although none of the site's five nuclear reactors are currently in operation, the Savannah River Site continues to serve as a major job creator in the region, as well as a site of significant research and development in nuclear technology and alternative energy.

To meet the workforce needs of the region's nuclear technology and alternative energy clusters, as well as its growing presence of advanced manufacturers, EDA awarded \$2.6 million to Aiken Technical College and the Aiken County Technical Education Commission to construct the Center for Energy and Advanced Technology. The facility will prepare a highly-skilled workforce in the growing fields of mechatronics, welding, and radiation protection technology. The presence of an educated workforce with advanced skills is critical to continued economic development in western South Carolina. The grantee estimates this project will create 295 jobs and generate \$346 million in private investment.

South Dakota

In FY 2012, EDA awarded 13 projects in South Dakota totaling \$1.7 million. These EDA investments build upon the State's strong history of agricultural innovation and help native communities achieve their bottom-up, regionally-owned economic development initiatives to create jobs and maximize their economic assets and potential. South Dakota State University also serves as an EDA-supported University Center, providing technical assistance primarily for the applied technology economic sectors in the State.

Investment Spotlight: EDA Investment Spurs Innovation in Aquaculture and Alternative Biofuels Clusters

Population loss in rural areas of the Plains states threatens the viability of communities and the critical services they provide citizens of the region. This is especially true for areas largely dependent upon production and shipment of bulk agricultural commodities. As a solution, many agricultural-dominated rural regions are finding that sustained economic growth, higher-paying jobs and new investment can come from nurturing a presence of industries that undertake value-added production of agricultural commodities and byproducts.

In July 2012, EDA announced a \$1.2 million award to the City of Brookings and Brookings Economic Development Corporation to construct the Agriculture Technology Center for Rural Enterprise in the Telkamp Industrial Park. The Center will house pilot scale validation projects to commercialize public and private sector research and provide a broad range of commercialization services to small and medium-sized businesses and entrepreneurs. Designed to bridge the gap between research at South Dakota State University and business development, the Center will focus on advancing the region's growing aquaculture and alternative biofuels clusters. Initial tenants in the Center include a biofuels program that uses bacteria to convert waste products in ethanol plants into valuable fuels and a program that uses soybeans in the manufacture of foods for tank- and pond-grown fish. The project is expected to generate nearly \$3 million in private investment.

Tennessee

EDA awarded 24 grants totaling \$21 million in the State of Tennessee in FY 2012. These investments support the growth of advanced manufacturing in the State, as well as critical infrastructure improvements that will assist the State's ongoing disaster recovery efforts. These investments are expected to create or retain 6,812 jobs according to grantee estimates.

Investment Spotlight: EDA Investment Supports the Next Generation of Manufacturers

With close proximity to the Oak Ridge National Laboratory, eastern Tennessee is a region at the forefront of research and innovation. Through its partnership with EDA, Tech 20/20, a venture development organization based in Oak Ridge, Tennessee, is grooming the next generation of manufacturers who will bring that research to the marketplace.

Tech 20/20 provides training, mentoring, funding, and incubator space to new business start-ups. In 2012, EDA announced Tech 20/20 as a winner of the Advanced Manufacturing and Jobs and Innovation Accelerator Challenge for its proposed project *AMP! - Advanced Manufacturing and Prototype Center of East Tennessee*. At the core of the *AMP!* project are three primary goals: connecting resources to encourage collaboration and expansion of advanced manufacturing jobs; developing a workforce that will drive innovation and expand entrepreneurship; and, innovating and improving manufacturing processes and technologies. Tech 20/20 has already made many important accomplishments to advance these goals. The group has organized R-AMP, the Regional Advanced Manufacturing Prototype Consortium, which is composed of representatives from more than 30 local manufacturers who gather regularly to discuss issues and opportunities in advanced manufacturing. Tech 20/20 is also working to expand robotics competition in the region, aiding with the development of the Smoky Mountain Regional FIRST Robotics Competition, which paired 600 high school students, teachers, mentors, and volunteers, including Oak Ridge National Laboratory researchers.

Texas

During FY 2012, EDA awarded 47 grants totaling approximately \$21.2 million throughout the State of Texas. These investments supported training facilities to help Texans gain new higher-paying employment in fire safety; engineering and science; health care; and industrial technology. According to grantee estimates, the investments in Texas will create or retain 6,144 jobs.

Investment Spotlight: EDA Invests in New Energy Jobs

With an area 400 miles long and 50 miles wide, the Eagle Ford Shale hydrocarbon formation in south Texas could potentially produce billions of barrels of oil and natural gas. First drilled in 2008, the Eagle Ford Shale produced more than 13 million barrels of oil from January to October of 2011 alone. As a result, the State of Texas is experiencing a significant economic boom.

While bringing in significant private investment and jobs, this new drilling has caused substantial disruption to the communities affected who struggle to deal with the economic dynamics of the boom. To assist local communities in South Texas in positioning themselves to take advantage of opportunities resulting from the oil and gas exploration in the Eagle Ford Shale formation, EDA invested \$1 million in September 2012, in the Eagle Ford Shale Community Development Program at the University of Texas at San Antonio. With a focus on strategic planning, leadership training, a regional conference, outreach, and technical assistance programs, communities will be able to diversify their economic base and ensure the long-term sustainability of recent economic gains.

U.S. Virgin Islands

Economic diversity is a keystone to resiliency, and in no place is this principle more evident than in the U.S. Virgin Islands. While the Islands' beautiful beaches make it an ideal tourist destination, U.S. Virgin Islands' officials have long recognized that tourism alone cannot sustain the Islands' economy. The Territory is undergoing an effort in diversifying, strengthening existing and growing new industries. The transformation would assist the Territory in establishing a stable ecosystem.

In order to unlock future opportunities, the Territory will need to be more resilient to natural and economic disasters. The territory is still recovering from two natural disasters, Tropical Storm Otto and Tropical Storm Tomas, back-to-back storms in late 2010 that resulted in mudslides, flooding and landslides. Additionally, in January 2012, an oil refinery that served as the largest private industry employer in the U.S. Virgin Islands announced the abrupt permanent closing of their refinery. The result was the loss of 2,100 full-time workers. Both the direct and indirect the economic impact across the Territory from this closure have been great as the supply chain network supporting the export of the refinery's products has also taken a devastating hit.

EDA has taken a lead role in the Federal government's efforts to help the Territory recover from these economic disasters. EDA chaired the USVI Inter-agency Federal Taskforce's monthly teleconference to discuss strategic planning for upcoming and past federal activities. Coordinated by the Department of Interior's Office of Insular Affairs, this group brings together key representatives from the U.S. Departments of Commerce, Agriculture, Energy, and Transportation, as well as the Small Business Administration and Environmental Protection Agency. Furthermore, with ongoing assistance from EDA, the Territory has undertaken a thorough Comprehensive Economic Development Strategy (CEDS) process that has helped make their economy more resilient. From these planning efforts, EDA has supported local leaders in developing a series of high-impact projects.

Utah

EDA awarded eight grants totaling \$1.4 million in the state of Utah during Fiscal Year 2012. These grants support strategic economic development planning and job creation in the growing information technology industry sector.

Investment Spotlight: EDA Project Boosts Opportunities in Mobile Device Software

While smartphones and tablets have only been on the market for a few years, these devices now dominate IT sales across the country. As demand for handheld computing has skyrocketed, so has the demand for applications, or “apps,” that run on them. The software industry is a bright spot in the U.S. economy, as well as a leading American export. Over the past five years, the software industry posted revenue gains in almost every year, and saw employment grow.

In FY 2012, EDA provided \$1 million to the Ogden City Corporation of Ogden, Utah, to help fund the construction of a lab to train workers and provide space for business startups in the growing field of software applications for mobile devices. The initiative is being operated by a consortium of partners that includes the city, WSU, the Weber State University Research Foundation, and private-sector industry leaders. This is a forward-looking partnership to provide mentoring, training, legal services and capital for entrepreneurs, high-tech startups, and small businesses in Ogden. The new lab space will also house a proposed Mobile Apps Accelerator where successful start-up businesses will receive an estimated range of between \$2,400,000 to \$4,600,000 in total in-kind training assistance and angel investment over a 10 year period. The lab is expected to create 750 jobs and generate up to \$4.6 million in private investment over a ten year period, according to grantee estimates.

Vermont

EDA awarded four grants in the state of Vermont in 2012 totaling \$1.5 million. Three of the awards are in response to natural disasters that occurred in 2011 and are designed to minimize economic dislocations resulting from a major disaster by promoting job creation, supporting economic diversification, or fostering disaster resiliency.

Investment Spotlight: EDA Grant Establishes Energy Efficiency Revolving Loan Fund to Assist Small Businesses

As a region, New England has some of the highest energy rates in the country, a fact that is especially true for electricity. These high costs have an acute impact on small and medium-sized businesses that must devote scarce income to energy costs, rather than expand their businesses and create new jobs. While making energy efficiency upgrades to their businesses would significantly lower energy costs, many Vermont small and medium-sized businesses lacked the necessary funds to cover the upfront investments in these improvements.

In order to provide these businesses with opportunities to lower energy costs, EDA awarded \$1 million to the Burlington Electric Department to capitalize and operate an energy efficiency revolving loan fund for to the Department's commercial and industrial users. This revolving loan fund will leverage private to public investments at a rate of 2 to 1 through an on-bill financing model that will help commercial and industrial users overcome the "out-of-pocket" expense barrier for energy efficiency improvements. Each loan is structured so that the customer sees monthly positive cash-flow in energy savings greater than the monthly loan repayment.

This EDA supported revolving loan fund is expected to serve up to 150 businesses within its first three years. Additionally, the upfront costs funded by the loans directly support the local economy, in the form of professional services, skilled trades employment, and equipment and materials purchases.

Virginia

EDA invested \$3.2 million in 15 projects across the state of Virginia during Fiscal Year 2012.

These projects support innovation, entrepreneurship, diversification, and growth in economically distressed areas by supporting the growth of biomedical/biotechnical industries, advanced in agriculture, and commercialization of university research. These investments are expected to create or retain 50 jobs according to grantee estimates.

Investment Spotlight: EDA Investment Creates Statewide Innovation Network

The Commonwealth of Virginia's university system includes many world class research institutions. However, analysis has shown that \$1.1 billion in research funding was not adequately flowing into new start-ups that create jobs.

In 2012, EDA awarded a \$1million i6 Challenge grant to the University of Virginia to establish the Virginia Innovation Partnership (VIP). This project will bring together 10 research universities with \$1.1 billion in annual research activity, five community colleges, 15 corporate partners, and 10 incubators to create a statewide proof-of-concept network focused on selectively moving promising life science technologies and business ideas to commercialization. VIP will attract follow-on public and private research funding that increases technological and economic development in Virginia, leading to new company start-ups, collaborations with existing corporations, and economic growth that creates new jobs which are not easily off-shored or out-sourced. In addition to providing access to world-class mentor networks, VIP will give entrepreneurs access to \$10 billion annually in top quartile venture capital partners. Direct job creation across the state is predicted to be 140 jobs over two years, with \$64 million in private investment and 640 jobs created after 4 years, and 2,000 new jobs created after 8 years.

Washington

During FY 2012, EDA awarded 28 grants totaling \$10.7 million throughout the State of Washington. These investments encourage the growth of advanced materials and metals industries, as well as entrepreneurship, research, and disaster resiliency. The State has a focus on cutting-edge technologies and its application to other industries, including advanced manufacturing, as evidenced by several of these awards, including the Jobs Innovation Accelerator award to the Columbia River Economic Development Council. These investments alone are projected to create or retain 930 jobs according to grantee estimates.

Investment Spotlight: EDA Investment Creates Jobs on Tribal Lands

The Tulalip Tribes consist of thirteen Indian tribes and bands which inhabit the area of the reservation that was created by the 1855 Treaty of Point Elliott. The Tribes are longtime recipients of EDA partnership planning funds, which they have used to create and update their Comprehensive Economic Development Strategies (CEDS). With a traditional fishing-based economy, the Tribes sought to diversify their economy starting in the 1990s. Guided by their CEDS, the Tribes focused on 2,000 acres they own along Interstate 5, about 40 minutes north of Seattle and 80 minutes south of the Canadian border, as a tourism destination development. Over the last 20 years, the Tribes have developed Quil Ceda Village, the first federally-recognized tribal city in the country. This development includes Seattle Premium Outlets, with 110 stores, as well as big box retailers, restaurants and specialty businesses. Building on this growth, the Tribes also developed Tulalip Resort, which includes a four-star hotel, and the Tulalip Amphitheater.

While this growth has created significant employment opportunities for the Reservations, the Tribes constantly reevaluate their needs and opportunities through the ongoing CEDS process. As a result, the Tribes coordinated to create Tulalip Broadband and Tulalip Data Services which offer technology services to Tribal members and businesses looking to locate near tribal lands. All of these businesses have brought jobs and income both to Tribal members and the surrounding community and serve as a strong example of how long-term, coordinated economic development planning can lead to increased prosperity.

Wisconsin

During FY 2012, EDA awarded 10 grants totaling \$2.69 million in the State of Wisconsin. These investments spurred job creation in agribusiness, food production, water-based technologies, automotive technologies, and high tech manufacturing. These projects leveraged the assets of the rural areas and the states university and community college system to create a holistic approach to economic development that is able to increase productivity, spur innovation and entrepreneurship, and increase long-term regional competitiveness and economic diversification.

Investment Spotlight: EDA Investment Promotes Innovation to Increase Exports

Building on the state's tradition as the "Dairy State," dairy products remain a significant portion of Wisconsin's economy. Dairy production is especially critical in the state's rural areas as most dairy business manufacturing facilities are located in small communities with a population under 5,000. Expansion of the value-added dairy industry through new or expanding cheese and whey manufacturing businesses strengthens rural ecosystems and helps stabilize economic drivers in small communities.

In FY 2012, EDA announced the Wisconsin Innovates for Success (WINS) Proof of Concept Center as a winner of its i6 Competition. Focused on commercialization of dairy-based university research, the WINS program provides entrepreneurial and innovator support to launch new food products, expand dairy plants, or create startups. The public/private partnership, led by the Center for Dairy Research (CDR) at the University of Wisconsin-Madison, facilitates and fosters ideas between technical and business partners, higher education, not-for-profit organizations, export groups, and trade associations representing the dairy industry. The University has identified three key goals for this project which will have major economic impact: to make the U.S. the leading exporter of cheese to Asia by developing new products specifically designed to meet the needs of China/Asian markets; to grow U.S. whey exports by converting all cheese and by-products into valued-added, nutritious ingredients; and to find healthier cheese alternatives for school menus. The commercialization of this innovation is anticipated to generate \$15 million in private investment and create an estimated 200 jobs in Wisconsin communities.

West Virginia

EDA made 14 awards totaling \$1.8 million across the State of West Virginia in FY 2012. These included annual planning grants, a University Center, and two Jobs and Innovation Accelerators. By supporting bottom-up, regionally-owned economic development initiatives, EDA's investments will create jobs and position West Virginia communities to maximize their economic assets and potential.

Investment Spotlight: EDA Award Broadens Existing University Partnership to Create Workforce Development Opportunities

Building upon their existing EDA University Center collaboration, Marshall University and Concord University again joined forces in 2012 as a winner of EDA's Rural Jobs Accelerator Challenge. EDA invested \$435,000 to assist the universities in establishing the Southern West Virginia Rural Jobs Accelerator Partnership. This partnership leverages regional resources to create workforce development opportunities -- including skills training, e-business opportunities, grant-writing and entrepreneurial workshops, and access to capital investment consulting -- to advanced manufacturing and tourism businesses across southern West Virginia. By building business knowledge and workforce skills across the region, the project will entice investors to the region, stimulate the creation of new companies, improve worker performance, enhance the region's online presence, and serve as a model for similar communities across the country.

Within the first year, the Accelerator program has supported eight projects which have created 12 new jobs and saved 309 existing ones. These investments are encouraging the growth of advanced manufacturing and tourism in the state and support the aeronautics, energy and high technology industry clusters.

Wyoming

EDA made four awards totaling \$382,455 during FY 2012 across the state of Wyoming. These investments support the development and maintenance of Comprehensive Economic Development Strategies (CEDS) that provide a roadmap for long term economic growth and the operations of a university center at the University of Wyoming in Laramie. Collectively, these investments will help position communities in Wyoming to maximize their economic assets and potential.

Investment Spotlight: EDA-Supported University Center Develops Early Stage Tech Companies

Through EDA's University Center Program, the Wyoming Technology Business Center (WTBC) expanded business incubation and outreach efforts during 2012. Opened in 2006 and located on the campus of the University of Wyoming in Laramie, the 30,000 square-foot facility offers laboratory, office, and shared conference room space for client companies as well as collocation space in a state-of-the-art data center.

The WTBC focuses on developing early stage, technology-based companies, with an emphasis on high-growth firms. All client companies located in the incubator have access to one-on-one business counseling and executive coaching services provided by the WTBC staff. Statewide networking opportunities are available through an educational networking group called e2e Wyoming. The program is designed to help client companies grow larger and faster than they would otherwise, and to increase the ability of the entrepreneurs to grow and manage their own businesses.

Appendix

Statement of Appropriations for Fiscal Year 2012

(in thousands of dollars)

EDA PROGRAM CATEGORY	Appropriations Fiscal Year 2012
Public Works and Economic Development Assistance	111,640
Economic Adjustment Assistance	50,060
Economic Development Planning Assistance	29,000
Technical Assistance	12,000
Research and Evaluation	1,500
Trade Adjustment Assistance for Firms *	15,450
Economic Development Assistance Program Subtotal	219,650
Disaster Recovery Assistance (P.L. 112-55) **	197,060
Disaster Recovery Assistance Subtotal	197,060
Salaries and Expenses	37,500
Trade Adjustment Assistance for Firms Transfer *	350
Disaster Recovery Assistance (P.L. 112-55) Transfer **	2,940
Salaries and Expenses Subtotal	40,790
TOTAL	457,500

* Appropriations reflect transfer of \$350,000 from Trade Adjustment Assistance for Firms to Salaries and Expenses (S&E).

** Appropriations reflects transfer of \$2.9 million from Disaster Recovery Assistance to Salaries and Expenses (S&E).

Summary of EDA Fiscal Year 2012 Investments
by State

State	Public Works and Economic Development Assistance		Economic Adjustment Assistance		Economic Development Planning Assistance		Technical Assistance		Research and Evaluation		Disaster Relief *		Total #	Total EDA \$
	#	EDA \$	#	EDA \$	#	EDA \$	#	EDA \$	#	EDA \$	#	EDA \$		
ALABAMA					5	\$945,000	1	\$128,592					6	\$1,073,592
ALASKA	2	\$2,800,000	3	\$533,425	11	\$710,000	1	\$125,000			2	\$2,300,000	19	\$6,468,425
ARIZONA			2	\$935,648	5	\$452,000	2	\$192,400			1	\$4,000,000	10	\$5,580,048
ARKANSAS	1	\$960,000			1	\$97,500	2	\$225,702			7	\$8,751,000	11	\$10,034,202
CALIFORNIA	3	\$6,748,731	6	\$2,255,226	6	\$406,000	4	\$595,258			6	\$7,804,890	25	\$17,810,105
COLORADO					8	\$469,076	3	\$202,958					11	\$672,034
CONNECTICUT	1	\$964,250	2	\$1,367,600	2	\$120,000	1	\$96,766					6	\$2,548,616
DELAWARE							2	\$141,700					2	\$141,700
DISTRICT OF COLUMBIA							1	\$269,900			1	\$1,000,000	2	\$1,269,900
FLORIDA	1	\$1,500,000	6	\$2,560,257	3	\$567,000	2	\$328,592					12	\$4,955,849
GEORGIA	6	\$5,246,501			1	\$189,000	3	\$176,192					10	\$5,611,693
HAWAII	2	\$5,416,000	2	\$225,000	1	\$88,365	1	\$182,847			2	\$2,312,000	8	\$8,224,212
IDAHO			1	\$53,806	9	\$809,690	1	\$125,000			1	\$350,000	12	\$1,338,496
ILLINOIS	4	\$6,346,183	1	\$119,203	12	\$1,606,623	3	\$266,641					20	\$8,338,650
INDIANA	4	\$5,584,392	1	\$1,000,000	1	\$157,392	1	\$188,373					7	\$6,930,157
IOWA	1	\$1,345,000			15	\$887,000	2	\$225,000					18	\$2,457,000
KANSAS	2	\$2,396,750	1	\$500,000	5	\$308,000	2	\$355,000					10	\$3,559,750
KENTUCKY					2	\$970,000	2	\$158,592			1	\$160,000	5	\$1,288,592
LOUISIANA	2	\$1,690,000	3	\$1,862,186			2	\$225,700			3	\$3,800,000	10	\$7,577,886
MAINE	4	\$5,058,007	1	\$575,000	7	\$498,500	1	\$100,000					13	\$6,231,507
MARYLAND					3	\$260,000	1	\$100,000					4	\$360,000
MASSACHUSETTS	2	\$1,647,762	1	\$25,000	10	\$786,512	2	\$200,000					15	\$2,659,274
MICHIGAN	2	\$2,855,500	2	\$952,711	5	\$455,015	2	\$217,125					11	\$4,480,351
MINNESOTA	1	\$1,189,500			7	\$670,511	2	\$273,000					10	\$2,133,011
MISSISSIPPI	2	\$3,250,000	1	\$500,000	4	\$756,000	2	\$174,857					9	\$4,680,857
MISSOURI	2	\$2,356,894	1	\$999,615	18	\$1,086,000	4	\$356,716			3	\$435,000	28	\$5,234,225
MONTANA	2	\$1,400,000	2	\$875,738	19	\$1,014,500	4	\$234,208			1	\$280,000	28	\$3,804,446
MULTI-JURISDICTIONAL							15	\$17,816,325	3	\$1,498,771			18	\$19,315,096
NEBRASKA					7	\$455,000	2	\$187,562					9	\$642,562
NEVADA	2	\$3,800,000	2	\$1,250,000	1	\$88,000	1	\$125,000					6	\$5,263,000
NEW HAMPSHIRE	4	\$2,444,435	1	\$493,750	3	\$190,000							8	\$3,128,185
NEW JERSEY	2	\$2,095,000			1	\$70,000	1	\$100,000					4	\$2,265,000
NEW MEXICO	1	\$1,000,000	1	\$1,000,000	1	\$88,999	1	\$112,850					4	\$2,201,849
NEW YORK	3	\$2,028,000	4	\$1,937,154	11	\$721,000	2	\$449,565			1	\$250,000	21	\$5,385,719
NORTH CAROLINA	3	\$3,663,364	3	\$2,000,000	9	\$1,299,703	3	\$385,776					18	\$7,348,843
NORTH DAKOTA					12	\$702,000	1	\$100,000			2	\$1,682,659	15	\$2,484,659
OHIO	1	\$2,935,839	1	\$2,625,788			2	\$293,000					4	\$5,854,627
OKLAHOMA	7	\$6,167,720	1	\$550,000	1	\$112,573	3	\$619,465			1	\$1,500,000	13	\$8,949,758
OREGON			1	\$800,000	16	\$1,173,023	5	\$343,160			1	\$1,762,110	23	\$4,078,293
PENNSYLVANIA	4	\$5,284,500	3	\$1,275,000	7	\$458,000	5	\$477,500			1	\$500,000	20	\$7,995,000

Summary of EDA Fiscal Year 2012 Investments
by State

State	Public Works and Economic Development Assistance		Economic Adjustment Assistance		Economic Development Planning Assistance		Technical Assistance		Research and Evaluation		Disaster Relief *		Total #	Total EDA \$
	#	EDA \$	#	EDA \$	#	EDA \$	#	EDA \$	#	EDA \$	#	EDA \$		
PUERTO RICO	1	\$1,600,000					1	\$100,000					2	\$1,700,000
RHODE ISLAND	2	\$2,698,000					1	\$25,000					3	\$2,723,000
SOUTH CAROLINA	5	\$13,013,500	2	\$1,500,000			1	\$128,592					8	\$14,642,092
SOUTH DAKOTA	1	\$1,000,000			11	\$618,500	1	\$104,866					13	\$1,723,366
TENNESSEE	4	\$4,000,000	1	\$1,000,000	7	\$1,190,450	1	\$128,592			1	\$222,457	14	\$6,541,499
TEXAS	11	\$12,490,001	5	\$1,812,916	23	\$3,820,000	6	\$898,062			2	\$2,200,000	47	\$21,220,979
UTAH	1	\$1,000,000			7	\$432,000							8	\$1,432,000
VERMONT			1	\$1,000,000	1	\$75,000					2	\$440,000	4	\$1,515,000
VIRGINIA	1	\$800,000	2	\$1,500,000	11	\$800,064	1	\$100,000					15	\$3,200,064
WASHINGTON	3	\$4,405,300	1	\$2,060,000	21	\$1,248,000	2	\$212,948			1	\$2,805,000	28	\$10,731,248
WEST VIRGINIA			2	\$934,890	11	\$754,000	1	\$100,000					14	\$1,788,890
WISCONSIN			3	\$1,800,000	4	\$414,640	3	\$474,000					10	\$2,688,640
WYOMING					2	\$175,000	2	\$207,455					4	\$382,455
Grand Total	100	\$129,181,129	68	\$38,492,727	327	\$29,195,636	115	\$29,355,836	3	\$1,498,771	40	\$42,555,116	655	\$270,666,401

* These totals exclude projects funded through disaster supplemental funding provided in previous Fiscal Years.

EDA Leveraging Goals for Private Sector

Section 603(b)(2) of the Public Works and Economic Development Act of 1965, as amended, requires EDA to include in its Annual Report to Congress a discussion of private sector leveraging goals set for investments awarded to (a) rural* and urban economically distressed areas; and (b) highly distressed areas.**

The following information is provided to respond to those requirements.***

(a) EDA's private sector leveraging goal with respect to grants awarded to rural and urban economically distressed areas:

EDA has consistently shown sound results in attracting private capital investment in both rural and urban distressed communities. In FY 2012, EDA invested 62% of its infrastructure and RLF funds in rural areas which grantees expect will leverage \$2 billion in private investment; 38% of the funds were invested in urban areas which grantees expect will leverage \$2.6 billion in private investment.

(b) EDA's private sector leveraging goal with respect to grants awarded to highly distressed areas:

EDA recognizes that importance of private capital investment for successful economic development and recognizes that importance of maintaining significant flexibility to assist those communities that are taking the first steps toward economic growth. Therefore, EDA often makes prudent investments in areas where leverage ratios are lowest.

In FY 2012, EDA invested 47.8% of all its funds in highly distressed areas which grantees estimate will generate \$1.5 billion in private investment.

*Rural includes investments made to Indian tribes.

**For an area to qualify as being highly distressed, one of the following criteria must be met: (a) a 24 month unemployment rate of at least 200 percent of the national average, (b) per capita income not more than 60 percent of the national average, or (c) a catastrophic disaster.

***U.S. Department of Defense reimbursable investments and disaster supplemental investments are not included in these calculations.

APPROVED INVESTMENTS BY STATE AND PROGRAM - OCTOBER 1, 2011 TO SEPTEMBER 30, 2012

State	Project #	Grantee	Location	Program	EDA \$
ALABAMA	046606673	AUBURN UNIVERSITY	Auburn	University Center Assistance	\$128,592
	048306623	TOP OF ALABAMA REGIONAL COUNCI	Multi City	Econ Dev District Planning	\$189,000
	048306624	SOUTH ALABAMA REGIONAL PLANNIN	Multi City	Econ Dev District Planning	\$189,000
	048306625	WEST ALABAMA REGIONAL COMMISSI	Multi City	Econ Dev District Planning	\$189,000
	048306636	NORTH CENTRAL ALABAMA REGIONAL	Multi City	Econ Dev District Planning	\$189,000
	048306645	EAST ALABAMA PLNG & DEV COMM	Multi City	Econ Dev District Planning	\$189,000
ALASKA	070106812	ALEUTIANS EAST BOROUGH	Akutan	Public Works	\$1,000,000
	070106846	ALEUT COMMUNITY OF ST PAUL ISL	St. Paul	Public Works	\$1,800,000
	076606879	UNIVERSITY OF ALASKA FAIRBANKS	Anchorage	University Center Assistance	\$125,000
	077906836	ORGANIZED VILLAGE OF KASAAN	Klawock	Econ Adjust Implementation	\$68,402
	077906843	CITY OF ADAK, AK	Adak	Econ Adjust Implementation	\$120,000
	077906891	BRISTOL BAY NATIVE ASSOCIATION	Dillingham	Econ Adjust Implementation	\$345,023
	077906896	YUKON DELTA FISHERIES DEVELOPM	Emmonak	Econ Adjust Implementation	\$1,600,000
	077906906	NATIVE VILLAGE OF MEKORYUK	Mekoryuk	Econ Adjust Implementation	\$700,000
	078306855	PRINCE WILLIAM SOUND ECON.DEV	Anchorage	Econ Dev District Planning	\$75,000
	078306857	SOUTHWEST ALASKA MUNICIPAL CON	Anchorage	Econ Dev District Planning	\$75,000
	078306860	KENAI PENINSULA BOROUGH ECONOM	Kenai	Econ Dev District Planning	\$75,000
	078306897	SOUTHEAST CONFERENCE	Juneau	Econ Dev District Planning	\$70,000
	078406811	CENTRAL COUNCIL TLINGIT & HAID	Juneau	Indian District Planning	\$65,000
	078406859	ASSOC VILLAGE COUN.PRESIDENTS	Bethel	Indian District Planning	\$70,000
	078406861	KODIAK AREA NATIVE ASSOCIATION	Kodiak	Indian District Planning	\$40,000
	078406864	BRISTOL BAY NATIVE ASSOCIATION	Dillingham	Indian District Planning	\$65,000
	078406888	KAWERAK, INC.	Nome	Indian District Planning	\$70,000
	078406900	NATIVE VILLAGE OF BARROW	Barrow	Indian District Planning	\$60,000
	078706901	FAIRBANKS NORTH STAR, BOROUGH	Fairbanks	Urban Planning	\$45,000
ARIZONA	070606924	ARIZONA STATE UNIVERSITY	Tempe	Technical Assistance	\$92,400
	076606880	NORTHERN ARIZONA UNIVERSITY	Flagstaff	University Center Assistance	\$100,000
	077906817	CITY OF FLAGSTAFF	Flagstaff	Econ Adjust Implementation	\$4,000,000
	077906844	NOGALES COMMUNITY DEV CORP	Nogales	Econ Adjust Implementation	\$135,648
	077906919	ARIZONA COMMERCE AUTHORITY	Phoenix	Econ Adjust Implementation	\$800,000
	078306852	SOUTHEASTERN ARIZONA GOV ORG	Bisbee	Econ Dev District Planning	\$70,000
	078306853	CENTRAL ARIZONA ASSOC OF GOVTS	Apache Junction	Econ Dev District Planning	\$70,000
	078306899	NORTHERN ARIZONA COUNCIL OF GO	Flagstaff	Econ Dev District Planning	\$75,000
	078406863	HOPI TRIBE	Kykotsmovi Village	Indian District Planning	\$180,000

APPROVED INVESTMENTS BY STATE AND PROGRAM - OCTOBER 1, 2011 TO SEPTEMBER 30, 2012

State	Project #	Grantee	Location	Program	EDA \$
ARKANSAS	078606916	WESTERN ARIZONA EDD	Yuma	Substate Planning	\$57,000
	080104782	LITTLE ROCK PORT AUTHORITY	Little Rock	Public Works	\$960,000
	08660462802	UNIVERSITY OF ARKANSAS SYSTEM	Little Rock	University Center Assistance	\$112,852
	08660463202	ARKANSAS STATE UNIVERSITY	State University	University Center Assistance	\$112,850
	087904772	MID-SOUTH COMMUNITY COLLEGE	West Memphis	Econ Adjust Implementation	\$1,500,000
	087904783	CITY OF FAIRFIELD BAY	Fairfield Bay	Econ Adjust Implementation	\$1,100,000
	087904784	CITY OF CLINTON	Clinton	Econ Adjust Implementation	\$1,400,000
	087904785	CITY OF STUTTGART	Stuttgart	Econ Adjust Implementation	\$1,000,000
	087904786	SE ARKANSAS EDD, INC.	Pine Bluff	Econ Adjust Implementation	\$2,000,000
	087904787	CITY OF HEBER SPRINGS	Heber Springs	Econ Adjust Implementation	\$1,000,000
	087904793	CITY OF PERRYVILLE	Perryville	Econ Adjust Implementation	\$751,000
088804771	UNIVERSITY OF ARKANSAS SYSTEM	Lonoke	State Planning	\$97,500	
CALIFORNIA	070106845	LA DEPT WATER AND POWER	Los Angeles	Public Works	\$2,124,000
	070106893	CITY OF SAN LEANDRO	San Leandro	Public Works	\$2,121,000
	070106903	CITY OF SOUTH GATE	South Gate	Public Works	\$2,503,731
	070606925	STATE CENTER COMMUNITY COLLEGE	Fresno	Technical Assistance	\$98,717
	070606926	REGENT OF UNIV OF CA RIVERSIDE	Riverside	Technical Assistance	\$96,541
	076606881	CSU CHICO RESEARCH FOUNDATION	Chico	University Center Assistance	\$220,000
	077906803	SANTA ROSA BANK OF CAHUILLA IN	Riverside	Econ Adjust Implementation	\$160,000
	077906807	YUBA-SUTTER EDC	Yuba City	Econ Adjust Implementation	\$53,000
	077906816	CITY OF YUCAIPA	Yucaipa	Econ Adjust Implementation	\$1,000,000
	077906890	VISALIA, CITY OF (INC)	Visalia	Econ Adjust Implementation	\$1,998,000
	077906892	CITY OF FRESNO	Fresno	Econ Adjust Implementation	\$95,000
	077906894	CITY OF CRESCENT CITY	Crescent City	Econ Adjust Implementation	\$777,690
	077906895	SANTA CRUZ CITY OF	Santa Cruz	Econ Adjust Implementation	\$850,000
	077906907	SALINAS, CITY OF	Salinas	Econ Adjust Implementation	\$147,447
	077906911	CITY OF GARDEN GROVE	Garden Grove	Econ Adjust Implementation	\$2,929,200
	077906920	CONTRA COSTA CNTY COMM DEV AGE	Martinez	Econ Adjust Implementation	\$799,779
	077906922	UNIVERSITY OF SOUTHERN CALIFOR	Riverside	Econ Adjust Implementation	\$250,000
	077906923	REGENTS OF THE UNIVERSITY OF C	Sacramento	Econ Adjust Implementation	\$1,000,000
	078306806	CENTRAL SIERRA EDD	Sonora	Econ Dev District Planning	\$50,000
	078306820	SUPERIOR CALIFORNIA EDD	Redding	Econ Dev District Planning	\$60,000
078306831	SIERRA ECONOMIC DEVELOPMENT CO	Auburn	Econ Dev District Planning	\$75,000	
078306869	3CORE, INC.	Chico	Econ Dev District Planning	\$81,000	

APPROVED INVESTMENTS BY STATE AND PROGRAM - OCTOBER 1, 2011 TO SEPTEMBER 30, 2012

State	Project #	Grantee	Location	Program	EDA \$
	078306873	YUBA-SUTTER EDC	Yuba City	Econ Dev District Planning	\$70,000
	078606887	IMPERIAL COUNTY	El Centro	Substate Planning	\$70,000
	99060755801	THE COMMON POOL	Santa Monica	Technical Assistance	\$180,000
COLORADO	050605213	CITY OF COMMERCE CITY	Commerce City	Technical Assistance	\$70,000
	050605272	ICAST	Lakewood	Technical Assistance	\$79,344
	050605274	ROCKY MOUNTAIN FARMERS UN FOND	Denver	Technical Assistance	\$53,614
	05830488002	SAN LUIS VALLEY DEVELOPMENT RE	Alamosa	Econ Dev District Planning	\$62,000
	05830498602	REGION 10 LEAGUE FOR ECO ASSIS	Montrose	Econ Dev District Planning	\$61,000
	05830499802	REGION 9 ECONOMIC DEVELOPMENT	Durango	Econ Dev District Planning	\$61,000
	05830500601	SOUTHERN COLORADO ECOMONIC DEV	Pueblo	Econ Dev District Planning	\$63,000
	05830505501	EAST CENTRAL COG	Stratton	Econ Dev District Planning	\$61,000
	05840502202	UTE MOUNTAIN UTE TRIBE	Towaoc	Indian District Planning	\$48,500
	058605266	NORTHWEST CO COG	Silverthorne	Substate Planning	\$13,000
	058605280	COLORADO SPRINGS CONVENTION	Colorado Springs	Substate Planning	\$99,576
CONNECTICUT	010114200	TOWN OF PRESTON	Preston	Public Works	\$964,250
	01661409501	UNIVERSITY OF CONNECTICUT	Storrs	University Center Assistance	\$96,766
	016914215	CITY OF HARTFORD	Hartford	Econ Adjust Strategy	\$1,000,000
	017914194	WHOLESOME WAVES FOUNDATION	Bridgeport	Econ Adjust Implementation	\$367,600
	018314177	S CENTRAL REGIONAL CONNECTICUT	North Haven	Econ Dev District Planning	\$60,000
	018614180	HOUSATONIC VLY COUNC OF ELEC	Brookfield	Substate Planning	\$60,000
DELAWARE	010614166	NEW CASTLE CNTY OFC ECON DEVOP	New Castle	Technical Assistance	\$41,700
	01661409701	DELAWARE STATE UNIVERSITY	Dover	University Center Assistance	\$100,000
DISTRICT OF COLUM	040606694	INTERNATIONAL ECO DEV CNCL	Washington	Technical Assistance	\$269,900
	047906700	INTERNATIONAL ECO DEV CNCL	Washington	Econ Adjust Implementation	\$1,000,000
FLORIDA	040106617	MELBOURNE, CITY OF	Melbourne	Public Works	\$1,500,000
	040606659	FLORIDA STATE UNIVERSITY, THE	Tallahassee	Technical Assistance	\$200,000
	046606670	UNIVERSITY OF FLORIDA	Gainesville	University Center Assistance	\$128,592
	04790651701	FRESH MINISTRIES INC	Jacksonville	Econ Adjust Implementation	\$240,000
	047906615	SPACE FLORIDA	Orlando	Econ Adjust Strategy	\$350,000
	047906616	NFEDP, INC	Tallahassee	Econ Adjust Implementation	\$200,000
	047906619	SPACE COAST ENERGY CORT, INC	Cape Canaveral	Econ Adjust Strategy	\$219,000
	047906661	LEE COUNTY PUBLIC SAFETY	Fort Myers	Econ Adjust Strategy	\$551,257
	047906703	UNIVERSITY OF SOUTH FLORIDA	Tampa	Econ Adjust Implementation	\$1,000,000
	048306640	SOUTH FLA REGIONAL PLG COUNCIL	Multi City	Econ Dev District Planning	\$189,000

APPROVED INVESTMENTS BY STATE AND PROGRAM - OCTOBER 1, 2011 TO SEPTEMBER 30, 2012

State	Project #	Grantee	Location	Program	EDA \$
	048306641	WEST FL REGIONAL PLAN. COUNCIL	Multi City	Econ Dev District Planning	\$189,000
	048306643	CENTRAL FLORIDA REGIONAL	Multi City	Econ Dev District Planning	\$189,000
GEORGIA	040106614	WHITEFIELD COUNTY	Dalton	Public Works	\$1,400,000
	040106620	CITY OF BAINBRIDGE	Bainbridge	Public Works	\$60,000
	040106622	THE DEVELPMNT AUTH OF JC GA	Louisville	Public Works	\$1,000,000
	040106664	CITY OF CLEVELAND	Cleveland	Public Works	\$1,500,000
	040106665	VT AGENCY OF COMMERCE	Hazlehurst	Public Works	\$951,501
	040106705	CITY OF COLLEGE PARK	College Park	Public Works	\$335,000
	040606681	GEORGIA RESEARCH ALLIANCE INC	Atlanta	Technical Assistance	\$20,000
	040606695	TECH ASSOCIATION OF GEORGIA IN	Atlanta	Technical Assistance	\$27,600
	046606669	GEORGIA TECH RESEARCH CORP	Atlanta	University Center Assistance	\$128,592
	048306644	COASTAL GEORGIA REG DEV CTR	Multi City	Econ Dev District Planning	\$189,000
HAWAII	070106814	UNIVERSITY OF HAWAII SYSTEMS	Honolulu	Public Works	\$2,416,000
	070106815	BUSINESS, ECONOMIC DEVELOPMENT	Kailua Kona	Public Works	\$3,000,000
	076606884	UNIVERSITY OF HAWAII SYSTEMS	Honolulu	University Center Assistance	\$182,847
	077906834	HAWAII DEPT OF BUSINESS	Honolulu	Econ Adjust Implementation	\$150,000
	077906835	FEED THE HUNGER FOUNDATION	Honolulu	Econ Adjust Implementation	\$75,000
	077906902	HAWAII, STATE OF	Honolulu	Econ Adjust Implementation	\$1,312,000
	077906904	FEED THE HUNGER FOUNDATION	Honolulu	Econ Adjust Implementation	\$1,000,000
	078706847	PACIFIC BASIN DEVELOPMENT	Honolulu	Urban Planning	\$88,365
IDAHO	076606882	BOISE STATE UNIVERSITY	Boise	University Center Assistance	\$125,000
	077906798	NEZ PERCE TRIBE	Lewiston	Econ Adjust Implementation	\$53,806
	077906914	CLEARWATER ECO DEV ASSOC	Lewiston	Econ Adjust Implementation	\$350,000
	078306822	E-CENTRAL IDAHO P & DA, INC.	Rexburg	Econ Dev District Planning	\$75,000
	078306825	SOUTHEAST IDAHO COG	Pocatello	Econ Dev District Planning	\$75,000
	078306828	SAGE COMMUNITY RESOURCES	Garden City	Econ Dev District Planning	\$75,000
	078306829	CLEARWATER ECO DEV ASSOC	Lewiston	Econ Dev District Planning	\$75,000
	078306833	REGION IV DEVELOPMENT ASSOCIAT	Twin Falls	Econ Dev District Planning	\$75,000
	078306851	PANHANDLE AREA COUNCIL INC.	Hayden	Econ Dev District Planning	\$75,000
	078406832	THE COEUR D'ALENE TRIBE	Plummer	Indian District Planning	\$170,000
	078406912	NEZ PERCE TRIBE	Lapwai	Indian District Planning	\$45,000
	078806889	REGENTS OF THE UNIVERSITY OF I	Moscow	State Planning	\$144,690
ILLINOIS	060105740	CITY OF ROCHELLE	Rochelle	Public Works	\$2,488,461
	060105752	CITY OF ROCKFORD/GREATER RAA	Rockford	Public Works	\$2,700,000

APPROVED INVESTMENTS BY STATE AND PROGRAM - OCTOBER 1, 2011 TO SEPTEMBER 30, 2012

State	Project #	Grantee	Location	Program	EDA \$
	060105753	CITY OF ALBION, ILLINOIS	Albion	Public Works	\$653,775
	060105763	TAZEWELL COUNTY BOARD OF COMM	South Pekin	Public Works	\$503,947
	060605781	NATIONAL ASSOCIATION OF REGION	Chicago	Technical Assistance	\$68,016
	060605788	SOUTHERN ILLINOIS AIRPORT AUTH	Carbondale	Technical Assistance	\$62,000
	06660572101	UNIVERSITY OF ILLINOIS	Champaign	University Center Assistance	\$136,625
	067905769	BI-STATE REGIONAL COMMISSION	Rock Island	Econ Adjust Implementation	\$119,203
	068305736	SOUTHERN FIVE REGIONAL PLANNIN	Ullin	Econ Dev District Planning	\$196,884
	068305744	GREATER WABASH REG PLNNG COMM	Albion	Econ Dev District Planning	\$184,884
	068305745	SOUTHWESTERN ILLINOIS METROPOL	Collinsville	Econ Dev District Planning	\$187,884
	068305755	SOUTHEASTERN ILLINOIS RP & DC	Harrisburg	Econ Dev District Planning	\$196,884
	068305758	BLACKHAWK HILLS EDD	Rock Falls	Econ Dev District Planning	\$61,628
	068305761	TWO RIVERS REGIONAL COUNCIL OF	Quincy	Econ Dev District Planning	\$64,628
	068305770	NORTH CENTRAL ILLINOIS COG	Princeton	Econ Dev District Planning	\$190,884
	068305771	EDC FOR CENTRAL ILLINOIS	Peoria	Econ Dev District Planning	\$191,289
	068305772	W CENTRAL DEVELOPMENT COUNCIL	Carlinville	Econ Dev District Planning	\$190,884
	068305773	EAST CENTRAL ILLINOIS EDD	Urbana	Econ Dev District Planning	\$63,628
	068305777	WESTERN ILLINOIS REGIONAL COUN	Macomb	Econ Dev District Planning	\$53,000
	068605766	COUNTY OF KANKAKEE/EAKC INC	Kankakee	Substate Planning	\$24,146
INDIANA	060105739	CITY OF RUSHVILLE	Rushville	Public Works	\$1,661,575
	060105747	STARKE COUNTY	Knox	Public Works	\$503,000
	060105748	CITY OF WABASH	Wabash	Public Works	\$1,834,822
	060105774	KNOX COUNTY DEVEL CORP	Vincennes	Public Works	\$1,584,995
	06660570201	PURDUE UNIVERSITY	West Lafayette	University Center Assistance	\$188,373
	067905782	SOUTHERN INDIANA DEV COMM	Odon	Econ Adjust Implementation	\$1,000,000
	068705775	CITY OF INDIANAPOLIS	Indianapolis	Urban Planning	\$157,392
IOWA	050105245	CITY OF FORT MADISON	Fort Madison	Public Works	\$1,345,000
	050605282	AREA XV REG PLNNG COMMISSION	Ottumwa	Technical Assistance	\$25,000
	05660503302	IOWA STATE UNIVERSITY OF SCIEN	Ames	University Center Assistance	\$200,000
	05830491502	REGION 6 PLANNING COMMISSION	Marshalltown	Econ Dev District Planning	\$60,000
	05830494402	SOUTHERN IOWA COG, INC.	Creston	Econ Dev District Planning	\$63,000
	05830495302	MIDAS COG	Fort Dodge	Econ Dev District Planning	\$61,000
	05830496202	E CENTRAL INTRGVRMNTL ASSOCIAT	Dubuque	Econ Dev District Planning	\$62,000
	05830497502	REGION XII COUNCIL OF GOVERNME	Carroll	Econ Dev District Planning	\$61,000
	05830498002	SE IOWA REG PLNNG COMMISSION	Burlington	Econ Dev District Planning	\$61,000

APPROVED INVESTMENTS BY STATE AND PROGRAM - OCTOBER 1, 2011 TO SEPTEMBER 30, 2012

State	Project #	Grantee	Location	Program	EDA \$
	05830498102	AREA XV REG PLNNG COMMISSION	Ottumwa	Econ Dev District Planning	\$61,000
	05830498202	IOWA NORTHLAND REG EDC	Waterloo	Econ Dev District Planning	\$61,000
	05830498302	NORTH IOWA AREA COG	Mason City	Econ Dev District Planning	\$61,000
	05830498402	SIouxLAND INTERSTATE METRO PC	Sioux City	Econ Dev District Planning	\$62,000
	05830498502	NORTHWEST IOWA PLANNING & DEV	Spencer	Econ Dev District Planning	\$61,000
	05830498702	SW IOWA PLANNING COUNCIL	Atlantic	Econ Dev District Planning	\$60,000
	05830498802	UPPER EXPLORERLAND RPC	Postville	Econ Dev District Planning	\$61,000
	05830517201	EAST CENTRAL IOWA COG	Cedar Rapids	Econ Dev District Planning	\$62,000
	058605252	UNIVERSITY OF NORTHERN IOWA	Cedar Falls	Substate Planning	\$30,000
KANSAS	050105254	WICHITA, CITY OF (INC)	Wichita	Public Works	\$1,938,000
	050105277	KANSAS WHEAT COMMISSION	Manhattan	Public Works	\$458,750
	05660503802	UNIVERSITY OF KANSAS CENTER FO	Lawrence	University Center Assistance	\$115,000
	05660504002	KANSAS STATE UNIVERSITY	Manhattan	University Center Assistance	\$240,000
	057905275	KANSAS STATE UNIVERSITY	Manhattan	Econ Adjust Implementation	\$500,000
	05830490302	SOUTH CENTRAL KANSAS ECONOMIC	Wichita	Econ Dev District Planning	\$63,000
	05830490602	NORTHWEST KANSAS PLANNING & DE	Hill City	Econ Dev District Planning	\$62,000
	05830496302	GREAT PLAINS DEVELOPMENT, INC.	Dodge City	Econ Dev District Planning	\$61,000
	05830496502	N CENTRAL KANSAS RPC	Beloit	Econ Dev District Planning	\$61,000
	05830499602	SOUTHEAST KANSAS RPC	Chanute	Econ Dev District Planning	\$61,000
KENTUCKY	040606692	MURRAY STATE UNIVERSITY	Murray	Technical Assistance	\$30,000
	046606674	UNIVERSITY OF KENTUCKY	Lexington	University Center Assistance	\$128,592
	047906687	GATEWAY AREA DEVELOPMENT DIST	Morehead	Econ Adjust Implementation	\$160,000
	048306679	AUTHORITY FOR EDUCATIONAL TELE	Frankfort	Econ Dev District Planning	\$945,000
	048706680	CITY OF PIKEVILLE	Pikeville	Urban Planning	\$25,000
LOUISIANA	080104765	VILLAGE OF MER ROUGE	Mer Rouge	Public Works	\$490,000
	080104814	CITY OF SHREVEPORT	Shreveport	Public Works	\$1,200,000
	08660462602	UNIVERSITY OF NEW ORLEANS	New Orleans	University Center Assistance	\$112,850
	08660463502	LOUISIANA TECH UNIVERSITY	Ruston	University Center Assistance	\$112,850
	086904766	NEW ORLEANS BUSINESS ALLIANCE	New Orleans	Econ Adjust Strategy	\$1,000,000
	087904794	LOUISIANA TECH UNIVERSITY	Ruston	Econ Adjust Implementation	\$500,000
	087904796	ST MARY LEVEE DISTRICT	Franklin	Econ Adjust Implementation	\$1,800,000
	087904800	SOUTHERN UNIV SYSTEM FOUNDATIO	Baton Rouge	Econ Adjust Implementation	\$1,000,000
	087904802	GREATER BATON ROUGE PORT COMM	Port Allen	Econ Adjust Implementation	\$1,000,000
	87904811	GREATER N O DEVELOP FOUNDATION	New Orleans	Econ Adjust Implementation	\$362,186

APPROVED INVESTMENTS BY STATE AND PROGRAM - OCTOBER 1, 2011 TO SEPTEMBER 30, 2012

State	Project #	Grantee	Location	Program	EDA \$
MAINE	010114171	CITY OF AUBURN	Auburn	Public Works	\$1,707,573
	010114174	PORTLAND MAIN, CITY OF	Portland	Econ Adjust Implementation	\$320,000
	010114202	PORTLAND MAIN, CITY OF	Portland	Public Works	\$1,522,234
	010114204	PINE CREST DEVEL CORP	Dover-Foxcroft	Public Works	\$1,508,200
	01661409901	UNIVERSITY OF MAINE SYSTEM	Portland	University Center Assistance	\$100,000
	016914140	NORTHERN MAINE DEVELOPMENT COM	Caribou	Econ Adjust Strategy	\$575,000
	01830887902	EASTERN MAINE DEVELOPMENT CORP	Bangor	Econ Dev District Planning	\$72,000
	01830888002	NORTHERN MAINE DEVELOPMENT COM	Maine	Econ Dev District Planning	\$70,000
	01830888402	ANDROSCOGGIN VALLEY COG	Auburn	Econ Dev District Planning	\$70,000
	01830889002	KENNEBEC VALLEY COG	Fairfield	Econ Dev District Planning	\$70,000
	01830894202	SOUTHERN MAINE EDC	Portland	Econ Dev District Planning	\$110,000
	01830896402	MIDCOAST ECO DEV DIST	Bath	Econ Dev District Planning	\$62,000
	01840887501	PENOBSCOT INDIAN NATION	Multi City	Indian District Planning	\$44,500
MARYLAND	01661409801	UNIVERSITY OF MARYLAND	College Park	University Center Assistance	\$100,000
	01830884802	TRI COUNTY COUNCIL FOR WESTERN	Multi City	Area Planning	\$70,000
	01830891202	MID SHORE REG CNCL	Easton	Econ Dev District Planning	\$120,000
	01830891302	TRI-CITY COUNCIL LES, MD	Salisbury	Econ Dev District Planning	\$70,000
MASSACHUSETTS	01010888901	CITY OF LOWELL	Lowell	Public Works	\$73,082
	010114172	TAUNTON, CITY OF	Taunton	Public Works	\$1,574,680
	01661408801	BECKER COLLEGE	Worcester	University Center Assistance	\$100,000
	01661408901	NORTHEASTERN UNIVERSITY	Boston	University Center Assistance	\$100,000
	1791412201	NEW ENGLAND CLEAN ENERGY FO IN	Boston	Econ Adjust Implementation	\$25,000
	01830885202	SOUTHEASTERN REGIONAL PLANNING	Taunton	Econ Dev District Planning	\$70,000
	01830888302	OLD COLONY PLANNING COUNCIL	Brockton	Econ Dev District Planning	\$62,000
	01830892802	MERRIMACK VALLEY PLANNING COMM	Haverhill	Econ Dev District Planning	\$106,000
	01830893103	MONTACHUSETT RPC	Fitchburg	Econ Dev District Planning	\$70,000
	01830893902	FRANKLIN REGIONAL COG	City of Greenfield	Econ Dev District Planning	\$70,000
	01830894003	METROPOLITAN AREA PC	Boston	Econ Dev District Planning	\$70,000
	01830894302	PIONEER VALLEY PLANNING COMM	Springfield	Econ Dev District Planning	\$80,000
	018314178	WAMPANOAG TRIBE OF GAY HEAD (A	Aquinnah (Town of)	Indian District Planning	\$40,000
	018614183	MONTACHUSETT RPC	Fitchburg	Technical Assistance	\$188,512
	01870888801	BERKSHIRE REGIONAL PLAN COMM	Pittsfield	Substate Planning	\$30,000
MICHIGAN	060105751	LAKWOOD WASTEWATER AUTHORITY	Lake Odessa	Public Works	\$2,105,500
	060105776	NEXTENERGY CENTER	Detroit	Public Works	\$750,000

APPROVED INVESTMENTS BY STATE AND PROGRAM - OCTOBER 1, 2011 TO SEPTEMBER 30, 2012

State	Project #	Grantee	Location	Program	EDA \$
	060605779	NE MICHIGAN COG	Gaylord	Technical Assistance	\$33,750
	06660571101	MICHIGAN STATE UNIVERSITY	East Lansing	University Center Assistance	\$183,375
	06790566501	MICHIGAN STATE UNIVERSITY	East Lansing	Econ Adjust Implementation	\$152,711
	067905780	SE MICHIGAN COMM ALLIANCE INC	Taylor	Econ Adjust Implementation	\$800,000
	068305737	WESTERN UPPER PENINSULA PDRC	Houghton	Econ Dev District Planning	\$196,884
	068305759	NORTHWEST MICHIGAN COUNCIL OF	Multi City	Econ Dev District Planning	\$61,628
	068405743	INTER-TRIBAL COUNCIL OF MICHIG	Sault Ste. Marie	Indian District Planning	\$74,128
	068605768	WESTERN UPPER PENINSULA PDRC	Houghton	Substate Planning	\$35,000
	068705756	CITY OF WIXOM	Wixom	Urban Planning	\$87,375
MINNESOTA	060105767	CITY OF DAWSON	Dawson	Public Works	\$1,189,500
	060605764	REGIN 5 DEV COMM	Staples	Technical Assistance	\$150,000
	06660570901	REGENTS OF THE UNIVERSITY OF M	Minneapolis	University Center Assistance	\$123,000
	068305735	REGIN 5 DEV COMM	Staples	Econ Dev District Planning	\$61,615
	068305742	REGION 9 DEVELOPMENT COMMISSIO	Mankato	Econ Dev District Planning	\$61,628
	068305754	UPPER MN VALLEY REGIONAL DEV C	Appleton	Econ Dev District Planning	\$193,884
	068305757	ARROWHEAD REGIONAL DEV COMM	Duluth	Econ Dev District Planning	\$81,628
	068305762	WEST CENTRAL INITIATIVE	Duluth	Econ Dev District Planning	\$64,628
	068405733	THE MINNESOTA CHIPPEWA TRIBE	Cass Lake	Indian District Planning	\$157,128
	068605765	SOUTHERN MN INITIATIVE FOUNDAT	Owatonna	Substate Planning	\$50,000
MISSISSIPPI	040106658	UNIVERSITY OF MISSISSIPPI	Jackson	Public Works	\$1,500,000
	040106660	JASPER COUNTY BOA OF SUPVRS	Laurel	Public Works	\$1,750,000
	040606704	CITY OF MOSS POINT	Moss Point	Technical Assistance	\$46,265
	046606671	MISSISSIPPI STATE UNIVERSITY	Mississippi State	University Center Assistance	\$128,592
	047906684	MISSISSIPPI STATE UNIVERSITY	Mississippi State	Econ Adjust Implementation	\$500,000
	048306630	E CENTRAL PLNNG & DEV DIST	Multi City	Econ Dev District Planning	\$189,000
	048306631	GOLDEN TRIANGLE PLNG & DEV DIS	Multi City	Econ Dev District Planning	\$189,000
	048306632	NE MISSISSIPPI PDC	Multi City	Econ Dev District Planning	\$189,000
	048306653	NORTH CENTRAL PLNNG & DEV DIST	Multi City	Econ Dev District Planning	\$189,000
MISSOURI	050105270	CITY OF WELLSVILLE	Wellsville	Public Works	\$1,600,000
	050105281	CITY OF TROY	Troy	Public Works	\$756,894
	050605256	JOHNSON COUNTY ECON. DEV. CORP	Warrensburg	Technical Assistance	\$55,000
	050605283	MO-KAN REGIONAL COUNCIL	St. Joseph	Technical Assistance	\$60,811
	050605288	BOONSLICK REG PLNNG COMMISSION	Warrenton	Technical Assistance	\$40,905
	05660503402	UNIVERSITY OF MISSOURI SYSTEM	Columbia	University Center Assistance	\$200,000

APPROVED INVESTMENTS BY STATE AND PROGRAM - OCTOBER 1, 2011 TO SEPTEMBER 30, 2012

State	Project #	Grantee	Location	Program	EDA \$
	056905267	NORTHWEST MISSOURI REGIONAL CO	Maryville	Econ Adjust Strategy	\$185,000
	056905268	MO-KAN REGIONAL COUNCIL	St. Joseph	Econ Adjust Strategy	\$150,000
	056905269	OZARK FOOTHILLS SOLID WASTE MA	Poplar Bluff	Econ Adjust Strategy	\$100,000
	057905287	UNIVERSITY OF MISSOURI SYSTEM	Kansas City	Econ Adjust Implementation	\$999,615
	05830490402	SOUTHEAST MISSOURI REGIONAL PL	Perryville	Econ Dev District Planning	\$65,000
	05830490502	MERAMEC REGIONAL PLANNING COMM	St. James	Econ Dev District Planning	\$65,000
	05830491802	BOOTHEEL REGIONAL PLANNING	Dexter	Econ Dev District Planning	\$62,000
	05830495402	NORTHWEST MISSOURI REGIONAL CO	Maryville	Econ Dev District Planning	\$61,000
	05830495502	MO-KAN REGIONAL COUNCIL	St. Joseph	Econ Dev District Planning	\$61,000
	05830495602	OZARK FOOTHILLS SOLID WASTE MA	Poplar Bluff	Econ Dev District Planning	\$61,000
	05830495802	LAKE OF THE OZARKS COLG	Camdenton	Econ Dev District Planning	\$52,000
	05830496102	SOUTH CENTRAL OZARK COUNCIL	Pomona	Econ Dev District Planning	\$62,000
	05830497402	KAYSINGER BASIN REG PLNNG COMM	Clinton	Econ Dev District Planning	\$61,000
	05830497602	NORTHEAST MISSOURI REGIONAL PL	Memphis	Econ Dev District Planning	\$62,000
	05830497702	MID-AMERICA REG COUNC COMM SER	Kansas City	Econ Dev District Planning	\$60,000
	05830497802	MID-MISSOURI REG PLN COMM	Ashland	Econ Dev District Planning	\$60,000
	05830498902	GREENHILLS RURAL DEVELOPMENT I	Trenton	Econ Dev District Planning	\$61,000
	05830499002	BOONSLICK REG PLNNG COMMISSION	Warrenton	Econ Dev District Planning	\$61,000
	05830499102	MARK TWAIN REGIONAL COG	Perry	Econ Dev District Planning	\$61,000
	05830499202	PIONEER TRAILS REG PLNNG COMM	Concordia	Econ Dev District Planning	\$60,000
	05830504802	HARRY S TRUMAN CC	Carl Junction	Econ Dev District Planning	\$51,000
	058605284	BOONSLICK REG PLNNG COMMISSION	Warrenton	Substate Planning	\$60,000
MONTANA	050105257	TOWN OF STEVENSVILLE	Stevensville	Public Works	\$400,000
	050105258	FORT PECK ASSINIBOINE & SIOUX	Poplar	Public Works	\$1,000,000
	05060510201	FORT BELKNAP INDIAN COMMUNITY	Harlem	Technical Assistance	\$46,636
	050605261	MADISON COUNTY EDC	West Yellowstone	Technical Assistance	\$25,000
	050605273	BIG SKY ECONOMIC DEVELOP AUTH	Billings	Technical Assistance	\$40,000
	05660503602	MONTANA STATE UNIVERSITY, INC	Bozeman	University Center Assistance	\$122,572
	057905251	MONTANA STATE UNIVERSITY, INC	Havre	Econ Adjust Implementation	\$647,738
	057905260	SNOWY MOUNTAIN DEVELOPMENT COR	Lewistown	Econ Adjust Implementation	\$280,000
	057905285	GREAT N DEVELOPMENT CORPORATIO	Wolf Point	Econ Adjust Implementation	\$228,000
	05830488202	SOUTHEASTERN MONTANA DEV CORP	Colstrip	Econ Dev District Planning	\$61,000
	05830490802	BEARTOOTH RESOURCE CONSERVATIO	Joliet	Econ Dev District Planning	\$62,000
	05830491602	BEAR PAW DEV CORP OF NORTH MT	Havre	Econ Dev District Planning	\$63,000

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State	Project #	Grantee	Location	Program	EDA \$
	05830492803	GATEWAY ECONOMIC DEVELOPMENT	Helena	Econ Dev District Planning	\$60,000
	05830496702	EASTERN PLAINS ECON DEV CORP	Sidney	Econ Dev District Planning	\$60,000
	05830496802	GREAT N DEVELOPMENT CORPORATIO	Wolf Point	Econ Dev District Planning	\$61,000
	05830500002	SNOWY MOUNTAIN DEVELOPMENT COR	Lewistown	Econ Dev District Planning	\$61,000
	05830501102	NORTHERN CHEYENNE TRIBE	Lame Deer	Econ Dev District Planning	\$48,500
	05830501702	BITTER ROOT EDD, INC.	Missoula	Econ Dev District Planning	\$60,000
	05830501802	HEADWATERS RESOURCE CONSERVATI	Butte	Econ Dev District Planning	\$61,000
	05830505601	SWEETGRASS DEVELOPMENT (DBA)	Great Falls	Econ Dev District Planning	\$61,000
	05840490702	CONFEDERATED SALISH & KOOTENAI	Pablo	Indian District Planning	\$48,500
	05840494502	BLACKFEET OIL & GAS	Browning	Indian District Planning	\$48,500
	05840497202	FORT PECK ASSINIBOINE & SIOUX	Poplar	Indian District Planning	\$48,500
	05840501002	CROW TRIBE OF INDIANS	Crow Agency	Indian District Planning	\$48,500
	05840501202	FORT BELKNAP INDIAN COMMUNITY	Harlem	Indian District Planning	\$48,500
	05840502102	CHIPPEWA CREE TRIBE, THE (INC)	Box Elder	Indian District Planning	\$48,500
	058605278	MONTANA STATE UNIVERSITY, INC	Bozeman	Substate Planning	\$45,000
	058605279	BEARTOOTH RESOURCE CONSERVATIO	Joliet	Substate Planning	\$20,000
MULTI-JURISDICTION	99060754803	NADO RESEARCH FOUNDATION	Multi City	Technical Assistance	\$225,000
	99060755301	STATE SCIENCE AND TECHNOLOGY	Multi City	Technical Assistance	\$275,000
	99060755901	UNIVERSITY OF NORTH CAROLINA A	Multi City	Technical Assistance	\$100,000
	990607561	REGENTS OF THE UNIVERSITY OF M	Multi City	Technical Assistance	\$461,310
	99071386902	HARVARD COLLEGE, PRESIDENT & F	Multi City	Research	\$1,000,000
	99071387101	PORTLAND STATE UNIVERSITY	Multi City	Research	\$200,000
	990713876	SRI INTERNATIONAL	Multi City	Research	\$298,771
	99260766501	REGENTS OF THE UNIVERSITY OF M	Multi City	Trade Adjustment Assistance	\$1,536,800
	99260766601	UNIVERSITY OF MISSOURI SYSTEM	Multi City	Trade Adjustment Assistance	\$1,453,925
	99260766701	MIDATLANTIC EMPLOYER'S ASSOCI	Multi City	Trade Adjustment Assistance	\$1,674,231
	99260766801	APPLIED STRATEGIES INTERNATION	Multi City	Trade Adjustment Assistance	\$1,949,502
	99260766901	NEW ENGLAND TRADE ADJUSTMENT A	Multi City	Trade Adjustment Assistance	\$1,745,034
	99260767001	THE RESEARCH FOUNDATION OF STA	Multi City	Trade Adjustment Assistance	\$1,173,170
	99260767101	TRADE TASK GROUP	Multi City	Trade Adjustment Assistance	\$1,418,633
	99260767201	REGENTS OF THE UNIVERSITY OF C	Multi City	Trade Adjustment Assistance	\$1,618,395
	99260767301	GEORGIA TECH RESEARCH CORP	Multi City	Trade Adjustment Assistance	\$1,449,396
	99260767401	UNIV OF TEXAS SAN ANTONIO	Multi City	Trade Adjustment Assistance	\$1,454,898
	99260767501	UNIVERSITY OF SOUTHERN CALIFOR	Multi City	Trade Adjustment Assistance	\$1,281,032

APPROVED INVESTMENTS BY STATE AND PROGRAM - OCTOBER 1, 2011 TO SEPTEMBER 30, 2012

State	Project #	Grantee	Location	Program	EDA \$
NEBRASKA	05060504902	NORTHEAST NEBRASKA ECONOMIC DE	Norfolk	Technical Assistance	\$64,060
	05660503102	CREIGHTON UNIVERSITY	Omaha	University Center Assistance	\$123,502
	05830491402	SOUTH CENTRAL EDD, INC.	Holdrege	Econ Dev District Planning	\$60,000
	05830495702	WEST CENTRAL NEBRASKA EDD, INC	Ogallala	Econ Dev District Planning	\$61,000
	05830497902	NORTHEAST NEBRASKA ECONOMIC DE	Norfolk	Econ Dev District Planning	\$91,000
	05830499302	PANHANDLE AREA DEV ASSOC	Gering	Econ Dev District Planning	\$61,000
	05830499402	S E NEBRASKA DEVELOPMENT DIST	Lincoln	Econ Dev District Planning	\$61,000
	05830499502	CENTRAL NEBRASKA ECO DEV DISTR	Atkinson	Econ Dev District Planning	\$61,000
	05830517301	OMAHA- COUNCIL BLUFFS MAPA	Omaha	Econ Dev District Planning	\$60,000
NEVADA	070106799	NEVADA SYSTEM OF HIGHER EDUCAT	Reno	Public Works	\$2,850,000
	070106809	RENO-SPARKS INDIAN COLONY	Reno	Public Works	\$950,000
	076606883	NEVADA SYSTEM OF HIGHER EDUCAT	Reno	University Center Assistance	\$125,000
	077906837	NEVADA INST FOR RE COMMER	Reno	Econ Adjust Implementation	\$250,000
	077906918	CITY OF LAS VEGAS	Las Vegas	Econ Adjust Implementation	\$1,000,000
	078306874	WESTERN NEVADA DEVELOPMENT DIS	Carson City	Econ Dev District Planning	\$88,000
NEW HAMPSHIRE	010114139	PEASE DEVELOPMENT AUTHORITY	Portsmouth	Public Works	\$400,000
	010114165	ROCKINGHAM EDC	Raymond	Public Works	\$432,185
	010114168	GRAFTON COUNTY EDC	Plymouth	Public Works	\$781,250
	010114170	TOWN OF JAFFREY	Jaffrey	Public Works	\$831,000
	017914195	NORTHERN COMMUNITY INVMNT CORP	Lancaster	Econ Adjust Implementation	\$493,750
	01830885302	NORTH COUNTRY COUNCIL INC	Bethlehem	Econ Dev District Planning	\$70,000
	01830888102	ROCKINGHAM EDC	Exeter	Econ Dev District Planning	\$70,000
	018614175	CENTRAL NH RPC	Concord	Substate Planning	\$50,000
NEW JERSEY	010114164	FRANKLIN TOWNSHIP NEW JERSEY	Franklinville	Public Works	\$1,455,000
	010114207	RESPOND INC	Camden	Public Works	\$640,000
	01661409101	RUTGERS, THE STATE UNIVERSITY	Newark	University Center Assistance	\$100,000
	01830890502	SO.JERSEY ECONOMIC DEVELOPMENT	Millville	Econ Dev District Planning	\$70,000
NEW MEXICO	080104791	KESHET DANCE COMPANY	Albuquerque	Public Works	\$1,000,000
	08660463102	NORTHERN NEW MEXICO COLLEGE	Espanola	University Center Assistance	\$112,850
	087904803	NEW MEXICO STATE UNIVERSITY	Las Cruces	Econ Adjust Implementation	\$1,000,000
	088804797	SOUTHWEST NM COG	Silver City	State Planning	\$88,999
NEW YORK	010114179	NEW YORK MEDICAL COLLEGE	New Windsor	Public Works	\$328,000
	010114186	CITY OF ROCHESTER	Rochester	Public Works	\$700,000
	010114201	GENESEE GATEWAY LOCAL DEV CORP	Batavia	Public Works	\$1,000,000

APPROVED INVESTMENTS BY STATE AND PROGRAM - OCTOBER 1, 2011 TO SEPTEMBER 30, 2012

State	Project #	Grantee	Location	Program	EDA \$
	010614188	THE RESEARCH FOUNDATION OF STA	Buffalo	Econ Adjust Implementation	\$349,565
	01661410001	SYRACUSE UNIVERSITY	Syracuse	University Center Assistance	\$100,000
	016914189	ENVIRONMENTAL CONSERVATION, NE	Albany	Econ Adjust Implementation	\$250,000
	017914176	OPERATION HOPE INC	New York	Econ Adjust Implementation	\$300,000
	017914212	SYRACUSE UNIVERSITY	Syracuse	Econ Adjust Implementation	\$500,000
	017914213	UNIVERSITY OF ROCHESTER	Rochester	Econ Adjust Implementation	\$500,000
	017914221	LAUNCH NY INC	Ithaca	Econ Adjust Implementation	\$637,154
	01830885402	GENESEE FINGER LAKES REGIONAL	Rochester	Econ Dev District Planning	\$66,000
	01830885502	CENTRAL NEW YORK REGIONAL PLAN	Multi City	Econ Dev District Planning	\$70,000
	01830885602	SOUTHERN TIER EAST REG.PDB	Binghamton	Econ Dev District Planning	\$70,000
	01830885702	LAKE CHAMPLAIN-LAKE GEORGE	Multi City	Econ Dev District Planning	\$70,000
	01830885802	MOHAWK VALLEY ECONOMIC DEV DIS	Mohawk	Econ Dev District Planning	\$74,000
	01830885902	SOUTHERN TIER WEST RPD	Multi City	Econ Dev District Planning	\$66,000
	01830889902	SOUTHERN TIER CENTRAL RPD BOAR	Corning	Econ Dev District Planning	\$70,000
	01830890802	CAPITAL DISTRICT RPC	Albany	Econ Dev District Planning	\$70,000
	01830892502	HUDSON VALLEY REGIONAL COUNCIL	Newburgh	Econ Dev District Planning	\$70,000
	01840888502	SENECA NATION OF INDIANS, THE	Irving	Indian District Planning	\$47,500
	01840896602	ST. REGIS MOHAWK EDUCATION & C	Hogansburg	Indian District Planning	\$47,500
NORTH CAROLINA	040106618	NORTH CAROLINA DEPT OF TRANSP	Raleigh	Public Works	\$450,000
	040106657	RICHMOND COMMUNITY COLLEGE	Hamlet	Public Works	\$2,038,364
	040106662	CENTRAL PARK NORTH CAROLINA	Star	Public Works	\$1,175,000
	046606675	WESTERN CAROLINA UNIVERSITY	Cullowhee	University Center Assistance	\$128,592
	046606676	FAYETTEVILLE STATE UNIVERSITY	Fayetteville	University Center Assistance	\$128,592
	046606678	UNIVERSITY OF NORTH CAROLINA A	Chapel Hill	University Center Assistance	\$128,592
	047906685	WESTERN NC REGIONAL ECONOMIC	Fletcher	Econ Adjust Implementation	\$500,000
	047906686	RURAL ECONOMIC DEV CENTER	Raleigh	Econ Adjust Implementation	\$500,000
	047906690	CITY OF GREENSBORO	Greensboro	Econ Adjust Implementation	\$1,000,000
	048306633	LAND-OF-SKY REGIONAL COUNCIL	Multi City	Econ Dev District Planning	\$189,000
	048306634	MID-EAST COMMISSION	Multi City	Econ Dev District Planning	\$189,000
	048306635	NEUSE RIVER COG	Multi City	Econ Dev District Planning	\$189,000
	048306638	UPPER COASTAL PLAIN COG	Multi City	Econ Dev District Planning	\$189,000
	048306654	SOUTEASERN ECO DEV COMM	Elizabethtown	Econ Dev District Planning	\$189,000
	048606691	LAND-OF-SKY REGIONAL COUNCIL	Asheville	Substate Planning	\$90,000
	048606693	HEART OF NC MEGA PARK INC	Troy	Substate Planning	\$100,000

APPROVED INVESTMENTS BY STATE AND PROGRAM - OCTOBER 1, 2011 TO SEPTEMBER 30, 2012

State	Project #	Grantee	Location	Program	EDA \$
	048606696	WESTERN NC REGIONAL ECONOMIC	Fletcher	Substate Planning	\$64,703
	048806648	CENTRAL PARK NORTH CAROLINA	Star	Urban Planning	\$100,000
NORTH DAKOTA	05660503202	UNIVERSITY OF NORTH DAKOTA	Grand Forks	University Center Assistance	\$100,000
	057905259	CITY OF MINNEWAUKAN	Minnewaukan	Econ Adjust Implementation	\$1,295,159
	057905271	CITY OF MINOT	Minot	Econ Adjust Implementation	\$387,500
	05830488402	ROOSEVELT-CUSTER RCD	Dickinson	Econ Dev District Planning	\$62,000
	05830489602	SOURIS BASIN PLANNING COUNCIL	Minot	Econ Dev District Planning	\$62,000
	05830490902	NORTH CENTRAL PLANNING COUNCIL	Devils Lake	Econ Dev District Planning	\$62,000
	05830491002	LAKE AGASSIZ REGIONAL COUNCIL	Fargo	Econ Dev District Planning	\$62,000
	05830491202	LEWIS & CLARK REGIONAL DEV COU	Mandan	Econ Dev District Planning	\$62,000
	05830493002	S CENTRAL DAKOTA REG CNCL	Jamestown	Econ Dev District Planning	\$61,000
	05830494602	TRI-COUNTY REG DEV COUNCIL	Williston	Econ Dev District Planning	\$76,000
	05830497102	RED RIVER REG PLNNG COMM	Grafton	Econ Dev District Planning	\$61,000
	05840488501	SPIRIT LAKE TRIBE	Fort Totten	Indian District Planning	\$48,500
	05840489002	TURTLE MOUNTAIN BAND OF CHIPPE	Belcourt	Indian District Planning	\$48,500
	05840490002	THREE AFFILIATED TRIBES	New Town	Indian District Planning	\$48,500
	05840504702	STANDING ROCK SIOUX TRIBE	Fort Yates	Indian District Planning	\$48,500
OHIO	060105741	LAWRENCE ECONOMIC DEV CORP	South Point	Public Works	\$2,935,839
	06660570401	BOWLING GREEN STATE UNIVERSITY	Bowling Green	University Center Assistance	\$160,000
	06660571401	CLEVELAND STATE UNIVERSITY	Cleveland	University Center Assistance	\$133,000
	067905784	VILLAGE OF GREENFIELD	Greenfield	Econ Adjust Implementation	\$2,625,788
OKLAHOMA	080104754	CITY OF MIDWEST CITY	Midwest City	Public Works	\$1,000,000
	080104767	BLACKWELL INDUSTRIAL AUTHORITY	Blackwell	Public Works	\$750,000
	080104768	TULSA INDIUSTRIAL AUTHORITY	Tulsa	Public Works	\$200,000
	080104769	ROGERS STATE UNIVERSITY FOUNDA	Ada	Public Works	\$117,720
	080104773	CITY OF SAYRE	Sayre	Public Works	\$650,000
	080104781	CITY OF DURANT	Durant	Public Works	\$950,000
	080104806	NORMAN ECONOMIC DCI	Norman	Public Works	\$2,500,000
	080604795	I2E INC	Oklahoma City	Technical Assistance	\$393,765
	08660463002	ROGERS STATE UNIVERSITY FOUNDA	Claremore	University Center Assistance	\$112,850
	08660463302	ROGERS STATE UNIVERSITY FOUNDA	Weatherford	University Center Assistance	\$112,850
	087904788	CITY OF SAPULPA	Sapulpa	Econ Adjust Implementation	\$1,500,000
	087904801	ROGERS STATE UNIVERSITY FOUNDA	Stillwater	Econ Adjust Implementation	\$550,000
	088604792	SOUTH WESTERN OKLAHOMA DEVELOP	Burns Flat	Substate Planning	\$112,573

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State	Project #	Grantee	Location	Program	EDA \$
OREGON	07060676101	SOUTH CENTRAL OREGON ECONOMIC	Klamath Falls	Technical Assistance	\$68,160
	07060677501	SOUTH CENTRAL OREGON ECONOMIC	Klamath Falls	Technical Assistance	\$25,000
	070606928	MID-COLUMBIA EDD	The Dalles	Technical Assistance	\$50,000
	070606929	METRO CONTR IMPROV PARTNERSHIP	Portland	Technical Assistance	\$75,000
	076606885	UNIVERSITY OF OREGON	Eugene	University Center Assistance	\$125,000
	077906905	CITY OF BROOKINGS	Brookings	Econ Adjust Implementation	\$1,762,110
	077906921	COLUMBIA RIVER ECON DEVEL COUN	Portland	Econ Adjust Implementation	\$800,000
	078306804	CCD BUSINESS DEVELOPMENT CORP	Roseburg	Econ Dev District Planning	\$75,000
	078306823	CENTRAL OREGON INTERGOV COUNCI	Bend	Econ Dev District Planning	\$75,000
	078306824	GEODC	Pendleton	Econ Dev District Planning	\$75,000
	078306827	MID-COLUMBIA EDD	The Dalles	Econ Dev District Planning	\$83,023
	078306830	OREGON CASCADES WEST COG	Albany	Econ Dev District Planning	\$75,000
	078306867	SOUTH CENTRAL OREGON ECONOMIC	Klamath Falls	Econ Dev District Planning	\$75,000
	078306868	ASSOCIATION OF REG DEV PARTNER	Portland	Econ Dev District Planning	\$75,000
	078306870	COLUMBIA PACIFIC EDD	Columbia City	Econ Dev District Planning	\$75,000
	078306871	NORTHEAST OREGON ECONOMIC DEVE	Enterprise	Econ Dev District Planning	\$75,000
	078306872	MID-WILLIAMETTE VALLEY COUNCIL	Salem	Econ Dev District Planning	\$75,000
	078306875	SOUTHERN OR. REG ECO DEV, INC.	Medford	Econ Dev District Planning	\$75,000
	078406826	CONFEDERATED TRIBES OF THE UMA	Pendleton	Indian District Planning	\$60,000
	078406876	SILETZ TRIBAL BUSINESS CORP	Lincoln City	Indian District Planning	\$100,000
078406877	AFFILIATED TRIBES OF NW INDIAN	Dallas	Indian District Planning	\$75,000	
078406878	COQUILLE INDIAN TRIBE	North Bend	Indian District Planning	\$55,000	
078406917	CONFEDERATED TRIBES OF WARM SP	Warm Springs	Indian District Planning	\$50,000	
PENNSYLVANIA	010114163	WESTERN PA OEJA	New Alexandria	Public Works	\$1,825,000
	010114167	SCRANTON LACKAWANNA INDUSTRIAL	Jessup	Public Works	\$1,000,000
	010114184	ALLENTOWN ECONOMIC DEV CORP	Allentown	Public Works	\$500,000
	010114185	URBAN REDEVELOP AUTH OF PITTS	Pittsburgh	Public Works	\$1,959,500
	010614190	PITTSBURGH COMMUNITY SERVICES	Pittsburgh	Technical Assistance	\$80,000
	010614209	THE ENTERPRISE CENTER	Philadelphia	Technical Assistance	\$97,500
	01661409001	PENNSYLVANIA STATE UNIVERSITY,	University Park	University Center Assistance	\$100,000
	01661409301	TEMPLE UNIVERSITY-OF THE COMMO	Philadelphia	University Center Assistance	\$100,000
	01661409401	DUQUESNE UNIVERSITY	Pittsburgh	University Center Assistance	\$100,000
	017914187	LEHIGH UNIVERSITY	Bethlehem	Econ Adjust Implementation	\$275,000
017914191	COMMUNITY & ECONOMIC DEVELOPME	Harrisburg	Econ Adjust Implementation	\$500,000	

APPROVED INVESTMENTS BY STATE AND PROGRAM - OCTOBER 1, 2011 TO SEPTEMBER 30, 2012

State	Project #	Grantee	Location	Program	EDA \$
	017914210	DE VALLEY INDUSTRIAL RES CTR	Philadelphia	Econ Adjust Implementation	\$500,000
	017914211	INNOVATION WORKS INC	Pittsburgh	Econ Adjust Implementation	\$500,000
	01830886502	NW PENNSYLVANIA RPD COMM	Oil City	Econ Dev District Planning	\$66,000
	01830886602	SEDA COUNCIL OF GOVERNMENTS	Multi City	Econ Dev District Planning	\$62,000
	01830886702	NORTHERN TIER REGIONAL PLANNIN	Multi City	Econ Dev District Planning	\$70,000
	01830887402	ECONOMIC DEVELOPMENT COUNCIL O	Multi City	Econ Dev District Planning	\$70,000
	01830890702	SOUTHWESTERN PA CORP	Pittsburgh	Econ Dev District Planning	\$62,000
	01830891002	SOUTHERN ALLEGHENIES PLANNING	Altoona	Econ Dev District Planning	\$62,000
	01830891102	NORTH CENTRAL PENNSYLVANIA REG	Ridgway	Econ Dev District Planning	\$66,000
PUERTO RICO	010114193	MID SHORE REG CNCL	Gurabo, PR	Public Works	\$1,600,000
	01661409601	RECINTO UNIVERSITARIO MAYAGUEZ	Mayaguez	University Center Assistance	\$100,000
RHODE ISLAND	01010899501	PROVIDENCE COMMUNITY HEALTH CE	Providence	Public Works	\$2,258,000
	010114138	QUONSET DEVELOPMENT CORP	North Kingstown	Public Works	\$440,000
	010614203	UNIVERSITY OF RHODE ISLAND	Providence	Technical Assistance	\$25,000
SOUTH CAROLINA	040106621	CHESTER SEWER DISTRICT	Chester	Public Works	\$738,500
	040106655	BREEZY HILL WATER & SEWER CO	Aiken	Public Works	\$895,000
	040106656	AIKEN TECHNICAL COLLEGE	Aiken	Public Works	\$2,600,000
	040106663	ROCK HILL, CITY OF INC	Rock Hill	Public Works	\$780,000
	040106689	CLEMSON UNIVERSITY	Clemson	Public Works	\$8,000,000
	046606677	UNIVERSITY OF SOUTH CAROLINA	Columbia	University Center Assistance	\$128,592
	047906683	SC REGIONAL DVLP ALLIANCE	Barnwell	Econ Adjust Implementation	\$500,000
	047906702	ABBEVILLE COUNTY	Abbeville	Econ Adjust Implementation	\$1,000,000
SOUTH DAKOTA	050105262	BROOKINGS ECONOMIC DEVELOPMENT	Brookings	Public Works	\$1,000,000
	05660503702	SOUTH DAKOTA STATE UNIVERSITY	Brookings	University Center Assistance	\$104,866
	05830488702	NORTHEAST COUNCIL OF GOV'TS	Aberdeen	Econ Dev District Planning	\$62,000
	05830488802	CENTRAL SD ENHANCEMENT DISTRIC	Pierre	Econ Dev District Planning	\$60,000
	05830488902	PLNNG & DVLP MNT DIST III	Yankton	Econ Dev District Planning	\$63,000
	05830490202	FIRST DISTRICT ASSOC OF LOCAL	Watertown	Econ Dev District Planning	\$62,000
	05830491102	BLACK HLLS COLG	Rapid City	Econ Dev District Planning	\$62,000
	05830494802	SOUTHEASTERN COG	Sioux Falls	Econ Dev District Planning	\$67,000
	05840488602	LOWER BRULE SIOUX TRIBE	Lower Brule	Indian District Planning	\$48,500
	05840497302	YANKTON SIOUX TRIBE	Marty	Indian District Planning	\$48,500
	05840499902	CHEYENNE RIVER SIOUX TRIBE	Eagle Butte	Indian District Planning	\$48,500
	05840502001	ROSEBUD SIOUX TRIBE	Rosebud	Indian District Planning	\$48,500

APPROVED INVESTMENTS BY STATE AND PROGRAM - OCTOBER 1, 2011 TO SEPTEMBER 30, 2012

State	Project #	Grantee	Location	Program	EDA \$
	05840504402	SISSETON-WAHPETON OYATE	Agency Village	Indian District Planning	\$48,500
TENNESSEE	040106651	MORGAN COUNTY ECONOMIC DEVELOP	Wartburg	Public Works	\$1,000,000
	040106666	TOWN OF CENTERVILLE	Centerville	Public Works	\$1,000,000
	040106667	MARION COUNTY	Jasper	Public Works	\$1,000,000
	040106668	TOWN OF MOSHEIM	Mosheim	Public Works	\$1,000,000
	046606672	UNIVERSITY OF TENNESSEE	Knoxville	University Center Assistance	\$128,592
	047906688	S CENTRAL TENNESSEE DEV DISTR	Mount Pleasant	Econ Adjust Implementation	\$222,457
	047906701	TECHNOLOGY 2020	Oak Ridge	Econ Adjust Implementation	\$1,000,000
	048306626	FIRST TENNESSEE DEV DIST	Multi City	Econ Dev District Planning	\$189,000
	048306627	S CENTRAL TENNESSEE DEV DISTR	Multi City	Econ Dev District Planning	\$189,000
	048306628	SW TENNESSEE DEVELOPMENT DISTR	Multi City	Econ Dev District Planning	\$189,000
	048306639	GREATER NASHVILLE REG COUNCIL	Multi City	Econ Dev District Planning	\$189,000
	048306646	NW TENNESSEE DEVELOPMENT DISTR	Multi City	Econ Dev District Planning	\$189,000
	048306652	MEMPHIS AREA ASSOC OF GOVTS	Multi City	Econ Dev District Planning	\$189,000
	048606650	IDB CNTIES CUMBERLAND M & R	Crossville	Urban Planning	\$56,450
TEXAS	080104763	CAMERON EDC	Cameron	Public Works	\$1,000,000
	080104764	CITY OF MCALLEN	Port Arthur	Public Works	\$1,000,000
	080104775	CITY OF INGLESIDE TEXAS	Ingleside	Public Works	\$1,200,000
	080104776	CITY OF SAN BENITO	San Benito	Public Works	\$1,000,000
	080104777	CITY OF SAN AUGUSTINE	San Augustine	Public Works	\$950,000
	080104778	CITY OF COTULLA	Cotulla	Public Works	\$800,000
	080104779	FORT BEND COUNTY	Kendleton	Public Works	\$1,250,000
	080104780	LOWER RIO GRANDE VALLEY DEV CO	Weslaco	Public Works	\$1,590,001
	080104808	CITY OF ALICE	Alice	Public Works	\$1,200,000
	080104815	UNIVER OF THE INCARNATE WORD	San Antonio	Public Works	\$1,000,000
	080104816	CITY OF SAN ANTONIO	San Antonio	Public Works	\$1,500,000
	080604770	NORTEX REGIONAL PLAN COMM	Wichita Falls	Technical Assistance	\$50,000
	080604774	CAPITAL AREA COUNCIL OF GOVT	Austin	Technical Assistance	\$150,000
	080604809	CENTER FOR MARINE TRAINING AND	College Station	Technical Assistance	\$359,512
	08660462702	LAMAR UNIVERSITY	Beaumont	University Center Assistance	\$112,850
	08660462902	TEXAS A&M UNIVERSITY-CORPUS CH	Corpus Christi	University Center Assistance	\$112,850
	08660463402	TEXAS A&M UNIVERSITY SYSTEM, TH	Canyon	University Center Assistance	\$112,850
	086904762	HIDALGO, CITY OF	Hidalgo	Econ Adjust Strategy	\$250,000
	087904789	AMARILLO JUNIOR COLLEGE DISTRI	Amarillo	Econ Adjust Implementation	\$1,000,000

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State	Project #	Grantee	Location	Program	EDA \$
	087904798	NORTHEAST TX COMMUNITY COLLEGE	Mount Pleasant	Econ Adjust Implementation	\$250,318
	087904799	SAN ANGELO WATER UTILITIES	San Angelo	Econ Adjust Implementation	\$1,200,000
	087904804	UNIVERSITY OF TEXAS AT AUSTIN	Austin	Econ Adjust Implementation	\$247,000
	087904805	RIO GRANDE COUNCIL OF GOVERNME	Presidio	Econ Adjust Implementation	\$65,598
	087904810	UNIV OF TEXAS SAN ANTONIO	San Antonio, TX	Econ Adjust Implementation	\$1,000,000
	088304736	PANHANDLE REGIONAL PLANNING CO	Amarillo	Econ Dev District Planning	\$160,000
	088304737	NORTH EAST TX EDD INC	Texarkana	Econ Dev District Planning	\$180,000
	088304738	NORTEX REGIONAL PLAN COMM	Wichita Falls	Econ Dev District Planning	\$180,000
	088304739	HEART OF TX ECON DEV DISTRICT	Waco	Econ Dev District Planning	\$180,000
	088304740	EAST TEXAS ECONOMIC DEV DIST	Kilgore	Econ Dev District Planning	\$180,000
	088304741	W CENTRAL TEXAS COG	Abilene	Econ Dev District Planning	\$180,000
	088304742	RIO GRANDE COUNCIL OF GOVERNME	El Paso	Econ Dev District Planning	\$60,000
	088304743	CONCHO VALLEY ECONOMIC DDI	San Angelo	Econ Dev District Planning	\$60,000
	088304744	DEVEL DISTRICT OF CENTRAL TX	Belton	Econ Dev District Planning	\$180,000
	088304745	SE TX ECON DEV DIST	Beaumont	Econ Dev District Planning	\$180,000
	088304746	ALAMO AREA COUNCIL OF GOVERNEN	San Antonio	Econ Dev District Planning	\$180,000
	088304747	SO. TEXAS DEVELOPMENT COUNCIL	Laredo	Econ Dev District Planning	\$180,000
	088304748	MIDDLE RIO GRANDE DEVELOPMENT	Carrizo Springs	Econ Dev District Planning	\$180,000
	088304749	CAPITAL AREA EDD INC	Austin	Econ Dev District Planning	\$180,000
	088304750	COASTAL BEND COUNCIL OF GOVERN	Corpus Christi	Econ Dev District Planning	\$180,000
	088304751	SOUTH PLAINS ECONOMIC DEV DIST	Lubbock	Econ Dev District Planning	\$180,000
	088304752	TEXOMA COUNCIL OF GOVERNMENTS	Sherman	Econ Dev District Planning	\$180,000
	088304753	GOLDEN CRESCENT REGIONAL PLANN	Victoria	Econ Dev District Planning	\$180,000
	088304756	LOWER RIO GRANDE VALLEY DEV CO	Weslaco	Econ Dev District Planning	\$180,000
	088304757	BRAZOS VALLEY COUNCIL OF GOVER	Bryan	Econ Dev District Planning	\$180,000
	088304759	DEEP EAST TEXAS COUNCIL OF GOV	Jasper	Econ Dev District Planning	\$180,000
	088304760	GCEDD	Houston	Econ Dev District Planning	\$180,000
	088704807	HEART OF TX ECON DEV DISTRICT	Waco	Urban Planning	\$120,000
UTAH	050105263	CITY OF OGDEN	Ogden	Public Works	\$1,000,000
	05830491302	MOUNTAINLAND ECONOMIC DEV DIST	Orem	Econ Dev District Planning	\$62,000
	05830492902	SOUTHEASTERN UTAH EDD	Price	Econ Dev District Planning	\$61,000
	05830494702	FIVE COUNTY ASSOC OF GOVT'S	St. George	Econ Dev District Planning	\$61,000
	05830496902	SIX COUNTY ECON DEV DISTRICT	Richfield	Econ Dev District Planning	\$61,000
	05830499702	BEAR RIVER ASSOCIATION OF GOV	Logan	Econ Dev District Planning	\$61,000

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State	Project #	Grantee	Location	Program	EDA \$
	05830501902	UINTAH BASIN ECO DEV DIST	Roosevelt	Econ Dev District Planning	\$76,000
	058605265	BRIGHAM CITY CORPORATION	Brigham City	Substate Planning	\$50,000
VERMONT	016914182	VT AGENCY OF COMMERCE	Montpelier	Econ Adjust Strategy	\$300,000
	017914192	VILLAGE OF WATERBURY	Waterbury	Econ Adjust Implementation	\$140,000
	017914206	BURLINGTON, CITY OF	Burlington	Econ Adjust Implementation	\$1,000,000
	018714181	BRATTLEBORO DEVELOPMENT CREDIT	Brattleboro	Urban Planning	\$75,000
VIRGINIA	010114169	EDA OF FLOYD COUNTY VA	Floyd	Public Works	\$800,000
	01661410101	VIRGINIA POLYTECHNIC INSTITUTE	Blacksburg	University Center Assistance	\$100,000
	017914196	ROUND THE MOUNTAIN	Abingdon	Econ Adjust Implementation	\$500,000
	017914214	RECTOR & VISITORS OF THE UNIVE	Charlottesville	Econ Adjust Implementation	\$1,000,000
	01830886802	CENTRAL SHENANDOAH PLANN DIST	Staunton	Econ Dev District Planning	\$70,000
	01830886902	MOUNT ROGER PLANNING DIST COMM	Marion	Econ Dev District Planning	\$70,000
	01830887002	ACCOMACK- N HAMPTON PDC	Accomac	Econ Dev District Planning	\$70,000
	01830887102	LENOWISCO PLNG DISTRICT COMM	Duffield	Econ Dev District Planning	\$70,000
	01830887202	CUMBERLAND PLATEAU PLANNING	Lebanon	Econ Dev District Planning	\$70,000
	01830889702	NORTHERN NECK PD COMMISSION	Warsaw	Econ Dev District Planning	\$70,000
	01830889802	WEST PIEDMONT PDC	Martinsville	Econ Dev District Planning	\$70,000
	01830893202	NEW RIVER VALLEY PDC	Radford	Econ Dev District Planning	\$70,000
	01830893702	CRATER PLANNING DISTRICT COMMI	Petersburg	Econ Dev District Planning	\$95,000
	01830893802	SOUTHSIDE PLANNING DISTRICT CO	South Hill	Econ Dev District Planning	\$95,000
	018614205	VIRGINIA REGION LOCAL GOVT	Lynchburg	Substate Planning	\$50,064
WASHINGTON	070106800	PORT OF CLARKSTON	Clarkston	Public Works	\$1,594,300
	070106813	MAKAH TRIBAL COUNCIL	Neah Bay	Public Works	\$1,000,000
	070106818	CITY OF DEER PARK	Deer Park	Public Works	\$1,811,000
	070606927	CENTRALIA COLLEGE	Centralia	Technical Assistance	\$87,948
	076606886	WASHINGTON STATE UNIVERSITY	Pullman	University Center Assistance	\$125,000
	077906850	INDUSTRIAL PARK AT TRANSALTA	Centralia	Econ Adjust Implementation	\$2,805,000
	077906913	WASHINGTON STATE UNIVERSITY	Richland	Econ Adjust Implementation	\$2,060,000
	078306480	SOUTHEAST WASHINGTON EDA	Asotin, Columbia,	Econ Dev District Planning	\$65,000
	078306808	PENINSULA DEVELOPMENT ASSOCIAT	Port Angeles	Econ Dev District Planning	\$65,000
	078306838	BENTON-FRANKLIN EDD	Richland	Econ Dev District Planning	\$75,000
	078306839	TRI COUNTY ECONOMIC DEVELOPMEN	Colville	Econ Dev District Planning	\$60,000
	078306841	PUGET SOUND REGIONAL COUNCIL	Seattle	Econ Dev District Planning	\$100,000
	078306856	<u>N CENTRAL WASHINGTON EDD</u>	Chelan	Econ Dev District Planning	\$75,000

APPROVED INVESTMENTS BY STATE AND PROGRAM - OCTOBER 1, 2011 TO SEPTEMBER 30, 2012

State	Project #	Grantee	Location	Program	EDA \$
	078306865	COLUMBIA-PACIFIC RC&D	Montesano	Econ Dev District Planning	\$75,000
	078306915	COWLITZ-WAHKIAKUM COG	Kelso	Econ Dev District Planning	\$70,000
	078406805	MAKAH TRIBAL COUNCIL	Neah Bay	Indian District Planning	\$70,000
	078406821	SPOKANE TRIBE OF INDIANS	Wellpinit	Indian District Planning	\$50,000
	078406848	COLVILLE CONFEDERATED TRIBES	Nespelem	Indian District Planning	\$45,000
	078406849	QUINAULT INDIAN NATION	Taholah	Indian District Planning	\$45,000
	078406854	PORT GAMBLE S' KLALLAM TRIBE	Kingston	Indian District Planning	\$45,000
	078406858	SKOKOMISH INDIAN TRIBE OF THE	Shelton	Indian District Planning	\$45,000
	078406862	JAMESTOWN S'KLALLAM TRIBE	Sequim	Indian District Planning	\$62,000
	078406866	LUMMI INDIAN BUSINESS COUNCIL	Bellingham	Indian District Planning	\$65,000
	078406898	QUILEUTE TRIBAL COUNCIL	La Push	Indian District Planning	\$45,000
	078406908	THE TULALIP TRIBES OF WASHINGT	Tulalip	Indian District Planning	\$45,000
	078406909	SWINOMISH INDIAN TRIBAL COMMUN	La Conner	Indian District Planning	\$60,000
	078406910	LOWER ELWHA TRIBE COMMUNITY CO	Port Angeles	Indian District Planning	\$45,000
	078606842	YAKIMA COUNTY DEVELOPMENT ASSO	Yakima	Substate Planning	\$41,000
WEST VIRGINIA	01661410201	MARSHALL UNIVERSITY RESEARCH C	Huntington	University Center Assistance	\$100,000
	017914197	MARSHALL UNIVERSITY RESEARCH C	Huntington	Econ Adjust Implementation	\$434,890
	017914198	NATURAL CAPITAL INVT FUND INC	Shepherdstown	Econ Adjust Implementation	\$500,000
	01830888202	EASTERN PANHANDLE REGIONAL PLA	Martinsburg	Econ Dev District Planning	\$70,000
	01830889502	MID-OHIO VALLEY RP & DC	Multi City	Econ Dev District Planning	\$70,000
	01830889602	REGION 7 PLANNING & DEVELOPMEN	Buckhannon	Econ Dev District Planning	\$70,000
	01830891502	REGION 1 PDC	Multi City	Econ Dev District Planning	\$70,000
	01830891602	REGION II PDC	Multi City	Econ Dev District Planning	\$70,000
	01830891702	BCKP REG INTERGOVERNMENTAL COUN	South Charleston	Econ Dev District Planning	\$62,000
	01830891802	REGION 4 PDC	Multi City	Econ Dev District Planning	\$70,000
	01830891902	REGION VI PDC	White Hall, WV	Econ Dev District Planning	\$70,000
	01830892002	BELOMAR REGIONAL COUNCIL	Multi City	Econ Dev District Planning	\$70,000
	01830892102	REGION XI PDC	Weirton	Econ Dev District Planning	\$62,000
	01830892302	REGION 8 PLNNG & DEV CNCL	Petersburg	Econ Dev District Planning	\$70,000
WISCONSIN	060605749	UNIVERSITY OF WISCONSIN SYSTEM	Menomonie	Technical Assistance	\$240,000
	060605750	OSHKOSH CHAMBER OF COMMERCE	Oshkosh	Technical Assistance	\$40,000
	06660571001	UNIVERSITY OF WISCONSIN SYSTEM	Milwaukee	University Center Assistance	\$194,000
	06790546801	BIZSTARTS MILWAUKEE INC	Milwaukee	Econ Adjust Implementation	\$200,000
	067905746	RACINE COUNTY EDC	Racine	Econ Adjust Implementation	\$600,000

APPROVED INVESTMENTS BY STATE AND PROGRAM - OCTOBER 1, 2011 TO SEPTEMBER 30, 2012

State	Project #	Grantee	Location	Program	EDA \$
	067905783	UNIVERSITY OF WISCONSIN SYSTEM	Madison	Econ Adjust Implementation	\$1,000,000
	068305738	EAST CENTRAL WISCONSIN RPC	Menasha	Econ Dev District Planning	\$184,884
	068305760	SOUTHWESTERN WISCONSIN RPC	Platteville	Econ Dev District Planning	\$64,628
	068405734	GREAT LAKES INTERTRIBAL COUNCI	Lac du Flambeau	Indian District Planning	\$115,128
	068705785	THRIVE INC	Madison	Urban Planning	\$50,000
WYOMING	050605286	EASTERN SHOSHONE TRIBE	Fort Washakie	Technical Assistance	\$97,455
	05660503502	UNIVERSITY OF WYOMING	Laramie	University Center Assistance	\$110,000
	05830500502	HIGH PLAINS EDD	Wheatland	Econ Dev District Planning	\$60,000
	05830501502	NE WYOMING EDC	Gillette	Econ Dev District Planning	\$115,000
Grand Total					\$270,666,401

FY 2012 Investments Funded from Disaster Supplemental Appropriations*, by State

State	Project #	Grantee	Location	Category	EDA \$
IOWA	05790472901	REGION XII COUNCIL OF GOVERNME	Carroll	Econ Adjust Implementation	\$607,051
KENTUCKY	047906584	RED RIVER WASTEWATER AUTH INC	Stanton	Econ Adjust Implementation	\$2,500,000
	047906600	ADAIR COUNTY WATER DISTRICT	Columbia	Econ Adjust Implementation	\$1,600,000
	047906601	MORGAN CUNTY FISCAL COURT	West Liberty	Econ Adjust Implementation	\$626,000
	047906602	GLASGOW WATER COMPANY	Glasgow	Econ Adjust Implementation	\$1,944,000
	047906606	CITY OF LANCASTER	Lancaster	Econ Adjust Implementation	\$2,500,000
	047906607	CITY OF GREENSBURG	Greensburg	Econ Adjust Implementation	\$2,000,000
MISSOURI	05690467501	BOONSLICK REG PLNNG COMMISSION	Warrenton	Econ Adjust Strategy	\$175,092
TENNESSEE	046906610	CONVENTION CENTER AUTHORITY	Nashville	Econ Adjust Strategy	\$320,000
	046906611	NASHVILLE CONVENTION AND VIST	Nashville	Econ Adjust Strategy	\$2,229,384
	046906637	SHELBY COUNTY GOVERNMENT	Memphis	Econ Adjust Strategy	\$150,000
	047906589	MEMPHIS & SHELBY COUNTY PORT C	Memphis	Econ Adjust Implementation	\$2,192,625
	047906604	CITY OF DYERSBURG	Dyersburg	Econ Adjust Implementation	\$1,489,544
	047906605	JACKSON ENERGY AUTHORITY	Jackson	Econ Adjust Implementation	\$2,000,000
	047906608	INDUST. DEV BOARD PERRY COUNTY	Linden	Econ Adjust Implementation	\$1,760,000
	047906609	CHEATHAM COUNTY	Ashland City	Econ Adjust Implementation	\$843,000
	047906612	CONEXION AMERICAS	Nashville	Econ Adjust Implementation	\$1,309,000
	047906613	WAYNE CNTY, CITY OF CLIFTON W	Waynesboro	Econ Adjust Implementation	\$2,100,000
Grand Total					\$26,345,696

Figures includes funding from FY 2008 Disaster Supplemental prior year recoveries, and FY 2010 Disater Supplemental obligations. Data as of May 31, 2013

Projected Private Sector Investment- FY 2012 Approvals*

State	Project #	Grantee	Location	EDA \$ (000)	PI \$(000)	PI Ratio
ALASKA	070106812	ALEUTIANS EAST BOROUGH	Akutan	\$1,000	\$7,410	7.4
	070106846	ALEUT COMMUNITY OF ST PAUL ISL	St. Paul	\$1,800	\$17,000	9.4
	077906896	YUKON DELTA FISHERIES DEVELOPM	Emmonak	\$1,600	\$4,500	2.8
	077906906	NATIVE VILLAGE OF MEKORYUK	Mekoryuk	\$700	\$500	0.7
ARIZONA	077906817	CITY OF FLAGSTAFF	Flagstaff	\$4,000	\$70,000	17.5
ARKANSAS	080104782	LITTLE ROCK PORT AUTHORITY	Little Rock	\$960		
	087904772	MID-SOUTH COMMUNITY COLLEGE	West Memphis	\$1,500		
	087904783	CITY OF FAIRFIELD BAY	Fairfield Bay	\$1,100		
	087904784	CITY OF CLINTON	Clinton	\$1,400		
	087904785	CITY OF STUTTGART	Stuttgart	\$1,000		
	087904786	SE ARKANSAS EDD, INC.	Pine Bluff	\$2,000		
	087904787	CITY OF HEBER SPRINGS	Heber Springs	\$1,000		
	087904793	CITY OF PERRYVILLE	Perryville	\$751		
CALIFORNIA	070106845	LA DEPT WATER AND POWER	Los Angeles	\$2,124	\$20,900	9.8
	070106893	CITY OF SAN LEANDRO	San Leandro	\$2,121	\$110,000	51.9
	070106903	CITY OF SOUTH GATE	South Gate	\$2,504		
	077906816	CITY OF YUCAIPA	Yucaipa	\$1,000	\$31,000	31
	077906890	VISALIA, CITY OF (INC)	Visalia	\$1,998		
	077906894	CITY OF CRESCENT CITY	Crescent City	\$778		
	077906895	SANTA CRUZ CITY OF	Santa Cruz	\$850		
	077906911	CITY OF GARDEN GROVE	Garden Grove	\$2,929	\$291,000	99.3
CONNECTICUT	010114200	TOWN OF PRESTON	Preston	\$964		
FLORIDA	040106617	MELBOURNE, CITY OF	Melbourne	\$1,500	\$28,000	18.7
	04790651701	FRESH MINISTRIES INC	Jacksonville	\$240		
	047906661	LEE COUNTY PUBLIC SAFETY	Fort Myers	\$551	\$10,800	19.6
GEORGIA	040106614	WHITEFIELD COUNTY	Dalton	\$1,400	\$65,000	46.4
	040106620	CITY OF BAINBRIDGE	Bainbridge	\$60	\$26,000	433.3
	040106622	THE DEVELPMNT AUTH OF JC GA	Louisville	\$1,000	\$127,500	127.5
	040106664	CITY OF CLEVELAND	Cleveland	\$1,500	\$42,650	28.4
	040106665	VT AGENCY OF COMMERCE	Hazlehurst	\$952	\$91,000	95.6
	040106705	CITY OF COLLEGE PARK	College Park	\$335		
HAWAII	070106814	UNIVERSITY OF HAWAII SYSTEMS	Honolulu	\$2,416		
	070106815	BUSINESS, ECONOMIC DEVELOPMENT	Kailua Kona	\$3,000	\$1,000	0.3

Projected Private Sector Investment- FY 2012 Approvals*

State	Project #	Grantee	Location	EDA \$ (000)	PI \$(000)	PI Ratio
	077906902	HAWAII, STATE OF	Honolulu	\$1,312		
ILLINOIS	060105740	CITY OF ROCHELLE	Rochelle	\$2,488	\$58,000	23.3
	060105752	CITY OF ROCKFORD/GREATER RAA	Rockford	\$2,700	\$77,075	28.5
	060105753	CITY OF ALBION, ILLINOIS	Albion	\$654	\$4,000	6.1
	060105763	TAZEWELL COUNTY BOARD OF COMM	South Pekin	\$504	\$7,400	14.7
INDIANA	060105739	CITY OF RUSHVILLE	Rushville	\$1,662	\$80,000	48.1
	060105747	STARKE COUNTY	Knox	\$503	\$20,000	39.8
	060105748	CITY OF WABASH	Wabash	\$1,835	\$60,000	32.7
	060105774	KNOX COUNTY DEVEL CORP	Vincennes	\$1,585	\$60,000	37.9
IOWA	050105245	CITY OF FORT MADISON	Fort Madison	\$1,345	\$44,000	32.7
KANSAS	050105254	WICHITA, CITY OF (INC)	Wichita	\$1,938	\$60,000	31
	050105277	KANSAS WHEAT COMMISSION	Manhattan	\$459	\$1,950	4.3
LOUISIANA	080104765	VILLAGE OF MER ROUGE	Mer Rouge	\$490	\$13,500	27.6
	080104814	CITY OF SHREVEPORT	Shreveport	\$1,200	\$5,000	4.2
	087904796	ST MARY LEVEE DISTRICT	Franklin	\$1,800		
	087904800	SOUTHERN UNIV SYSTEM FOUNDATIO	Baton Rouge	\$1,000		
	087904802	GREATER BATON ROUGE PORT COMM	Port Allen	\$1,000		
MAINE	010114171	CITY OF AUBURN	Auburn	\$1,708	\$10,000	5.9
	010114174	PORTLAND MAIN, CITY OF	Portland	\$320		
	010114202	PORTLAND MAIN, CITY OF	Portland	\$1,522	\$39,519	26
	010114204	PINE CREST DEVEL CORP	Dover-Foxcroft	\$1,508	\$7,975	5.3
MASSACHUSETTS	0101088901	CITY OF LOWELL	Lowell	\$73	\$55,000	752.6
	010114172	TAUNTON, CITY OF	Taunton	\$1,575	\$3,500	2.2
MICHIGAN	060105751	LAKEWOOD WASTEWATER AUTHORITY	Lake Odessa	\$2,106	\$92,000	43.7
	060105776	NEXTENERGY CENTER	Detroit	\$750		
MINNESOTA	060105767	CITY OF DAWSON	Dawson	\$1,190	\$35,000	29.4
MISSISSIPPI	040106658	UNIVERSITY OF MISSISSIPPI	Jackson	\$1,500	\$4,800	3.2
	040106660	JASPER COUNTY BOA OF SUPVRS	Laurel	\$1,750	\$10,039	5.7
MISSOURI	050105270	CITY OF WELLSVILLE	Wellsville	\$1,600	\$105,000	123.5
	050105281	CITY OF TROY	Troy	\$757	\$10,000	13.2
MONTANA	050105257	TOWN OF STEVENSVILLE	Stevensville	\$400		
	050105258	FORT PECK ASSINIBOINE & SIOUX	Poplar	\$1,000	\$610	0.6
NEVADA	070106799	NEVADA SYSTEM OF HIGHER EDUCAT	Reno	\$2,850	\$4,600	1.6

Projected Private Sector Investment- FY 2012 Approvals*

State	Project #	Grantee	Location	EDA \$ (000)	PI \$(000)	PI Ratio
	070106809	RENO-SPARKS INDIAN COLONY	Reno	\$950	\$1,400	1.5
NEW HAMPSHIRE	010114139	PEASE DEVELOPMENT AUTHORITY	Portsmouth	\$400	\$10,000	25
	010114165	ROCKINGHAM EDC	Raymond	\$432		
	010114168	GRAFTON COUNTY EDC	Plymouth	\$781		
	010114170	TOWN OF JAFFREY	Jaffrey	\$831		
NEW JERSEY	010114164	FRANKLIN TOWNSHIP NEW JERSEY	Franklinville	\$1,455	\$46,000	31.6
	010114207	RESPOND INC	Camden	\$640		
NEW MEXICO	080104791	KESHET DANCE COMPANY	Albuquerque	\$1,000		
NEW YORK	010114179	NEW YORK MEDICAL COLLEGE	New Windsor	\$328		
	010114186	CITY OF ROCHESTER	Rochester	\$700		
	010114201	GENESEE GATEWAY LOCAL DEV CORP	Batavia	\$1,000	\$206,250	206.3
NORTH CAROLINA	040106618	NORTH CAROLINA DEPT OF TRANSP	Raleigh	\$450	\$15,312	34
	040106657	RICHMOND COMMUNITY COLLEGE	Hamlet	\$2,038	\$38,000	18.6
	040106662	CENTRAL PARK NORTH CAROLINA	Star	\$1,175		
NORTH DAKOTA	057905259	CITY OF MINNEWAUKAN	Minnewaukan	\$1,295		
OHIO	060105741	LAWRENCE ECONOMIC DEV CORP	South Point	\$2,936	\$11,300	3.8
	067905784	VILLAGE OF GREENFIELD	Greenfield	\$2,626	\$8,800	3.4
OKLAHOMA	080104754	CITY OF MIDWEST CITY	Midwest City	\$1,000		
	080104767	BLACKWELL INDUSTRIAL AUTHORITY	Blackwell	\$750		
	080104768	TULSA INDUSTRIAL AUTHORITY	Tulsa	\$200		
	080104769	ROGERS STATE UNIVERSITY FOUNDA	Ada	\$118		
	080104773	CITY OF SAYRE	Sayre	\$650		
	080104781	CITY OF DURANT	Durant	\$950		
	080104806	NORMAN ECONOMIC DCI	Norman	\$2,500		
	087904788	CITY OF SAPULPA	Sapulpa	\$1,500		
OREGON	077906905	CITY OF BROOKINGS	Brookings	\$1,762	\$1,000	0.6
PENNSYLVANIA	010114163	WESTERN PA OEJA	New Alexandria	\$1,825		
	010114167	SCRANTON LACKAWANNA INDUSTRIAL	Jessup	\$1,000		
	010114184	ALLENTOWN ECONOMIC DEV CORP	Allentown	\$500	\$350	0.7
	010114185	URBAN REDEVELOP AUTH OF PITTS	Pittsburgh	\$1,960	\$49,000	25
PUERTO RICO	010114193	MID SHORE REG CNCL	Gurabo, PR	\$1,600	\$5,000	3.1
RHODE ISLAND	01010899501	PROVIDENCE COMMUNITY HEALTH CE	Providence	\$2,258	\$30,000	10
	010114138	QUONSET DEVELOPMENT CORP	North Kingstown	\$440	\$50,000	113.6

Projected Private Sector Investment- FY 2012 Approvals*

State	Project #	Grantee	Location	EDA \$ (000)	PI \$(000)	PI Ratio
SOUTH CAROLINA	040106621	CHESTER SEWER DISTRICT	Chester	\$739	\$45,000	60.9
	040106655	BREEZY HILL WATER & SEWER CO	Aiken	\$895	\$46,588	52.1
	040106656	AIKEN TECHNICAL COLLEGE	Aiken	\$2,600	\$346,000	133.1
	040106663	ROCK HILL, CITY OF INC	Rock Hill	\$780	\$150,000	192.3
	040106689	CLEMSON UNIVERSITY	Clemson	\$8,000	\$1,412	0.2
	047906702	ABBEVILLE COUNTY	Abbeville	\$1,000		
SOUTH DAKOTA	050105262	BROOKINGS ECONOMIC DEVELOPMENT	Brookings	\$1,000	\$2,825	2.8
TENNESSEE	040106651	MORGAN COUNTY ECONOMIC DEVELOP	Wartburg	\$1,000		
	040106666	TOWN OF CENTERVILLE	Centerville	\$1,000	\$10,045	10
	040106667	MARION COUNTY	Jasper	\$1,000		
	040106668	TOWN OF MOSHEIM	Mosheim	\$1,000	\$133,000	133
TEXAS	080104763	CAMERON EDC	Cameron	\$1,000		
	080104764	CITY OF MCALLEN	Port Arthur	\$1,000	\$10,000	10
	080104775	CITY OF INGLESIDE TEXAS	Ingleside	\$1,200		
	080104776	CITY OF SAN BENITO	San Benito	\$1,000		
	080104777	CITY OF SAN AUGUSTINE	San Augustine	\$950	\$30,000	31.6
	080104778	CITY OF COTULLA	Cotulla	\$800	\$3,000	3.8
	080104779	FORT BEND COUNTY	Kendleton	\$1,250		
	080104780	LOWER RIO GRANDE VALLEY DEV CO	Weslaco	\$1,590	\$1,600	1
	080104808	CITY OF ALICE	Alice	\$1,200		
	080104815	UNIVER OF THE INCARNATE WORD	San Antonio	\$1,000		
	080104816	CITY OF SAN ANTONIO	San Antonio	\$1,500	\$1,300,000	866.7
	087904789	AMARILLO JUNIOR COLLEGE DISTRI	Amarillo	\$1,000		
	087904798	NORTHEAST TX COMMUNITY COLLEGE	Mount Pleasant	\$250	\$275	1.1
	087904799	SAN ANGELO WATER UTILITIES	San Angelo	\$1,200		
UTAH	050105263	CITY OF OGDEN	Ogden	\$1,000		
VIRGINIA	010114169	EDA OF FLOYD COUNTY VA	Floyd	\$800	\$1,500	1.9
WASHINGTON	070106800	PORT OF CLARKSTON	Clarkston	\$1,594	\$38,000	23.8
	070106813	MAKAH TRIBAL COUNCIL	Neah Bay	\$1,000		
	070106818	CITY OF DEER PARK	Deer Park	\$1,811	\$46,000	25.4
	077906850	INDUSTRIAL PARK AT TRANSALTA	Centralia	\$2,805	\$120,000	42.8

Projected Private Sector Investment- FY 2012 Approvals*

State	Project #	Grantee	Location	EDA \$ (000)	PI \$(000)	PI Ratio
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*Initial Private Sector Investment estimates are reported for most projects funded through EDA's Public Works and Economic Adjustment Assistance programs, and do not include local matching funds. For projects that do not include initial Private Sector Investment estimates in this table, economic impact of the project is measured through job creation and retention estimates. EDA's performance measurement process is based on a third-party, peer-reviewed methodology, and includes validation of grantee estimates at 3, 6 and 9 years following an award.