



# Economic Development Administration

Fiscal Year 2013 Annual Report

**U.S. DEPARTMENT OF COMMERCE**



June 25, 2014

Dear Mr. President and Mr. Speaker:

I am pleased to submit the annual report on the activities of the U.S. Economic Development Administration (EDA), U.S. Department of Commerce, for fiscal year 2013, in compliance with Section 603 of the Public Works and Economic Development Act of 1965, as amended (42 U.S.C. § 3213).

As the only federal agency focused exclusively on economic development, EDA plays a vital role in building sustainable economies in communities across the United States. EDA investments fund a broad array of activities, including those that strengthen the American workforce, build key infrastructure, provide needed capital, support knowledge transfer, and nurture the social networks necessary to promote American competitiveness. EDA is vital to U.S. economic growth and is an essential component of the Department's "Open for Business Agenda."

This year's annual report is an exclusively web-based resource. An interactive map allows readers to quickly retrieve a summary of EDA's FY 2013 investments in any given state, as well as a case study of an EDA project currently underway in each state. With just one click, communities can see the transformative projects EDA is partnering on in their own backyard and around the country. To view the complete report, I encourage you to visit EDA's website at [www.eda.gov](http://www.eda.gov).

Sincerely,

A handwritten signature in black ink, appearing to read "Penny Pritzker". The signature is stylized and cursive.

Penny Pritzker

## **Statement from the Assistant Secretary of Commerce for Economic Development**

In its nearly 50 year history, EDA has partnered with countless communities to strengthen their economies, create jobs for their citizens, and make American regions more competitive in the increasingly global economy. I am pleased to report to Congress the accomplishments of the U.S. Department of Commerce Economic Development Administration (EDA) for fiscal year 2013.

Next year, EDA will mark its 50<sup>th</sup> year serving American communities. Over the course of its history the work of economic development has evolved, but EDA's principle of supporting a community or a region's locally-driven economic development strategy has remained consistent. This approach encourages regions to plan for their long-term stability, build on their unique assets, and create the conditions for the private sector to flourish and create jobs.

In Fiscal Year 2013, EDA awarded approximately \$360 million to support 670 locally-driven economic development projects in communities across the country. Through its portfolio of programs that are meant to help a community no matter where they are in the economic development process, EDA has invested in a variety of local projects from construction, to planning to disaster resiliency. In construction projects alone, EDA's grantees estimate that 67,000 jobs will be created or retained. EDA also continued supporting efforts that are helping grow America's manufacturing sectors. In FY 2013, EDA led two key manufacturing initiatives for the Department of Commerce: the Investing in Manufacturing Communities Partnership (IMCP) and the Make It in America Challenge. These two initiatives sought to break down silos, increase coordination, and make America more competitive in the global market.

IMCP is designed to change the way communities approach economic development. It is intended to encourage collaboration among public and private institutions and reward and highlight best practices that can be applied to all manufacturing communities across the country. Before the end of FY 2013, EDA and other agencies awarded \$7 million to 44 communities for IMCP implementation strategy grants to support the development of long-term economic development strategies to help the communities attract and expand private investment in the manufacturing sector and increase international trade and exports.

The Make it in America Challenge encouraged foreign and domestic businesses to build and/or expand their operations in the United States. In FY 2013, EDA made awards to accelerate job creation by encouraging re-shoring of productive activity by U.S. firms, fostering increased foreign direct investment, encouraging U.S. companies to keep or expand their businesses—and jobs—here at home, and training local workers to meet the needs of those businesses.

After nearly 50 years, EDA remains the only federal agency solely focused on economic development, which makes it uniquely positioned to address needs that are not met by other public- and private-sector resources. As the global economy continues to change and communities across the country face new challenges, EDA will continue to help communities meet those challenges head on and prosper and grow for years to come.

Sincerely,

Jay Williams

A handwritten signature in blue ink, appearing to read "Jay Williams", with a stylized, cursive script.

Assistant Secretary of Commerce  
for Economic Development

## **EDA Highlights for Fiscal Year 2013**

As it has for nearly 50 years, EDA supports economic growth in distressed communities and promoted long-term strategies and projects that will provide the foundation for business growth and job creation for many years to come. EDA investments fund a broad array of activities, including those that strengthen the workforce, build key infrastructure, provide needed capital, support knowledge transfer, and nurture the social networks necessary to promote American competitiveness.

### ***STRENGTHENING ECONOMIC GROWTH AND CREATING JOBS***

Economic development creates the conditions for economic growth and improved quality of life by expanding the capacity of individuals, firms, and communities to maximize the use of their talents and skills to support innovation, lower transaction costs, and responsibly produce and trade valuable goods and services. Partnering with communities at every step along the way – from planning for the future, to making that future a reality– EDA is playing a vital role in facilitating the economic transformation of communities across the country.

In Fiscal Year 2013, EDA invested more than \$360 million in 670 locally-driven economic development projects nationwide. These investments included approximately \$263 million in construction projects that many communities determined would enhance their local economic development efforts. Grantees expect these investments will help create or retain approximately 67,000 jobs and generate nearly \$3.3 billion in private investment.

### ***BUILDING DISASTER RESILIENT ECONOMIES***

Whether from fire or flooding, tornados or mudslides, disasters can dramatically reshape a community: in many cases, businesses and citizens leave, the tax base contracts, and the community faces enormous obstacles on the path to recovery. Such disasters demand a comprehensive approach. EDA's investments extend beyond rebuilding in the wake of disasters. EDA's ability to fund planning, capital, infrastructure, and technical assistance uniquely positions the agency to help communities revitalize, expand, and upgrade their physical infrastructure to attract new industry. EDA's goal is not only to promote recovery but to create sustainable, economically-robust communities after major and catastrophic events.

At EDA, we strive to create new economic opportunities and to leave adversely impacted communities better off than they were before the disaster or disruption. In Fiscal Year 2013 alone, EDA helped 78 communities affected by hurricanes, tornadoes, and floods recover by providing \$158 million in disaster recovery funding. From replacing obsolete and vulnerable pumping stations in Stamford, Connecticut, in the wake of Hurricane Sandy to rebuilding a workforce training center demolished by tornados in Joplin, Missouri, EDA partnered with communities from coast-to-coast to help them further their economic recovery efforts.

### ***FOCUSING ON MANUFACTURING***

Advanced manufacturing is where the future of American manufacturing lies. The sector includes cutting-edge producers in such fields as energy, medical devices, gene therapy, transportation, and aerospace. These manufacturers are successfully commercializing the latest advances in nanotechnology, biotechnology, and information technology, and even more advances in robotics and advanced materials are coming on line. Spurring innovation and entrepreneurship in ways that encourage the growth of advanced manufacturing industries is critical to economic development in all states and regions of our nation.

In order to strengthen our country's leadership in advanced manufacturing, EDA announced the Make it in America Challenge in 2013. By providing coordinated, complimentary funding from various federal agencies to promote the expansion of regional industry clusters, the Make it in America Challenge encouraged foreign and domestic businesses to build and/or expand their operations in the United States. Under Make it in America, EDA focused its efforts on helping distressed regions build on existing assets and create a competitive environment for foreign-owned and domestic firms to establish and grow their U.S. operations, and create jobs. In October 2013, EDA, along with NIST MEP, the Department of Labor, and the Delta Regional Authority, announced 10 organizations from nine states as winners of the Challenge who received \$20.5 million in funding.

EDA also assumed a leadership role in the Investing in Manufacturing Communities Partnership (IMCP) program, an initiative designed to accelerate the resurgence of manufacturing nationwide by supporting the development of long-term economic development strategies that help communities attract and expand private investment in the manufacturing sector and increase international trade and exports. In 2013, EDA and other agencies awarded \$7 million to 44



communities to support the creation of strategies that recognize these community's comparative advantages as a place to do business, invest in public goods, and encourage collaboration between multiple different entities to expand the area's commercial appeal to investors.

### ***LEADING THE ECONOMIC DEVELOPMENT AGENDA***

EDA partners with entities to develop and disseminate tools on new and emerging economic development concepts that practitioners and policymakers can utilize to make more informed development decisions. In 2013, EDA added to its already impressive cadre of data and tools to assist communities achieve their economic goals.

- EDA worked with Georgia Tech Research Corporation to support an examination of best practices in promoting exports and attracting foreign direct investment. This study is available at <http://www.eda.gov/tools/>.
- EDA partnered with the Institute for Strategy and Competitiveness at Harvard Business School on the development of a U.S. Cluster Mapping and Registry Web site, a new tool to help economic developers, businesses and policymakers better understand their regional economies, showcase their cluster initiative data to a wider public, search for appropriate partners across the nation and support best practices through stronger data on industry relationships. The tool can be found at [www.clustermapping.us](http://www.clustermapping.us).
- EDA supported University of Michigan and the Center for Automotive Research to expand the National Excess Manufacturing Capacity Catalog. This successful pilot project identified empty and underutilized manufacturing facilities in Ohio, Indiana, and Michigan a portal for access to the inventory of such facilities for companies that are looking to invest in U.S. manufacturing. This project took site selection to a whole new level by developing a searchable database of community profiles that highlight the physical and workforce-based assets of each host community. The portal is available at [www.edastayusa.org](http://www.edastayusa.org).
- EDA partnered with the National Academies on a study entitled "Best Practices in State and Regional Innovation Initiatives: Competing in the 21st Century." Based on a series of workshops and conferences that brought together policymakers along with leaders of industry and academia in a select number of states, the study highlights a rich variety of

policy initiatives underway at the state and regional level to foster knowledge based growth and employment.



## **Economic Development Administration Overview**

Established under the Public Works and Economic Development Act (PWEDA) of 1965, as amended (42 U.S.C. § 3121 et seq.), the Economic Development Administration has helped communities generate jobs, retain existing jobs, and stimulate industrial and commercial growth for more than 45 years.

As the only federal government agency focused exclusively on economic development, the U.S. Department of Commerce's Economic Development Administration (EDA) plays a critical role in fostering regional economic development efforts in communities across the nation.

EDA's investments establish a foundation for sustainable job growth and the building of durable regional economies throughout the United States. This foundation builds upon two key economic drivers: innovation and regional collaboration. Innovation is the key to global competitiveness, new and better jobs, a resilient economy, and the attainment of national economic goals. The new global economy is built on centers of competition, and those regions that work together to leverage resources and use strengths to overcome weaknesses will fare better than those that do not.

Guided by the basic principle that communities must be empowered to develop and implement their own economic development and revitalization strategies, EDA works directly with local economic development officials through a bottom-up approach. This collaboration results in grant investments that are well defined, timely, and linked to a long-term sustainable economic development strategy. Linking EDA's investments to a community's strategic economic development plan enables the Federal Government to better leverage public and private sector investments.

EDA's flexible programs and structure enable nimble operations and allow for innovation and responsiveness to changing economic needs and conditions faced by its local and state government partners. EDA's economic footprint is wide and its tool box is extensive—it includes technical assistance, post-disaster recovery assistance, trade adjustment support, strategic planning and research and evaluation capacity, thereby allowing the bureau to offer the most effective investment to help communities succeed in the global economy.

## *EDA Programs*

EDA's programs (see sidebar box) offer a complementary, balanced portfolio of tools that are designed to help rural and urban communities evolve through the economic development process to become robust regional engines for business creation and job growth.

## *Public Works and Economic Development Assistance*

EDA's Public Works and Economic Development investments help distressed communities revitalize, expand, and upgrade their physical infrastructure. This program enables communities

### **EDA Programs**

- ★ **Public Works and Economic Development:** Supports the construction, expansion, or upgrade of essential public infrastructure and facilities.
- ★ **Economic Adjustment Assistance:** Provides a wide range of technical, planning, and public works and infrastructure assistance in regions experiencing adverse economic changes that may occur suddenly or over time (for example, strategy development, infrastructure construction, and revolving loan fund capitalization).
- ★ **Planning Assistance:** Assists local and regional organizations (such as district organizations, Indian Tribes, and other eligible entities) with their short- and long-term planning efforts.
- ★ **Technical Assistance:** Provides focused assistance (such as project planning, economic impact analyses, and feasibility studies) to public and nonprofit leaders to help in economic development decision-making. Also includes the University Center Economic Development Program, which makes the resources of universities available to the economic development community.
- ★ **Research and Evaluation:** Supports research of cutting-edge economic development practices, as well as information dissemination efforts to national audiences.
- ★ **Trade Adjustment Assistance for Firms:** Supports a national network of 11 Trade Adjustment Assistance Centers that assist U.S. small and medium-sized businesses that have been impacted by increased imports to develop and implement business recovery and global competitiveness strategies to retain and create jobs.

to attract new industry; encourage business expansion; diversify local economies; and generate or retain long-term, private-sector jobs and investment through the acquisition or development of land and infrastructure improvements needed for the successful establishment or expansion of industrial or commercial enterprises.

Public Works investments help facilitate the transition of communities from being distressed to becoming competitive in the worldwide economy by developing key public infrastructure, such as technology-based facilities that utilize distance learning networks, smart rooms, and smart buildings; multitenant manufacturing and other facilities; business and industrial parks with fiber optic cable; and telecommunications and development facilities. In addition to these, EDA continues to invest in its traditional Public Works projects, including water and sewer systems improvements, industrial parks, business incubator facilities, expansion of port and harbor facilities, skill-training facilities, and brownfields redevelopment.

### *Economic Adjustment Assistance*

The Economic Adjustment Assistance (EAA) program uses a flexible set of tools to respond to the wide range of economic development challenges in communities and regions across the nation, including globalization, natural resource depletion, corporate restructuring, and natural disasters.

EAA is the most effective single program in EDA's arsenal to address areas impacted by globalization, especially manufacturing dependent communities that need to develop and implement regional strategies that will transform and diversify their economies and position them competitively in the global marketplace. EAA funds can be used to design the transition strategy, construct or upgrade public infrastructure, and capitalize locally or regionally administered Revolving Loan Funds that directly assist innovative entrepreneurs in growing 21st century businesses.

Additionally, the EAA program, with its forward-looking "imminent threat" authority, allows EDA to initiate interventions before a community's economy bottoms out, when economic trends may clearly indicate the need for intervention but the trailing economic eligibility indicators employed in other programs may not provide adequate access to other assistance.

As part of the Economic Adjustment Assistance Program, EDA's regional offices award competitive grants to establish **Revolving Loan Funds (RLFs)**. EDA's RLF recipients, in turn, disburse money from the RLFs to make loans at interest rates that are at or below market rate to small businesses or to businesses that cannot otherwise borrow capital. As the loans are repaid, the grantees use a portion of the interest earned to pay administrative expenses and add principal and interest repayments to the capital base of the RLFs to make new loans. A well-managed RLF

award actively makes loans to eligible businesses, continues to revolve loaned funds, and does not have a termination date.

### *Economic Development Planning Assistance*

The Economic Development Planning Assistance program provides essential investment support to District Organizations, Native American organizations, states, sub-state planning regions, urban counties, cities and other eligible recipient to assist in planning. The two categories of the Planning Assistance program are: (a) planning investments for District Organizations, Indian Tribes and other eligible entities; and (b) short-term planning investments to states, sub-state planning regions and urban areas. Eligible activities under this program include developing, maintaining, and implementing a Comprehensive Economic Development Strategy (CEDS) and related short-term planning activities.

### *Technical Assistance*

EDA administers the University Center Economic Development program, the Local Technical Assistance program, and National Technical Assistance program. These three programs help promote economic development and alleviate unemployment, underemployment, and out-migration in distressed regions.

Institutions of higher education have extensive resources, including specialized research, outreach and technology-transfer and commercialization capabilities, as well as recognized faculty expertise and sophisticated laboratories. The EDA-supported **University Center (UC)** program is specifically designed to marshal the resources located within colleges and universities to support regional economic development strategies in regions of chronic and acute economic distress. The UCs, which EDA considers long-term partners in economic development, are required to devote the majority of their funding to respond to technical assistance requests originating from organizations located in the economically distressed portions of their service regions.

The UCs have a long history of promoting and facilitating economic development in their service regions. They have often been among the first to recognize emerging technical assistance needs. As early as 1980, for example, EDA-funded UCs recognized and responded to the needs of small

and medium-sized manufacturers and processors for technology transfer and commercialization assistance.

Most UCs focus their efforts on assisting units of local governments and nonprofit organizations in planning and implementing regional economic development strategies and projects. Typical activities provided by the UCs include targeted commercialization of research, workforce development, and business counseling services. Other UCs may focus their efforts on helping local organizations with conducting preliminary feasibility studies, analyzing data, and convening customized seminars and workshops on topics such as regional strategic planning and capital budgeting.

The **Local Technical Assistance** program, one of EDA's smallest programs in terms of funding, is nevertheless an extremely flexible and useful economic development tool. Projects analyze the feasibility of potential economic development projects, such as an industrial park or a high-technology business incubator. Feasibility studies are an effective tool for determining whether the market will support a particular activity or site.

While Local Technical Assistance investments are typically small in size and scope, they can prevent costly mistakes and misguided investments, such as costly infrastructure improvements to support obsolete industries. Targeted market feasibility studies can help communities overcome these hurdles and identify tomorrow's higher-wage employers. Because of these feasibility studies, many communities have subsequently received funding under EDA's Public Works or Economic Development Assistance programs, or other federal and state programs, to implement those projects.

The **National Technical Assistance** program assists in formulating and implementing new economic development tools. These tools support local governments' efforts to partner with private industry and attract private investment to revitalize regions and local communities. Providing timely information on best practices in economic development is critical to practitioners' efforts to alleviate economic distress and promote economic development. This program identifies and funds the collection and dissemination of new knowledge, analysis, and technical information, which helps communities assess their economic development opportunities and supports EDA's overall strategy of enhancing regional cooperation, fostering innovation, increasing productivity and developing industry clusters.

### ***Research and Evaluation***

Through the Research and Evaluation program, EDA builds the knowledge base for sound, market-driven regional and local economic development. This work is critical to ensure that EDA's initiatives and investments are consistent with current best practices in economic development. Program evaluations ascertain EDA's impact on measures such as return on taxpayer investment, private capital investment leveraged, and the creation of higher-skill, higher-wage jobs. Projects under the Research and Evaluation program may be carried out through grants or cooperative agreements, as well as through studies conducted in-house, to maximize the impact of this modestly funded program.

### ***Trade Adjustment Assistance for Firms Program***

EDA's Trade Adjustment Assistance for Firms (TAAF) program helps economically distressed U.S. businesses develop strategies to compete in the global economy. Through a partnership with a national network of 11 EDA-funded Trade Adjustment Assistance Centers (TAACs), the program provides cost-sharing technical assistance to help eligible businesses create and implement targeted business recovery plans that are aimed at boosting global competitiveness, increasing sales, and retaining and creating jobs.

The TAACs, which are either independent non-profits or university-affiliated entities, provide support to import-impacted firms in a public-private collaborative framework. The TAAF program provides a portion of the assistance, while participating firms contribute a matching share to create and implement their recovery plans called Adjustment Proposals (APs).

## Alabama

During Fiscal Year 2013, EDA invested \$19,215,477 in 11 projects in the State of Alabama. These projects are expected to create or retain 2,330 jobs and leverage \$142,100,000 in private investment, according

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	1	\$1,014,660
Public Works	1	\$942,295
Disaster Relief	8	\$17,129,930
Technical Assistance	1	\$128,592
<b>Total</b>	<b>11</b>	<b>\$19,215,477</b>

to grantee estimates. EDA’s investments help Alabama communities achieve bottom-up, locally-defined economic development goals and strategies.

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Guiding Long-Term Economic Recovery*

On April 27, 2011, fifteen violent tornadoes rated EF-4 or higher (including four EF-5s) struck the Southeastern U.S. Alabama was the hardest hit, with nine violent tornadoes killing 240 people, injuring more than 2,200, and destroying more than 14,000 homes. In Tuscaloosa alone, an F4 tornado cut a path six miles long and half a mile wide through the middle of the city, reducing hundreds of businesses, homes, and schools to rubble. When the storms subsided, the damage was so severe that 43 of the state’s 67 counties were declared federal disaster areas.

Following the tornadoes, FEMA charged EDA with leading the federal efforts to help Alabama communities rebuild their economy. For almost a year, EDA staffed FEMA's Birmingham field office as lead agency of the federal economic recovery team, coordinating federal agencies on the ground, meeting with local officials from across the state, and travelling to disaster-impacted communities.

In 2013, EDA invested more than \$17 million to help address Alabama communities’ long term disaster recovery needs. These projects include:

- \$5 million to the City of Tuscaloosa to construct The Edge—the Center for Entrepreneurship and Innovation, a business incubator and resources center on the site of the former Finnell Army Reserve Center.



- \$1.2 million to the Economic Development Partnership of Alabama Foundation, Inc. and the University of Alabama to support the development of information, analytical methods, and tools to help communities across Alabama build targeted strategies to diversify their regional economic base and mitigate the impact of future disasters
- \$3.2 million to the Town of Hackleburg and the Water Board of Hackleburg, Alabama, to fund the construction of critical water infrastructure necessary to increase capacity to support regional economic growth.
- \$1.9 million to the Town of Pine Hill, Alabama, to fund construction of infrastructure necessary to strengthen the emerging metal producing and processing industrial cluster known as the “Metals Corridor.”
- \$1.6 million to the Town of Phil Campbell and the Water Works and Sewer Board of the Town of Phil Campbell, Alabama, to construct critical water and sewer infrastructure to support the reconstruction of businesses in the Phil Campbell North Industrial Park.
- \$1.2 million to the City of Cordova and the Water Works and Gas Board of the City of Cordova, Alabama, to fund relocation of water and natural gas infrastructure from their present vulnerable location on a bridge over the Black Warrior River to the downtown central business district. The relocation of these critical utilities will mitigate future business disruptions and stimulate job creation within the Cordova Industrial Development Park.
- \$2.6 million to the City of Sheffield, Alabama, to construct flood control infrastructure necessary to protect a local hospital and create new areas for future economic development.
- \$400,000 to Operation HOPE, Inc., Birmingham, Alabama, to establish the Alabama Small Business Disaster Recovery Program to provide the business and technical assistance needed to reopen small businesses.

## Alaska

During Fiscal Year 2013, EDA invested \$838,155 in 12 projects in the State of Alaska. EDA's investments help Alaska communities achieve bottom-up, locally-defined economic development goals and strategies.

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Planning	10	\$665,000
Technical Assistance	2	\$173,155
<b>Total</b>	<b>12</b>	<b>\$838,155</b>

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: American Indian/Alaska Native Economic Development Planning*

EDA was founded to advance economic self-determination of communities across the country. EDA's model is built upon bottom-up regional economic development— helping communities devise their own strategies for economic development based on their unique assets. For nearly 50 years, EDA has partnered with Native American communities at every step along the way— from planning for their economic future, to making that future a reality.

EDA provides Partnership Planning grants to American Indian/Alaska Native groups to develop comprehensive economic development strategies (CEDs) that articulate and prioritize their economic goals. Each year, EDA funds 52 American Indian/Alaska Native planning organizations who are leading these efforts across the country.

In 2013, EDA funded six American Indian/Alaska Native economic development planning organizations, investing a total of \$370,000 in tribal planning efforts across the state. These EDA-supported planning organizations are providing critical capacity and technical expertise to support communities and regions in their comprehensive, entrepreneurial, and innovation-based economic development efforts. These plans focus on increasing private investment and higher-skill, higher-wage jobs in areas experiencing substantial and persistent economic distress. These programs are designed to enhance the competitiveness of regions.

## American Samoa

EDA's investments help American Samoa achieve bottom-up, locally-defined economic development goals and strategies.

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

Following the closure of the majority of American Samoa's tuna canneries and damage from a 2009 tsunami, American Samoa began the process of developing a Comprehensive Economic Development Strategy (CEDS) to focus the Territory's economic recovery efforts. Funded by a grant from EDA, the CEDS process has allowed public and private sector leaders to assess the island's challenges, assets, and opportunities to develop a road map of actions that will lead to long-term sustainable growth. When fully implemented, the CEDS will help the Territory become more resilient to natural and economic disasters.

The White House and the Office of Insular Affairs at the Department of Interior, through the Interagency Group on Insular Affairs, are utilizing the CEDS process and its resulting strategies as a valuable tool in facilitating coordinated federal support for American Samoa and the other small U.S. Territories. CEDS provide an economic development framework, process, and strategy that supports private capital investment and job creation statewide. The CEDS process will bring together the public and private sectors in the creation of an economic development roadmap to diversify and strengthen the regional economy.

## Arizona

During Fiscal Year 2013, EDA invested \$1,181,864 in nine projects in the State of Arizona.

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	3	\$511,864
Planning	5	\$570,000
Technical Assistance	1	\$100,000
<b>Total</b>	<b>9</b>	<b>\$1,181,864</b>

EDA's investments help Arizona communities achieve bottom-up, locally-defined economic development goals and strategies.

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Manufacturing Resurgence in the Southwest*

The resurgence of manufacturing, the drive for increased exports, and recognition of the importance of our border communities have converged in southeastern Arizona and New Mexico in Innovation Frontier Southwest. Led by the Campus Research Corporation of the University of Arizona, University Research Parks Innovation Frontier Southwest was selected for a Phase I Investing in Manufacturing Communities Partnership award. Awards under this initiative are designed to accelerate the resurgence of manufacturing and help cultivate an environment for businesses to create well-paying manufacturing jobs in regions across the country.

Regional partnerships spanned two states to include Tech Parks Arizona, the University of Arizona's technology-parks arm; Pima County; the Arizona Commerce Authority; the city of Tucson; the Greater Yuma Economic Development Corp.; the New Mexico Manufacturing Extension Partnership; New Mexico State University Engineering/New Mexico Resource Network; and Tucson Regional Economic Opportunities.

The focus of Innovation Frontier Southwest is to build capacity; determine current assets and deficits in infrastructure, workforce, and policy; and conduct a supply chain analysis for aerospace and defense manufacturing in the region.

EDA awarded \$200,000 of the total \$457,390 project costs for this project. The strategy is expected to be complete by the end of 2014.

## Arkansas

During Fiscal Year 2013, EDA invested \$956,501 in seven projects in the State of Arkansas. These projects are expected to create or retain 20 jobs and leverage \$582,000 in private investment, according to grantee estimates. EDA’s investments help Arkansas communities achieve bottom-up, locally-defined economic development goals and strategies.

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	2	\$310,000
Public Works	1	\$135,000
Planning	2	\$306,309
Technical Assistance	2	\$205,192
<b>Total</b>	<b>7</b>	<b>\$956,501</b>

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Exporting Made Easy*

Deciding to export and learning how to go about it can be a daunting task for a small business, but one that can be easier if the right services and assistance are available. In Arkansas, exporting and doing business in Asian and Latin American markets is getting a whole lot easier. The University of Arkansas and the World Trade Center Arkansas are combining forces to promote Arkansas exports and help the state compete more efficiently in the global marketplace.

World Trade Center Arkansas’ mission is to connect Arkansas with the world by providing international trade services to Arkansas companies, agricultural producers, and entrepreneurs, and by educating students in global commerce. Their partnership with the University of Arkansas includes international trips and trade missions, market research, marketing outreach activities, assessments and consultations with business owners, group training, and collaboration with governmental and private partners.

EDA invested \$160,000 to educate, cultivate, mentor, and assist Arkansas companies find export opportunities and activities on a global scale. The program will also allow World Trade Center Arkansas to introduce business opportunities to Arkansas companies in order to promote and improve economic development through increased exports, targeting Asian and Latin American markets. The ultimate goal is to address the trade deficit and to increase domestic job growth in Arkansas.

## California

During Fiscal Year 2013, EDA invested \$17,244,095 in 24 projects in the State of California. These projects are expected to create or retain 1,791 jobs and leverage \$127,980,000 in private investment, according

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	5	\$3,678,750
Public Works	6	\$12,316,954
Planning	8	\$506,550
Technical Assistance	5	\$741,841
<b>Total</b>	<b>24</b>	<b>\$17,244,095</b>

to grantee estimates. EDA’s investments help California communities achieve bottom-up, locally-defined economic development goals and strategies.

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Expanded Workforce Training in California’s Central Valley*

A skilled workforce is an essential element in long-term economic growth, and the Central Valley Opportunity Center in Merced County, California addresses the issue by providing educational opportunities to farm workers and low-income populations.

Agriculture and agricultural processing industries are the bedrock of the Central Valley economy and moving this sector forward to improve efficiencies and reduce waste requires a workforce with advanced skills and abilities.

The Opportunity Center identified a shortage of skilled workers trained in various types of welding and other metal manufacturing work and applied to EDA for a grant to expand its Vocational and Business Training Center to include additional classes in arc and gas-oxy acetylene welding, as well as various types of arc cutting.

EDA awarded \$1.9 million to renovate and expand the Center to add three metal classrooms with key training equipment. It is anticipated that this project will put hundreds of unemployed Californians into gainful, year-round employment.

## Colorado

During Fiscal Year 2013, EDA invested \$1,032,415 in 10 projects in the State of Colorado. EDA's investments help Colorado

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Planning	8	\$684,650
Technical Assistance	2	\$347,765
<b>Total</b>	<b>10</b>	<b>\$1,032,415</b>

communities achieve bottom-up, locally-defined economic development goals and strategies.

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Increasing Economic Diversity in the San Luis Valley*

Bordered by the San Juan Mountains to the west and the Sangre de Cristo Mountains to the east and north, the San Luis Valley in Colorado is a region that is geographically, culturally, and economically isolated from the rest of the state. The primary Valley industries, agriculture and tourism, are subject to seasonal income fluctuations and are especially vulnerable during hard times. Agriculture alone accounts for nearly 60% of the region's jobs.

While having significant natural and cultural strengths, the region desperately needed to increase business creation and diversity. In 2013, EDA awarded approximately \$200,000 to Adams State University in Alamosa County to develop a feasibility study for marketing and development of the five county San Luis Valley region.

The study will address the feasibility of developing an operational, marketing, and development plan for the Sustainable Environmental and Economic Development (SEED) Park. The study will address green zoning, land use design and planning, and business planning tied to regional assets and economic opportunities. All SEED Park businesses will use by-product material and green practices. This effort will not only increase economic opportunity and prosperity, but also make the economy more resilient to disasters and market fluctuations which would be potentially devastating for the region.



## Connecticut

During Fiscal Year 2013, EDA invested \$1,598,417 in six projects in the State of Connecticut. These projects are expected to create or retain 4,358 jobs and leverage

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Disaster Relief	3	\$1,170,742
Planning	2	\$330,909
Technical Assistance	1	\$96,766
<b>Total</b>	<b>6</b>	<b>\$1,598,417</b>

\$32,000,000 in private investment, according to grantee estimates. EDA's investments help Connecticut communities achieve bottom-up, locally-defined economic development goals and strategies.

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Stamford Hurricane Barrier*

Historically, the south end of Stamford was home to some of the country's best known manufacturing operations, including Yale and Towne manufacturing and Pitney Bowes. Like many cities in the Northeast, the aftermath of World War II through the 1980's saw the departure of this manufacturing base and many neighborhoods fell into decline. In recent years, this area has benefitted from substantial redevelopment efforts through the \$3.5 billion Harbor Point development project, one of the largest redevelopment projects in the nation.

However, obsolete and vulnerable pumping stations that are part of the Stamford Hurricane Protection Barrier threatened the progress of this important redevelopment. In 2011, Tropical Storm Irene taught an important lesson: without upgrades to this infrastructure, Stamford's downtown and South End redevelopment areas faced substantial risk to lives and billions of dollars in existing and planned economic development due to flooding.

In May 2013, EDA invested \$800,000 to support the rehabilitation and replacement of infrastructure at the Dyke Lane Pumping Station, which was weakened, deteriorated, and stressed by flooding from Tropical Storm Irene. This critical infrastructure will enhance the economic resiliency of one of the most active and growing commercial business districts in New England.

Grantees expect that this investment will ensure that 2,705 jobs are retained in the area. Long-term, the EDA investment will create 1,653 new jobs in the expansion of businesses currently located in the South End and generate an anticipated \$32 million in private investment.

## Delaware

During Fiscal Year 2013, EDA invested \$100,000 in the State of Delaware. EDA’s investments help Delaware communities achieve bottom-up, locally-defined economic development goals and strategies.

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Technical Assistance	1	\$100,000
<b>Total</b>	<b>1</b>	<b>\$100,000</b>

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: University Center at Delaware State University*

After years of decline in two of the state’s major industries, manufacturing and agriculture, the state of Delaware saw significant need to grow its Small and Medium-sized Enterprises (SMEs). Not only was the state experiencing unrealized potential for growing the number of SMEs, but it was missing significant opportunities for existing SMEs to expand their markets, particularly in exports.

The EDA-funded University Center at Delaware State University is addressing this problem head-on. By focusing on cultivating a highly skilled regional workforce and advancing entrepreneurship in the State of Delaware, the University Center is working to build the state’s cadre of SMEs, especially in its most economically distressed areas. The Center is identifying innovation clusters, enhancing awareness of global markets and opportunities that will help technology commercialization, and improving marketing resources to help attract businesses to the state.

A key part of this training program is export assistance, providing product and service export strategic planning to businesses and conducting export conferences and workforce for SMEs. With EDA’s assistance, the University Center at Delaware State University will help Delaware companies bring their products to the global market.

## District of Columbia

During Fiscal Year 2013, EDA invested \$2,000,000 in one project in the District Of Columbia. This project is expected to create

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	1	\$2,000,000
<b>Total</b>	<b>1</b>	<b>\$2,000,000</b>

or retain 200 jobs and leverage \$6,000,000 in private investment, according to grantee estimates. EDA's investments help District Of Columbia communities achieve bottom-up, locally-defined economic development goals and strategies.

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Workforce Training Center*

The District of Columbia has experienced tremendous growth in recent years, both economically and in population. This growth has brought substantial opportunity and increased prosperity in many D.C. neighborhoods that have been transformed through a redevelopment renaissance. Fueling much of this growth in the District is a diverse workforce from a broad labor skill shed that includes highly skilled workers in neighboring Maryland and Virginia. The availability of workers from outside the District creates significant competition for job opportunities in underserved and underemployed areas.

To meet ever-increasing demand for workers, EDA awarded \$2 million in September 2013 to support the renovation of an existing facility in Northeast Washington by the University of the District of Columbia-Community College (UDC-CC) for use as a one-stop workforce training center. As part of this project, UDC-CC will collaborate with the District's Department of Employment Services (DoES) to assess the current workforce needs of DC's private industry employers in the construction, hospitality, and allied health industry sectors, and to identify training programs needed to address the demand for skilled workers in these industry sectors.

When complete, the UDC-CC Training Center will provide direct economic impact to three of the five largest industries in the District by creating a site for practical nursing, nursing assistant, and home health aide programs, as well as the architectural engineering, fashion merchandising, and construction management degree programs. The District DoES expects that the UDC-CC

Training Center will provide an average of 43 percent improved earnings annually in some of the city's most underserved areas.

## Florida

During Fiscal Year 2013, EDA invested \$1,462,592 in four projects in the State of Florida. These projects are expected to create or retain 191 jobs and leverage \$13,000,000 in

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	1	\$900,000
Public Works	1	\$364,000
Technical Assistance	2	\$198,592
<b>Total</b>	<b>4</b>	<b>\$1,462,592</b>

private investment, according to grantee estimates. EDA's investments help Florida communities achieve bottom-up, locally-defined economic development goals and strategies.

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Investing in Florida's Aquaculture Cluster*

As an effective method of meeting the growing consumer demand for high-quality, environmentally responsible, and competitively priced seafood, aquaculture is a growing and increasingly profitable industry. By providing opportunities to develop new and innovative value-added seafood products, aquaculture is helping to expand and diversify the marine economy across the globe.

Recognizing the potential demand for sustainable and organically grown seafood, Florida is working to solidify its position as a world leader in aquaculture. In August 2013, EDA invested \$364,000 to fund the construction of roadway infrastructure that will support growth of the aquaculture cluster near Fellsmere, a rural community on Florida's east coast. The cluster includes a commercial-scale, state-of-the-art aquaculture program located in Fellsmere, as well as an adjoining facility that will house a research and development consortium for the industry, that includes the Florida Atlantic University's Harbor Branch Institute, the Florida Institute of Technology, and Texas Tech University. The critically needed road infrastructure will allow for large commercial vehicles to deliver supplies and ship products to and from aquaculture facilities in the area. Once fully established, project proponents hope to attract other aquaculture-related businesses and industries to the region.

## Georgia

During Fiscal Year 2013, EDA invested \$5,113,617 in 10 projects in the State of Georgia. These projects are expected to create or retain 178 jobs and leverage \$39,000,000 in private investment, according to grantee estimates. EDA's investments help Georgia communities achieve bottom-up, locally-defined economic development goals and strategies.

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	3	\$3,061,621
Public Works	1	\$1,344,404
Planning	5	\$579,000
Technical Assistance	1	\$128,592
<b>Total</b>	<b>10</b>	<b>\$5,113,617</b>

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Fab Lab and Innovation Incubator*

Students at Georgia Southern University have no shortage of creative ideas. They only lacked a place where they could make those ideas a reality, where ideas could move from the drawing board to the marketplace. Seeking to assist innovative small businesses and help reinvigorate downtown Statesboro, the city and the university worked collectively to establish the Georgia Southern University (GSU) Fab Lab and Innovation Incubator.

With a \$1.1 million investment from EDA, the facility will assist area entrepreneurs in developing their proof of concept and area manufacturing businesses in developing rapid prototypes. The business incubator will offer start-up companies and small businesses in the region access to resources that will help them grow and compete in a global economy. The Fab Lab itself will be a place for people to design, build, test, and introduce new products into the marketplace, thereby creating new jobs and advancing the city's economic development.

When fully operational, the Fab Lab and Innovation Incubator will support 20 businesses and provide access to a digital fabrication laboratory. The state-of-the art facility will include office space, cutting-edge technology like 3D printers for modeling, plasma cutters, electronic finishing stations and other equipment and tools to help entrepreneurs construct working prototypes—bringing low-cost manufacturing to the masses. Once completed, early estimates show that over



240 jobs will be created and over \$40 million in new private investment will be generated in the project's first nine years.

## Guam

During Fiscal Year 2013, EDA invested \$190,000 in the Territory of Guam. EDA's investment helps Guam communities achieve bottom-up, locally-defined economic development goals and strategies.

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	1	\$190,000
<b>Total</b>	<b>1</b>	<b>\$190,000</b>

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Enterprise Initiative*

The identification of assets and challenges are an essential element in economic development planning. A tropical paradise in the remote western Pacific, Guam must use its unique history, culture, and traditional cuisine as essential elements in its array of assets. In 2013, the University of Guam began an assessment of the region's tourism and visitor industry strengths to develop strategies to make Guam and the western Pacific region more competitive in the global market.

The University will also seek additional ways to enhance collaboration between the American western Pacific jurisdictions and assess similarities with their comprehensive economic development strategies that will spur innovation, entrepreneurship and job creation.

## Hawaii

During Fiscal Year 2013, EDA invested \$465,531 in three projects in the State of Hawaii. EDA’s investments help Hawaii communities achieve bottom-up, locally-defined economic development goals and strategies.

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Planning	2	\$282,684
Technical Assistance	1	\$182,847
<b>Total</b>	<b>3</b>	<b>\$465,531</b>

### *Investment Spotlight: High Tech and Medical Innovation in a Tropical Paradise*

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

Local leaders are working to make Hawaii a hub of innovation and advanced manufacturing to diversify the economy, all the while embracing the state’s strength as a tourist destination. Enterprise Honolulu, O’ahu Economic Development Board, has begun a multi-phase project to develop an export strategy plan for attracting, supporting, and retaining advanced high technology materials manufacturing of products with global impact for the state.

The initial phase of the project will include research and analysis of the most successful companies in materials science and medical advanced manufacturing to understand the dynamics and factors that led to their success. The second phase will apply this research to create a plan and process to springboard the manufacturing sector and transform an R&D company in the region into a successful advanced manufacturing company with global impact.

This investment will serve as a “prototype-plan” for clean advanced manufacturing capable of exporting from islands and isolated communities. This strategy will examine the best use of Hawaii’s diverse array of abundant and unique natural resources in a way that enhances the local environment while serving as an asset for economic development.

EDA awarded a \$95,000 of the total \$200,000 costs, to Enterprise Honolulu to develop this strategy.

## Idaho

During Fiscal Year 2013, EDA invested \$2,146,000 in nine projects in the State of Idaho. These projects are expected to create or retain 180 jobs and leverage \$3,350,000 in

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Public Works	1	\$1,521,000
Planning	7	\$500,000
Technical Assistance	1	\$125,000
<b>Total</b>	<b>9</b>	<b>\$2,146,000</b>

private investment according to grantee estimates. EDA's investments help Idaho communities achieve bottom-up, locally-defined economic development goals and strategies.

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Bringing Technical Education and Business Assistance to Rural Idaho*

The dream of a high wage job or starting a small business might be unattainable for those who live in a rural area with little access to skills training or small business assistance. Fortunately, achieving that dream will be a little bit easier in eastern Idaho.

The East Central Idaho Planning and Development Company (ECIDC) in partnership with Eastern Idaho Technical College is remodeling an existing two story building to serve as the Teton County Professional Technical and Business Center in Driggs. The renovated building will house classrooms, labs and shops, and be used for professional technical education needed by local residents for new high-skill, high-wage jobs. Course offerings will include adult basic education, wilderness rescue, and light manufacturing courses.

The building will also serve as a business incubator with affordable rent and flexible lease terms for light manufacturing and other industry start-ups. ECIDC will provide technical and business assistance and fixed-asset financing.

EDA awarded \$1.5 million of the total \$2.8 million project costs for the remodel. It is anticipated that this project will create 100 jobs and leverage \$850,000 in private investment.

## Illinois

During Fiscal Year 2013, EDA invested \$8,322,273 in 21 projects in the State of Illinois. These projects are expected to create or retain 322 jobs and leverage \$6,400,000 in private investment, according to grantee estimates. EDA’s investments help Illinois communities achieve bottom-up, locally-defined economic development goals and strategies.

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	5	\$650,201
Public Works	1	\$2,000,000
Disaster Relief	3	\$4,747,042
Planning	8	\$473,323
Technical Assistance	4	\$451,707
<b>Total</b>	<b>21</b>	<b>\$8,322,273</b>

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Regional Advanced Manufacturing Innovation Hub*

Between 2005 and 2011, a total of 2,314 jobs were lost in the region as a result of the Department of Defense’s Base Closure and Realignment (BRAC) in the Rock Island Arsenal. The region continues to be at risk for further BRAC realignments and closures and is focused on supporting and growing economic clusters that can withstand any future job losses at the Arsenal.

Advanced manufacturing in the metal and materials cluster (M3) is a large and vital sector of the region's economy. Recent analysis of this cluster in the region indicates that the region must focus on increasing collaboration and supporting innovation in the M3 cluster. The region has identified a need to create a Quad Cities-M3 Innovation Hub, a network of assets and resources that would strengthen the advanced manufacturing sector in the region. EDA assistance would fund an implementation and operations plan for the QC-M3 Innovation Hub.

In 2013, EDA announced the Bi-State Regional Commission in Rock Island, Illinois, and the Quad Cities Chamber of Commerce in Davenport, Iowa, as recipients of an Investment in Manufacturing Communities Partnership (IMCP) planning grant. EDA awarded \$162,500 to develop a plan for the creation of a regional advanced manufacturing innovation hub that will help diversify the region’s economy by focusing on the growth of the vital metal and multi-materials manufacturing cluster. The hub will focus on the eight-county region that

encompasses Cedar, Clinton, Muscatine and, Scott Counties in Iowa and Henry, Mercer, Rock Island, and Whiteside Counties in Illinois.

## Indiana

During Fiscal Year 2013, EDA invested \$3,351,141 in 11 projects in the State of Indiana. These projects are expected to create or retain 1,502 jobs and leverage \$207,000,000 in private investment, according to grantee estimates. EDA’s investments help Indiana communities achieve bottom-up, locally-defined economic development goals and strategies.

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	1	\$150,000
Public Works	1	\$250,000
Disaster Relief	1	\$1,834,863
Planning	7	\$927,905
Technical Assistance	1	\$188,373
<b>Total</b>	<b>11</b>	<b>\$3,351,141</b>

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment spotlight: River Ridge Commerce Center Business Park*

With excellent access to interstate highways, ports, rail, and airports, Clark County has many strong competitive advantages in manufacturing transportation, distribution, and logistics. Built in the early 1940s, the former Indiana Army Ammunition Plant in Jeffersonville, Indiana served as a major Army manufacturing facility from World War II through the Vietnam War. When Congress decommissioned the munitions facility in 1998, the site proved to be a prime location for redevelopment as a business park.

Since its founding, the River Ridge Commerce Center Business Park has become a key component in the rapidly growing commerce center in Southern Indiana. However, the antiquated 1940’s and 50’s infrastructure at the site is inadequate for modern business needs. In order to make the site competitive for investment and attract new companies to the region, EDA awarded \$1.8 million to construct road, rail, water, and other infrastructure in the River Ridge Commerce Center Business Park. This project will support the region’s transportation, distribution, and manufacturing clusters and spur job creation.

The project will help the area to recover from the recent disasters that have caused the region to suffer economically by increasing the park’s capacity to accommodate high-growth potential companies. Grantees estimate that the project improvements will generate 1,202 jobs and \$147 million in private investment. Amazon.com, a Fortune 500 company with offices across the

globe, has committed to build a one million square foot distribution center at River Ridge, creating 1,050 new permanent jobs and spurring \$75 million in private investment. In addition, Newly Weds Foods, a world leader in food ingredient technology will open a new facility in the business park and create 152 new jobs, and invest \$72 million.



## Iowa

During Fiscal Year 2013, EDA invested \$3,985,910 in 20 projects in the State of Iowa. These projects are expected to create or retain 186 jobs and leverage \$50,226,150 in private

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Disaster Relief	3	\$2,778,597
Planning	14	\$771,300
Technical Assistance	3	\$436,013
<b>Total</b>	<b>20</b>	<b>\$3,985,910</b>

investment according to grantee estimates. EDA's investments help Iowa communities achieve bottom-up, locally-defined economic development goals and strategies.

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Southbridge Business Park*

In 2011, a 500-year flood on the Missouri River destroyed the entire riverfront area in Sioux City, Iowa. Businesses throughout the city were forced to close as river levels quickly rose.

Inundation maps provided by the U.S. Corps of Engineers and FEMA had shown significant potential for massive flooding of many facilities in the area. As a wise precautionary move, many businesses in the area relocated portions or all of their business to avoid potential disaster. However, despite these precautions, flooding threatened railroad operations in the area, ultimately harming even those industries not directly touched by flood waters.

Sioux City's Southbridge Business Park, a new facility located outside of any possible flooding, became a popular relocation site for Sioux City flood-impacted companies. In August 2013, EDA invested \$500,000 in disaster relief funds to provide new, flood-protected rail access for the business park. By providing alternative sites for new industrial growth which are outside of the floodway and, more importantly, are outside of the actual flood area as demonstrated by the 2011 500+ year flood event, this project adds to the community's disaster resiliency.

## Kansas

During Fiscal Year 2013, EDA invested \$1,905,975 in nine projects in the State of Kansas. These projects are expected to create or retain 35 jobs and leverage \$100,000 in

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	2	\$1,283,675
Planning	4	\$222,300
Technical Assistance	3	\$400,000
<b>Total</b>	<b>9</b>	<b>\$1,905,975</b>

private investment, according to grantee estimates. EDA’s investments help Kansas communities achieve bottom-up, locally-defined economic development goals and strategies.

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Bulk Solids Innovation Center*

Unlike liquids and gases, the science of dry bulk solids is still not thoroughly understood. Though bulk solids— dry commodities such as sugar, starch, minerals, chemicals, and recycled plastics— comprise a very large portion of world-wide commerce and are the components of almost all manufactured goods, very little research has been conducted on the most efficient methods of handling, storing and dispensing these goods. By gaining a better understanding of bulk solid science, companies across a wide-breadth of industries could achieve significant cost savings and productivity increases, providing the potential for substantial increases in competitiveness.

In 2013, EDA invested over \$1 million to support construction of the Bulk Solids Innovation Center in Salina. This facility, the first of its kind in North America, will provide space for multiple small and medium-sized research projects to advance the storage and transportation of bulk solid materials. This project represents a strong private-public-education partnership between Kansas State University, the Salina Area Chamber of Commerce, the city of Salina, and a number of private companies.

## Kentucky

During Fiscal Year 2013, EDA invested \$6,168,772 in 10 projects in the Commonwealth of Kentucky. These projects are expected to create or retain 272 jobs and leverage \$3,500,000 in private investment, according to grantee estimates. EDA's investments help Kentucky communities achieve bottom-up, locally-defined economic development goals and strategies.

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Disaster Relief	8	\$5,130,680
Planning	1	\$909,500
Technical Assistance	1	\$128,592
<b>Total</b>	<b>10</b>	<b>\$6,168,772</b>

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Building Disaster Resiliency by Investing in the Workforce*

Severe storms, flooding, and tornadoes devastated parts of eastern Kentucky in 2011, leaving many businesses unable to reopen or forced to relocate out of the region. In the aftermath of the destruction, this rural region endeavored to do more than just rebuild its damaged structures. The ultimate goal was to not simply replace the jobs that were lost, but create new opportunities in growing sectors, rebuilding an economy that was stronger and more resilient than before the disasters.

Local officials focused on building workforce training programs that would match emerging job opportunities and needed community services. In July 2013, EDA invested \$1.5 million to help establish a new Nursing and Health Sciences facility at Union College in Barbourville. The new facility will train workers for jobs in the region's growing health care sector.

These projects are part of a \$200 million appropriation made by Congress to EDA to help communities that received a major disaster designation in fiscal year 2011 with long-term economic recovery and infrastructure support. Not only does the EDA grant diversify the economy of rural Kentucky, but it also addresses the need for increased healthcare delivery services—truly a win for everyone.

## Louisiana

During Fiscal Year 2013, EDA invested \$6,849,171 in 18 projects in the State of Louisiana. These projects are expected to create or retain 1,617 jobs and leverage \$257,028,571 in private investment, according

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	3	\$1,900,000
Public Works	3	\$3,100,000
Planning	8	\$1,239,000
Technical Assistance	4	\$610,171
<b>Total</b>	<b>18</b>	<b>\$6,849,171</b>

to grantee estimates. EDA’s investments help Louisiana communities achieve bottom-up, locally-defined economic development goals and strategies.

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Idea Village's Entrepreneur Season*

With a 13 year track record, Idea Village has solidified its position as a leading driver of entrepreneurship in New Orleans. Since its founding, the Idea Village has provided direct support to over 3,000 entrepreneurs, engaging 2,400 professionals to share more than 72,000 hours of consulting and \$3.45 million in seed capital. Collectively, this portfolio generates over \$100 million in annual revenue and has created more than 2,000 jobs for the community.

EDA has a strong history of partnership with Idea Village. In 2009, EDA invested \$800,000 to create the IDEA CORPS program, matching visiting MBA students with local entrepreneurs and start-up companies to provide technical assistance and business assessment assistance. Two years later, EDA invested \$400,000 to help accelerate and strengthen New Orleans' entrepreneurial ecosystem by implementing a multidisciplinary curriculum at the undergraduate and practitioner levels, connecting IDEA CORPS to academic, tech transfer, and business acceleration partners, and scaling the New Orleans Entrepreneurial Week into a regional innovation challenge. These projects are experiencing tremendous success: in 2012, Idea Village received a Gold Excellence in Economic Development Award from the International Economic Development Council in recognition of its Entrepreneur Season model. The organization has also been acknowledged in global publications such as the Wall Street Journal, Forbes, Inc., CNN, TIME, and Japan’s Nikkei Times.

Building upon the successful track record of Idea Village's Entrepreneur Season, EDA invested \$600,000 to provide technical assistance and facilitate access to capital to an additional 300 new businesses. Idea Village will also significantly increase the scale of New Orleans Entrepreneur Week by increasing the number of forums, workshops, pitch competitions, networking sessions, and attendees through outreach with entrepreneurs, universities, and public and private partners. This investment will help New Orleans further diversify its local economy and solidify its position as a prime location for entrepreneurs.

## Maine

During Fiscal Year 2013, EDA invested \$2,753,000 in 15 projects in the State of Maine. These projects are expected to create or retain 365 jobs and leverage \$250,000 in private investment, according to grantee estimates.

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	3	\$1,525,000
Public Works	1	\$579,000
Planning	9	\$484,000
Technical Assistance	2	\$165,000
<b>Total</b>	<b>15</b>	<b>\$2,753,000</b>

EDA's investments help Maine communities achieve bottom-up, locally-defined economic development goals and strategies.

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Aircraft Repair in Bangor*

The City of Bangor is the employment center for the eastern Maine region, where the traditional natural resources industries, especially lumber and paper production, have been in steep decline for decades. Facing a significant need to develop sustainable employment opportunities to replace those lost in the forest products industry, the City of Bangor sought to expand opportunities in other sectors.

In 2013, a Bangor-based company that performs repair and refurbishment of small- and mid-sized airliners was poised for growth. However, the company's ability to win more contracts and add new employees was hampered by its location in leased hangars owned by the City of Bangor at the Bangor International Airport.

In July, EDA awarded \$579,100 to assist the City of Bangor with the construction of an aircraft paint facility within a vacant hangar at the Bangor International Airport. This project will enable the expansion of an existing aircraft maintenance, repair, and refurbishment operation at the Bangor International Airport by providing one-stop aircraft overhaul and refurbishment services to the U.S. and European markets. This added capacity will create 70 high-skilled, high-wage aircraft maintenance and repair jobs, resulting in at least \$250,000 in private investment. It is anticipated that this project will serve as a catalyst for future growth and job creation in aircraft services and related industries within the region.

## Maryland

During Fiscal Year 2013, EDA invested \$3,929,000 in eight projects in the State of Maryland. These projects are expected to create or retain 2,243 jobs and leverage \$241,000,000 in private investment, according

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	2	\$1,950,000
Public Works	1	\$1,650,000
Planning	4	\$229,000
Technical Assistance	1	\$100,000
<b>Total</b>	<b>8</b>	<b>\$3,929,000</b>

to grantee estimates. EDA’s investments help Maryland communities achieve bottom-up, locally-defined economic development goals and strategies.

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Infrastructure to Support New Hospital*

Faced with the potential closure of its local hospital, the county’s largest employer, Talbot County Council sought to position the county as the location of a new regional medical center. However, in order to compete for the new medical center, the county needed significant improvements to its infrastructure to handle the estimated one million gallons of wastewater the new facility was expected to generate daily.

In January 2013, EDA awarded \$1,650,000 to Talbot County to help fund construction of a new wastewater system and pump station from Easton Wastewater System to serve the new Shore Health System's Regional Medical Center Campus. The EDA investment will help the county retain its largest employer, which currently sustains over 2,100 full-time employees.

Not only will the new infrastructure help retain the existing regional medical center and medical offices, the improved infrastructure will provide for potential expansion for future medical industry development. In addition to retaining 2,100 existing hospital jobs in the county, the hospital system anticipates adding an additional 80 new jobs over the next ten years at the expanded facility. Additionally, the county expects as many as 250 positions will be created in ancillary private sector healthcare related businesses on the regional medical campus. The private investment in the region will be immediate with the development of the regional medical center estimated at \$240 million.

## Massachusetts

During Fiscal Year 2013, EDA invested \$4,792,251 in 15 projects in the State of Massachusetts. These projects are expected to create or retain 516 jobs and leverage

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Public Works	3	\$3,235,940
Disaster Relief	2	\$884,311
Planning	8	\$472,000
Technical Assistance	2	\$200,000
<b>Total</b>	<b>15</b>	<b>\$4,792,251</b>

\$3,108,252 in private investment, according to grantee estimates. EDA’s investments help Massachusetts communities achieve bottom-up, locally-defined economic development goals and strategies.

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Accelerating Biomanufacturing in Massachusetts*

Massachusetts has long been an international center of pharmaceutical and biotech innovation. In 2013, The Commonwealth invested more than \$14 million to construct the Massachusetts Accelerator for Biomanufacturing (MAB), an extension of the University of Massachusetts/Dartmouth, in Fall River. The project creates a win-win scenario for Massachusetts—not only would the Commonwealth strengthen its existing competitive advantages in biotech, but also bring those advantages to the southern region of Massachusetts, which was facing historic high levels of unemployment.

Placement of the MAB in Fall River helped the city's existing industrial and commercial parks with diversification and expansion, effectively establishing a "bio-park" with the MAB serving as an anchor tenant to attract bio-research and manufacturing. However, for a number of years, the city's commercial-industrial park was unable to provide adequate water service delivery. This service was further stressed by the large-scale water consumption needed for bio-related manufacturing at MAB, creating an urgent need in the city to meet current and future water delivery demands.

In September 2013, EDA invested \$1.8 million to support improved water storage and delivery to more than 70 commercial and industrial users, including MAB. Short term estimates provided by the applicant anticipate up to 60 new jobs and \$25 million in private investment



related to education, bio-manufacturing and textile manufacturing. Long term estimates for the 300-acre bio-park, as well as the existing commercial-industrial park, support an increase of 2,000 new jobs and \$125 million in revenue.

## Michigan

During Fiscal Year 2013, EDA invested \$6,949,914 in 15 projects in the State of Michigan. These projects are expected to create or retain 1,106 jobs and leverage \$6,625,000 in private investment, according to

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	2	\$3,080,860
Public Works	1	\$2,576,024
Planning	10	\$1,069,655
Technical Assistance	2	\$223,375
<b>Total</b>	<b>15</b>	<b>\$6,949,914</b>

grantee estimates. EDA’s investments help Michigan communities achieve bottom-up, locally-defined economic development goals and strategies.

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Promoting Bio-Based Product Manufacturing*

Michigan is home to the greatest concentration of automotive production and innovation in North America, with over 400 R&D centers for several large domestic and international automakers, and hundreds of automotive suppliers accounting for nearly 80% of annual U.S. automotive R&D expenditures. Michigan is also a national leader in agriculture, ranking second in bio-diversity of agricultural products and home to agricultural production, value-added processing, logistics and distribution, and innovation around plant-based advanced materials manufacturing.

Bio-based materials offer advantages from both environmental and economic perspectives. These materials are increasingly being deployed in a number of automotive components. Sector opportunities exist, but the area supply chain cannot respond to the same. The manufacturing of advanced bio-based materials is dependent on a mature supply chain that is able to meet all of the needs of parts suppliers and automakers in a just-in-time, flexible, manufacturing setting. Additionally, current manufacturing capabilities are limited by a need for a qualified workforce and a shortage of researchers and engineers capable of developing and producing these new materials.

In order to overcome these obstacles, the region needed a roadmap to making the region a successful and sustainable bio-based materials hub that can support a complete supply chain.

Through its Make It in America Challenge, EDA awarded \$400,000 to the Center for Automotive Research (CAR) and the National Center for Manufacturing Sciences to support a comprehensive study of the bio-based product manufacturing cluster and its existing and potential relationship to the automotive manufacturing sector. The award provides specific and specialized technical assistance to firms within the sector. The project is expected to undertake supplier scouting initiatives, provide access to high performance computing tools for modeling and simulating, and offer technical assistance to at least ten cluster companies located in a 22-county region of southeast Michigan.

## Minnesota

During Fiscal Year 2013, EDA invested \$15,330,753 in 15 projects in the State of Minnesota. These projects are expected to create or retain 2,206 jobs and leverage \$49,500,000 in private investment, according

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	1	\$993,050
Public Works	2	\$1,576,528
Disaster Relief	3	\$11,745,120
Planning	8	\$893,055
Technical Assistance	1	\$123,000
<b>Total</b>	<b>15</b>	<b>\$15,330,753</b>

to grantee estimates. EDA’s investments help Minnesota communities achieve bottom-up, locally-defined economic development goals and strategies.

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Flood Prevention on Critical Transportation Corridor*

Minnesota’s Interregional Corridors (IRC) system connects the largest regional trade centers in Minnesota with each other and with neighboring states and Canada. Comprised of some of the state’s most highly-travelled roadways, these IRC’s are of critical importance to Minnesota’s economy. U.S. Highway 169 is a critical link in this system, serving as the major transportation corridor for funneling freight across all of southern Minnesota. The corridor also serves as a vital link between the state’s agricultural production centers and ports and transit facilities necessary for exporting commodities.

U.S. Highway 169 has an extensive record of flooding in this region, flooding seven times in the last 20 years and forcing road closures and detours that crippled local businesses. As the only major highway serving the cities of Mankato and St. Peter, these detours took disproportionate toll on these communities. When the detours were in place, travelers, school children, commercial traffic, and emergency vehicles were forced to greatly extend their trips on two lane roads. The significant transportation delays along the corridor also proved costly for commodities exporters across the region. The floods significantly reduced traffic to the city of Saint Peter, reducing commerce in the usually busy business district and leading some businesses to estimate that the detour reduced sales by as much as 80 percent. Traveler safety and mobility are of the highest importance in any community, and if these necessities could not be provided,

local officials expected that region's population, and therefore its economy, would decrease significantly.

In 2013, EDA awarded \$9.8 million in disaster funding to the Minnesota Department of Transportation to raise the grade of Highway 169 above the 100-year floodplain between Mankato and St. Peter. The project will protect this essential transportation asset, allowing freight and vehicle traffic through the region's important arteries during disasters. Given the likelihood of freight traffic and population growth, and job growth associated with those factors, not only in the agricultural sector but in other growing regional clusters, access to Highway 169 during flood events will prove an important factor in the region's economic vitality.

## Mississippi

During Fiscal Year 2013, EDA invested \$8,121,925 in 12 projects in the State of Mississippi. These projects are expected to create or retain 415 jobs and leverage \$115,786,500 in private investment, according to grantee estimates. EDA’s investments help Mississippi communities achieve bottom-up, locally-defined economic development goals and strategies.

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	1	\$400,000
Public Works	1	\$857,000
Disaster Relief	2	\$5,690,933
Planning	7	\$1,045,400
Technical Assistance	1	\$128,592
<b>Total</b>	<b>12</b>	<b>\$8,121,925</b>

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Growing Automotive and Furniture Manufacturing*

Increased opportunities for trade have led many successful businesses to move manufacturing operations overseas. Even regions with well-established industries, embedded supply chains, and experienced workforces are no longer safe from foreign competition. At the same time, for many businesses, survival no longer depends on simply increasing sales at home, but the ability to enter foreign markets.

The tremendous increase in trade the U.S. has experienced in recent years not only brings increased competition, but also significant potential to expand U.S. industries’ reach abroad. Mississippi is taking advantage of these opportunities. In 2013, EDA announced Mississippi State University (MSU) as a winner of the Make It in America Challenge. EDA’s \$400,000 investment helps MSU and its partners develop and implement specific strategies and initiatives to strengthen the existing automotive and furniture manufacturing clusters in the region to drive job creation, business formation, export promotion, and the attraction of foreign direct investment. This project will enhance the capacity of the state’s workforce to fill the needs of industries throughout these manufacturer’s supply chains, promoting exports, attracting foreign investment, and creating jobs state-wide.

The strong partnerships that MSU has formed to support its efforts are key to the success of this initiative. The Make It in Mississippi team includes the Franklin Furniture Institute, the Center

for Advanced Vehicular Systems Extension Center, the National Strategic Planning and Research Center, Mississippi Development Authority, and the Innovate Mississippi/Innovate MEP-Manufacturing Extension Partnership.

## Missouri

During Fiscal Year 2013, EDA invested \$30,951,164 in 29 projects in the State of Missouri. These projects are expected to create or retain 335 jobs and leverage \$141,970,000 in private investment, according to grantee estimates. EDA’s investments help Missouri communities achieve bottom-up, locally-defined economic development goals and strategies.

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	2	\$1,293,576
Public Works	4	\$4,964,585
Disaster Relief	4	\$23,370,616
Planning	17	\$923,400
Technical Assistance	2	\$398,987
<b>Total</b>	<b>29</b>	<b>\$30,951,164</b>

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Bringing New, High-Growth Industry to Missouri*

Small modular reactors (SMRs) are a key component to the future of energy production. A reliable and affordable energy source, SMRs represent the next-generation of nuclear technology, and Missouri is positioning itself at the leading edge of this new frontier.

In 2012, the University of Missouri announced a partnership between the university and two companies—Ameren Missouri and Westinghouse Electric Co. — to conduct research on the manufacture of SMRs. The initiative’s goal is to create a new industry in Missouri focused on clean energy to respond to expected market demand in both the United States and abroad.

Manufacturing SMRs in Missouri would position the state as a world leader in the industry, bringing a new, high-growth industry to central Missouri, one of the state’s most rural regions.

Toward this goal, in 2013, EDA announced the University of Missouri as a winner of its Make It in America Challenge. With EDA’s \$465,000 investment, the initiative will evaluate the supply chain, logistics, and infrastructure necessary to manufacture SMRs in Missouri for the nuclear power industry. The project, however, will do more than simply study hypothetical scenarios. It will also provide technical assistance to companies across the region looking to enter the supply chain for SMR manufacturing, helping existing Missouri businesses proactively prepare for the future.



## Montana

During Fiscal Year 2013, EDA invested \$4,777,753 in 27 projects in the State of Montana. These projects are expected to create or retain 176 jobs and leverage \$49,320,000 in private investment, according to grantee estimates. EDA’s investments help Montana communities achieve bottom-up, locally-defined economic development goals and strategies.

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	1	\$200,000
Public Works	3	\$2,445,007
Disaster Relief	1	\$1,000,000
Planning	19	\$993,246
Technical Assistance	3	\$139,500
<b>Total</b>	<b>27</b>	<b>\$4,777,753</b>

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Judith River Trestle Bridge*

When severe flooding hit central Montana in 2011, the rising water damaged a quarter-mile long section of Judith River Trestle bridge, leaving the region’s rail line impassable. Built in 1912, the 100 year-old bridge carried a single freight line over the Judith River, providing the only cost-effective means of shipping agricultural products from numerous small communities. Cattle ranching, wheat farming and hay production provide the primary economic base in the area. Unable to bear the additional costs of transporting by truck after the bridge closure, many producers and the Central Montana Cooperative were unable to transport their products.

In May 2013, EDA awarded \$1 million to the State of Montana Department of Transportation to repair the Judith River Trestle Bridge. This project is part of a \$200 million appropriation made by Congress to EDA to help communities that received a major disaster designation in fiscal year 2011 with long-term economic recovery and infrastructure support.

The project supports long-term business development by rebuilding infrastructure needed by small business owners and farmers to bring their goods to market. According to grantee estimates, reopening the rail link will help more than 1,900 agricultural production businesses located in the three-county area of central Montana remain competitive. Completion of the project will not only restore service lost to the area, but will also provide more transportation

options for freight movement by offering rail service in addition to truck transportation in this central region of Montana.

## Nebraska

During Fiscal Year 2013, EDA invested \$421,500 in eight projects in the State of Nebraska. These projects are expected to

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	1	\$39,000
Planning	7	\$382,500
<b>Total</b>	<b>8</b>	<b>\$421,500</b>

create or retain 85 jobs and leverage \$125,000,000 in private investment, according to grantee estimates. EDA's investments help Nebraska communities achieve bottom-up, locally-defined economic development goals and strategies.

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Planting Seeds to Grow Manufacturing*

South Sioux City, Nebraska is a community with tremendous potential, but in order to grow it needed to plant the seeds for its future success. Like many communities, the South Sioux City area needed a long-term plan to develop its future workforce to meet the ever-changing needs of its businesses.

In September 2013, EDA announced South Sioux City as a recipient of an Investing in Manufacturing Communities Partnership (IMCP) planning grant, an Administration-wide initiative designed to accelerate the resurgence of manufacturing and help cultivate an environment for businesses to create well-paying manufacturing jobs in regions across the country. In South Sioux City, EDA's IMCP investment supports the Planting Seeds to Grow Manufacturing project in Dakota County. The project is a collaborative planning effort that will bring together the region's key stakeholders to address the shortage of a skilled and trained workforce in support of business and industry expansions and to attract new manufacturing firms.

Designed to bring together the key and relevant stakeholders of the region, such as local government, school districts, businesses, manufacturers, colleges, universities, and trade training centers, the local economic development community will form public-private partnerships that will build tomorrow's workforce. By developing a plan that marries the training and skill needs

of the business and manufacturing industries early in the educational setting, the project will seek to address the shortage of the skilled and trained workers starting as early as primary and secondary schools. The goal is to engage young people early on to fill workforce needs, planting the seeds for future growth.

## Nevada

During Fiscal Year 2013, EDA invested \$2,737,000 in four projects in the State of Nevada. EDA’s investments help Nevada communities achieve bottom-up, locally-defined economic development goals and strategies.

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	1	\$278,000
Public Works	1	\$2,249,000
Planning	1	\$85,000
Technical Assistance	1	\$125,000
<b>Total</b>	<b>4</b>	<b>\$2,737,000</b>

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Nevada Entrepreneur Success Tracker*

Nevada is heavily reliant on the housing, construction, and leisure/hospitality sectors, which created a disproportionate impact during the economic downturn that began in 2007.

Additionally, a study performed by the University of Nevada Center for Regional Studies showed that the region's lack of economic diversification not only impacts the current unemployment figures, but is making it especially hard for the state’s unemployed workers to find jobs at a pay rate above the national average.

In order to overcome this disadvantage, the state needed to promote more diversity in its economy. In 2013, EDA awarded \$278,000 to the Nevada Institute for Renewable Energy Commercialization to develop the Nevada Entrepreneur Success Tracker (NEST), a technical assistance program to support entrepreneurial small business enterprises. The project will organize start-up business engagement events, provide a technical upgrade of an online educational and assessment tool, and develop a regional mentorship connection program.

Ultimately, NEST will develop greater capacity among entrepreneurial firms across the state. Enabling these firms to be more efficient will, in turn, lead to more employment opportunities for the region's workforce. The project work will place an emphasis upon entrepreneurial firms involved with commercialization of advanced technologies which would assist in diversification of the region's economy.

## New Hampshire

During Fiscal Year 2013, EDA invested \$2,366,100 in four projects in the State of New Hampshire. These projects are expected to

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Public Works	1	\$1,946,100
Disaster Relief	1	\$300,000
Planning	2	\$120,000
<b>Total</b>	<b>4</b>	<b>\$2,366,100</b>

create or retain 206 jobs and leverage \$1,500,000 in private investment according to grantee estimates. EDA's investments help New Hampshire communities achieve bottom-up, locally-defined economic development goals and strategies.

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Crossroads Industrial Park*

In 2012, two major employers in the City of Rochester closed their operations, resulting in the loss of 300 manufacturing and 115 information technology jobs, a potentially devastating loss to the city's nearly 30,000 residents. Determined to ensure a fast economic recovery, the city sought to capitalize on two opportunities for job creation: the potential expansion of a local food product manufacturer and the development of a new industrial park.

While both of the projects would create additional jobs to off-set recent losses, both opportunities required access to public water and sewer service which was not available in that area of the community. The approximately \$3.9 million cost of constructing the required infrastructure was beyond the city's resources.

In July 2013, EDA provided a \$1.9 million award to support the construction of water and sewer infrastructure to extend service to the Crossroads Industrial Park and the Rochester Marketplace in Strafford County. This investment is not only expected to create up to 130 full-time jobs, but will also serve as a catalyst for further expansion, business development and job creation in the industrial park and Market Basket Plaza.

## New Jersey

During Fiscal Year 2013, EDA invested \$2,227,762 in seven projects in the State of New Jersey. These projects are expected to create or retain 30,332 jobs, according to grantee estimates. EDA’s investments help

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	1	\$177,762
Disaster Relief	2	\$1,410,000
Planning	2	\$380,000
Technical Assistance	2	\$260,000
<b>Total</b>	<b>7</b>	<b>\$2,227,762</b>

New Jersey communities achieve bottom-up, locally-defined economic development goals and strategies.

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Creating Local Food Systems to Revitalize Urban Community*

The Lincoln Park Coast Cultural District is a community undergoing a dramatic revival, transforming a blighted, 11-acre brownfield site into a green arts and cultural district in the heart of Newark. This transformation is more than aesthetic—community leaders are reinventing their economy to create sustainable job growth and opportunity for their residents.

Community leaders saw one of Lincoln Park’s greatest challenges—the absence of local, affordable and healthy food choices—as one of its greatest opportunities. In September 2013, EDA awarded \$40,000 to assist the Lincoln Park Coast Cultural District in developing job creation and business development strategies for food-related businesses in the region. The project will develop innovative food production and distribution models that will serve as an economic catalyst within the community.

Using the concept of local food systems and community-supported agriculture as economic catalysts within a severely distressed community, this project focuses on capacity building, business and job creation opportunities, and innovative repurposing of vacant property through public-private partnerships. This project partners with academia, local retail establishments such as supermarkets and specialty food stores, and regional farmers with the goal of advancing the accessibility of quality foods and promoting jobs and private investment.

## New Mexico

During Fiscal Year 2013, EDA invested \$1,718,609 in 10 projects in the State of New Mexico.

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	1	\$406,019
Planning	8	\$1,210,000
Technical Assistance	1	\$102,590
<b>Total</b>	<b>10</b>	<b>\$1,718,609</b>

EDA’s investments help New Mexico communities achieve bottom-up, locally-defined economic development goals and strategies.

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Innovate ABQ Innovation District*

Across the country, the development of innovation districts is revolutionizing traditional economic development models. These innovation hubs are designed to attract and connect entrepreneurs and established companies to the new technologies developed at research universities, providing a central location where researchers and entrepreneurs can work in tandem to commercialize new discoveries and create new businesses.

In 2013, EDA invested \$1.5 million to fund the acquisition of property to build a new Innovation Center between downtown Albuquerque and the University of New Mexico. This project is the first piece in the Innovate ABQ, a collaborative initiative that brings together the research powers of the state’s flagship university and Albuquerque’s entrepreneurial and established business community.

This project will serve as the launching pad for a larger and longer-term development of a research district that will enable technology commercialization and business development, as well as attract out-of-state businesses and entrepreneurs to the research facility.



## New York

During Fiscal Year 2013, EDA invested \$21,053,085 in 24 projects in the State of New York. These projects are expected to create or retain 1,383 jobs and leverage \$62,425,000 in private investment, according to grantee estimates. EDA’s investments help New York communities achieve bottom-up, locally-defined economic development goals and strategies.

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	1	\$300,000
Public Works	4	\$4,703,000
Disaster Relief	7	\$15,328,085
Planning	11	\$622,000
Technical Assistance	1	\$100,000
<b>Total</b>	<b>24</b>	<b>\$21,053,085</b>

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Rochester’s Center for Urban Entrepreneurship*

After decades of decline caused by the contraction of its largest employer, Eastman Kodak, downtown Rochester is at a critical development juncture. With growing economic strength and prosperity in the rest of the region, Rochester Institute of Technology (RIT) is encouraging reinvestment in the downtown area by actively creating a regional culture of serial entrepreneurship. RIT, the Greater Rochester Enterprise, Rochester Business Alliance, High Tech of Rochester, new angel and venture capital networks, and university business incubators, are all working together to reshape the region's economy through new business development in the center city.

In September 2013, EDA awarded \$1.5 million to fund rehabilitation of the former Rochester Community Savings Bank building to establish RIT’s Center for Urban Entrepreneurship in downtown Rochester. The renovated facility will serve as an urban entrepreneurship program and incubator to foster and assist business creation and growth in the region’s growing high-tech clusters. The Center mission will focus on job growth, business expansion, developing minority-owned enterprises, and increasing access to venture and other capital. The long term goal of the Center is to create a multidisciplinary center for entrepreneurial education and business incubation that will leverage existing regional resources and promote economic development and business creation in clean technologies, biotechnologies, imaging and computing.

As one of the top five exporting regions in the country, the Center's location in the heart of downtown Rochester, will uniquely position RIT in assisting entrepreneurs to tap into export markets. As fledging businesses grow, the Center also has the potential to drive new and diverse tenancy in largely vacant structures in downtown that will spark the rebirth of more traditional retail which declined dramatically over the past three decades.

## North Carolina

During Fiscal Year 2013, EDA invested \$14,087,605 in 23 projects in the State of North Carolina. These projects are expected to create or retain 1,955 jobs and leverage \$434,478,000 in private investment, according to grantee estimates. EDA’s investments help North Carolina communities achieve bottom-up, locally-defined economic development goals and strategies.

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	2	\$1,605,849
Public Works	7	\$9,182,480
Disaster Relief	4	\$1,852,000
Planning	5	\$661,500
Technical Assistance	5	\$785,776
<b>Total</b>	<b>23</b>	<b>\$14,087,605</b>

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Carolina Textile District*

Many of North Carolina’s communities grew around large textile mills, knitted together by a connection of suppliers and manufacturers that helped North Carolina drive the national economy in this sector. These towns hummed, the vibrancy of the mill work creating a solid way of life for families across the North Carolina mountains and foothills. As manufacturing practices shifted and companies looked overseas for lower production costs, the economic quilt of the region slowly unraveled, leaving behind shuttered facilities, high unemployment, and disappearing focus on this traditional North Carolina craft.

Yet, despite the dramatic challenges facing the textile industry in North Carolina, it did not vanish. Seeing an opportunity to weave together the high-value talents of the textile craftspeople of the region to meet the needs of savvy consumers who are interested in domestically-created, organic fabrics and clothing, Burke Development partnered with the Western Piedmont Council of Government and the Manufacturing Solution Center to create a new way to think about – and grow – the North Carolina textile industry.

In 2013, EDA invested \$163,800 in Burke Development to develop and implement a new textile value chain, one stitch at a time. Through this initiative, Burke Development is mapping the assets and gaps that exist in the region’s textile industry and fostering connections that will help

the overall textile industry in the region become more resilient and better prepared to grow and expand in the future.

The project is having early success: through this network, Burke Development has been able to connect regional textile firms that are struggling with those that are producing higher-value products and have too many contracts. Through this effort, one regional designer expanded her business from a home office to a studio with two additional employees once she started taking on new clients through the network. Another mill owner is using the network to ramp up production and add employee hours, while another owner whose workforce had fallen from 25 employees to 7 joined the network and began connecting with other local companies to capture larger-volume orders to help add employee hours and possibly re-hire former workers.

## North Dakota

During Fiscal Year 2013, EDA invested \$20,318,300 in 15 projects in the State of North Dakota. These projects are expected to create or retain 315 jobs and leverage

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Disaster Relief	2	\$19,600,000
Planning	12	\$618,300
Technical Assistance	1	\$100,000
<b>Total</b>	<b>15</b>	<b>\$20,318,300</b>

\$30,000,000 in private investment, according to grantee estimates. EDA’s investments help North Dakota communities achieve bottom-up, locally-defined economic development goals and strategies.

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Downtown Minot Smart Growth Development*

In June 2011, flooding along the Mouse River in Minot, North Dakota reached an all-time high, breaking a 130-year old record. Because Minot is the regional commercial center for northwest North Dakota, the displacement of hundreds of Minot homeowners and businesses dealt a devastating economic blow to the entire region.

When the flood water receded, the city found that much of its existing infrastructure was beyond repair. In May 2013, EDA awarded the City of Minot \$18 million to rebuild and upgrade deteriorated public infrastructure in a 26-block area of downtown Minot. This project supports the Downtown Minot Smart Growth Development Disaster Recovery Project, which is focused on enabling the City to address the demand for new retail, commercial, and housing space outside of the flooded area. Not only will this project help strengthen the infrastructure needed for a more robust retail base, but it will enable displaced homeowners and businesses to relocate to the downtown area and assist with economic development efforts needed to make the community more resilient to future disasters.

The project lays the foundation for a new wave of private investment in housing and commercial development in the center of the city, supporting the rebuilding of the city’s tax base, and adding strength to the recovery of adjacent residential neighborhoods. The near-term economic impact on the city’s recovery is estimated at \$35 million in new private investment and the creation of

60-75 jobs, with an additional \$190 million in investment projected over the next ten years. New residents in the downtown business district could generate another \$140 million of private investment.

## Northern Mariana Islands

During Fiscal Year 2013, EDA invested \$1,227,962 in one project in the Commonwealth of the Northern Mariana

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	1	\$1,227,962
<b>Total</b>	<b>1</b>	<b>\$1,227,962</b>

Islands. These projects are expected to create or retain 191 jobs according to grantee estimates. EDA’s investments help Northern Mariana Islands communities achieve bottom-up, locally-defined economic development goals and strategies.

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Industrial Park Infrastructure*

Following the decline of the garment industry and the loss of many jobs, the Lower Base Industrial Park on Saipan was identified as an excellent location for marine-based industries because of its location near the primary seaport and on-island transportation assets. However, the existing water infrastructure, much of which predated World War II, was in dire need of upgrading and the area still used the traditional septic system and needed to transition to a modern sewer system. Adequate infrastructure is essential for a community to better position itself to take advantage of economic opportunities or to attract industry to the region.

In September of 2013, EDA awarded \$1.2 million for the replacement of undersized ductile iron and concrete waterlines and the design of a sewer system for the Lower Base Industrial Park. Total project costs were \$1.7 million, which is expected to lead to the creation of 191 jobs.

## Ohio

During Fiscal Year 2013, EDA invested \$6,458,286 in 17 projects in the State of Ohio. These projects are expected to create or retain 594 jobs and leverage \$238,035,494 in private investment, according to grantee estimates.

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	5	\$1,520,400
Public Works	2	\$3,629,500
Planning	8	\$1,015,386
Technical Assistance	2	\$293,000
<b>Total</b>	<b>17</b>	<b>\$6,458,286</b>

EDA's investments help Ohio communities achieve bottom-up, locally-defined economic development goals and strategies.

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Investing in Long-Term Strategic Growth*

Numerous historical examples have shown that natural resource-based economies, like those undergoing oil and gas development, typically follow a boom-bust cycle. Following the initial boom of high-skilled workers during the development phase, oil producing wells and completed pipelines require relatively few workers, ultimately leading to a bust in economic activity. Eastern Ohio has had difficulty growing beyond an energy-based economy because the availability of high-wage, low-skill jobs creates a disincentive for investment in higher levels of job-related skills or advanced education.

Shale energy development in the eastern Ohio region has led to a significant increase in economic activity in recent years. However, the region understands the cyclical nature of the industry and is working proactively to avoid the potential pitfalls. Through the Investing in Manufacturing Communities Partnership (IMCP), EDA awarded \$200,000 to the Ohio State University and four economic development districts to develop a strategic plan to effectively manage the immediate impacts of shale development while leveraging the current economic boom to build a plan, which supports long-term economic viability and community sustainability.

Unified by their connection to the Marcellus and Utica shale development, the twenty-five county region in eastern Ohio will take advantage of increasing tax revenues, short-term



employment opportunities, workforce training, and individual and community wealth management to proactively support the diversification of the regional economy and the advancement of new manufacturing. By identifying competitive advantages that will foster the resurgence and growth of manufacturing beyond the shale energy sector, this project will enhance the capacity of the region and ensure long-term prosperity.

## Oklahoma

During Fiscal Year 2013, EDA invested \$2,065,180 in seven projects in the State of Oklahoma. These projects are expected to create or retain 610 jobs, according to grantee estimates. EDA's investments help Oklahoma

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	2	\$600,000
Public Works	1	\$950,000
Planning	1	\$150,000
Technical Assistance	3	\$365,180
<b>Total</b>	<b>7</b>	<b>\$2,065,180</b>

communities achieve bottom-up, locally-defined economic development goals and strategies.

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Delaware Nation Green Technology Center*

The Delaware Nation Economic Development Authority focuses on three “P’s”: people, progress, and planet. True to its mission, when pursuing business opportunities that would spur job growth and increased prosperity, the Delaware Nation endeavored to create a project with high economic impact and low environmental impact.

Shuttered for more than a decade, a dilapidated former carpet mill facility provided just such an opportunity. In September 2013, EDA awarded \$950,000 to the Delaware Nation of Anadarko, Oklahoma to renovate the former mill to create the Green Technology Center. The EDA investment includes the installation of energy efficient technology and the rehabilitation of an adjoining rail spur, which will lessen the facility's reliance on trucking.

The new center, which is strategically located near highway and rail access, will support numerous manufacturing businesses, including a tribally-owned lighting company that will be the building's first occupant. The GreenTech Center is expected to help create 150 jobs, according to grantee estimates. The manufacturing businesses seeking to locate at the Center will increase the number of higher-skill, higher-wage job opportunities in Anadarko, a community still recovering from the loss of 300 carpet manufacturing jobs, improving quality of life throughout the region.

## Oregon

During Fiscal Year 2013, EDA invested \$6,444,329 in 22 projects in the State of Oregon. These projects are expected to create or retain 753 jobs and leverage \$2,091,608 in private investment, according to grantee estimates. EDA’s investments help Oregon communities achieve bottom-up, locally-defined economic development goals and strategies.

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	2	\$549,440
Public Works	2	\$4,579,889
Planning	15	\$1,070,000
Technical Assistance	3	\$245,000
<b>Total</b>	<b>22</b>	<b>\$6,444,329</b>

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Making Electric Vehicles an Industry*

The public may not think of Oregon when they think of electric vehicles, but that may soon change. Over the past few years, transportation electrification has accelerated rapidly due to a combination of high gas prices, technological improvements, and concerns over climate change. While Oregon has long had companies making electric transportation components and equipment, new opportunities for high technology manufacturing and related businesses have arisen with more widespread adoption of electric drivetrains in passenger vehicles.

The electric vehicle industry was identified as an emerging cluster in Oregon in 2009 based on the concentration of firms, growth potential, and the state’s clean tech focus. The development of an entrepreneurial ecosystem supporting the growth of this industry cluster has become a state priority. Workforce development is a key component of that ecosystem and the Linn-Benton Community College (LBCC) is creating the Advanced Transportation and Technology Center, which will focus on cutting edge, energy efficient alternative energy transportation skills. The center will train students to the highest industry standards to meet the workforce needs for technicians to install, maintain, and repair both traditional and new propulsion systems.

LBCC is partnering with industry leaders to meet these rapidly growing workforce needs. The college will offer training to apply, develop, and adopt alternate energy vehicles in biofuels, all electric, compressed natural gas (CNG), hydrogen, hybrid, telematics, and other new

technologies. In 2013, EDA partnered with LBCC in the construction of the Center and has awarded \$1.5 million of the \$3 million total costs for the project, which is expected to be completed in 2018.

## Pennsylvania

During Fiscal Year 2013, EDA invested \$22,528,168 in 23 projects in the Commonwealth of Pennsylvania. These projects are expected to create or retain 1,475 jobs and leverage \$60,000,000 in private

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	3	\$1,463,098
Public Works	3	\$3,297,925
Disaster Relief	3	\$16,679,154
Planning	8	\$448,000
Technical Assistance	6	\$639,991
<b>Total</b>	<b>23</b>	<b>\$22,528,168</b>

investment, according to grantee estimates. EDA’s investments help Pennsylvania communities achieve bottom-up, locally-defined economic development goals and strategies.

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Redevelopment of the Simon Silk Mill Complex*

Located in the heart of Easton, Pennsylvania, the Simon Silk Mill is a 19<sup>th</sup> Century industrial complex that was once one of the largest manufacturers of ribbon in the United States. Built at the turn of the century, the 13-acre mill complex fell into disuse and was rapidly deteriorating, leaving an extremely visible, vacant site in the core of the community.

Maintaining and preserving its historic buildings and cultivating economies based on the arts, tourism and food, Easton’s economy has steadily grown in recent years. In 2013, EDA awarded \$1.8 million to support the construction of public infrastructure necessary to support redevelopment of the mill, converting the 19th century brownfield site into a modern commercial site.

The renovated building will help develop the city’s creative economy by housing the planned *Easton Made* incubator for the arts, as well as space for media production facilities. The City expects the planned incubator will create 50 to 80 new jobs in the region, and position the Simon Silk Mill as a destination for the arts and creative economy, attracting as many as 40,000 visitors annually.

## Puerto Rico

During Fiscal Year 2013, EDA invested \$1,645,519 in two projects in the Commonwealth of Puerto Rico. These

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Public Works	1	\$1,545,519
Technical Assistance	1	\$100,000
<b>Total</b>	<b>2</b>	<b>\$1,645,519</b>

projects are expected to create or retain 60 jobs and leverage \$3,000,000 in private investment, according to grantee estimates. EDA’s investments help Puerto Rico communities achieve bottom-up, locally-defined economic development goals and strategies.

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Regional Tourism and Hospitality Business Incubator*

Home to some of the world’s most beautiful beaches and rainforests, the East Region of Puerto Rico is a world-class resort destination. Although travel and tourism jobs make up a significant portion of the region’s employment, significant opportunities exist for new business growth and job creation in the industry.

In August 2013, EDA invested \$1.6 million to support construction of a business incubator, the UNE's Innovation Incubator for Food, Hospitality & Technology (UIIFHT) on the campus of Sistema Universidad Ana G. Mendez, Universidad del Este (SUAGM-UNE). The program will target business assistance to young firms in the tourism, culinary arts and technology industries at their earliest stage of development, providing critical early stage support.

The incubator will connect experienced former business executives with these companies as consultants to give advice, executable strategies and hands-on expertise, allowing firms to avoid mistakes that might otherwise be fatal to sustaining, growing or expanding businesses in the food, technology, and hospitality industry. The program expects to grow 12 new enterprises in the next few years, generating 60 new jobs with the potential of \$3 million in gross sales.

## Rhode Island

During Fiscal Year 2013, EDA invested \$9,008,306 in three projects in the State of Rhode Island. These projects are expected to create or retain 818 jobs and leverage

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	1	\$100,000
Public Works	1	\$2,908,306
Disaster Relief	1	\$6,000,000
<b>Total</b>	<b>3</b>	<b>\$9,008,306</b>

\$1,147,450 in private investment, according to grantee estimates. EDA's investments help Rhode Island communities achieve bottom-up, locally-defined economic development goals and strategies.

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Critical Port Infrastructure*

Since it was established as a commercial fishing port by the state of Rhode Island in the 1940's, the Port of Galilee in Narragansett has grown to become one of the largest working commercial fishing ports on the East Coast, providing fish and lobster to both national and international markets. The Port supports hundreds of small to medium-size businesses that attract hundreds of employees and thousands of tourists each year. Not only are tourism, commercial fishing, and marine recreational fishing critically important industries in the Rhode Island economy, but they enhance the state's culture and quality of life.

Aging infrastructure was having a disastrous effect on the viability of the commercial fishing industry in the Port of Galilee. A deteriorating bulkhead and structurally deficient state-owned piers and docks, were not only hazardous, but hampering the region's development, growth and advancement. In March 2013, EDA invested \$2.9 million to rehabilitate critical infrastructure at the Port to ensure the continued economic viability and long-term stability of the state's \$200 million commercial fishing industry and critical tourism sector and to spur economic development and new investment in the region.

This investment will not only encourage growth in one of the region's most important industries, commercial fishing, but will provide the industry with the flexibility to adapt to emerging economic changes and fluctuations. Strategic planning and infrastructure improvements will

assist in expanding exports for fisheries. The commercial fishing industry depends on sustainable fisheries for their livelihood. The Port operations, along with the proposed infrastructure improvements, will enhance and support the fishing industry's ability to adapt to changing fishing conditions and regulations. A total of 685 jobs will be saved, 21 new jobs will be created, and \$720,000 will be generated in private investment, according to grantee estimates.



## South Carolina

During Fiscal Year 2013, EDA invested \$9,328,102 in 20 projects in the State of South Carolina. These projects are expected to create or retain 2,620 jobs and leverage \$550,500,000 in private investment, according

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	3	\$2,450,000
Public Works	4	\$4,899,519
Planning	10	\$1,755,000
Technical Assistance	3	\$223,583
<b>Total</b>	<b>20</b>	<b>\$9,328,102</b>

to grantee estimates. EDA’s investments help South Carolina communities achieve bottom-up, locally-defined economic development goals and strategies.

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Advanced Manufacturing Technology Training Center*

Central Carolina Technical College has an extensive history in assessing and meeting the training demands of area business and industry. With limited space for existing industrial programs of study, the college had several industrial and engineering technology programs at a capacity level at the college’s Main Campus. When a major tire manufacturing company announced the construction of a new facility in the area that would require 1,600 new workers by 2021, the college needed an alternative location to accommodate both the volume and new technology requirements of local industries.

To meet the workforce needs of the region’s advanced manufacturers, EDA awarded \$2.5 million to Central Carolina Technical College and the City of Sumter to renovate an existing vacant building to house the College’s Advanced Manufacturing Technology Training Center (AMTTC). The new facility will allow for the expansion of the college’s industrial and engineering technology training programs. The project will allow the college to meet urgent industry demands for trained workers with enhanced and advanced skill-sets in mechatronics and machining. The grantee estimates this investment will support 1,600 new jobs and \$500 million in private investment.

## South Dakota

During Fiscal Year 2013, EDA invested \$4,287,432 in 14 projects in the State of South Dakota. These projects are expected to create or retain 286 jobs and leverage \$70,200,000 in private investment, according to grantee estimates. EDA's investments help South Dakota communities achieve bottom-up, locally-defined economic development goals and strategies.

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Public Works	1	\$1,246,054
Disaster Relief	2	\$2,490,128
Planning	11	\$551,250
<b>Total</b>	<b>14</b>	<b>\$4,287,432</b>

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Stabilization of the Yankton Wastewater System*

The economy of Yankton, South Dakota is largely dependent on agricultural production and processing, and manufacturing. While strong drivers of employment across the region, both sectors experience frequent fluctuations. When prices for commodities such as corn and soybeans are high, the regional economy flourishes, but such conditions typically do not last long. The region's manufacturers have also experienced the boom-bust cycle in recent years, a consequence of recession.

Flooding was added to the economic uncertainty. Flooding and erosion in 2011 took its toll on Yankton's wastewater system, eroding the ground beneath the wastewater pipes and causing sinkholes that threatened key business areas. The city needed to shore up its wastewater system in order to provide a stable foundation for its business community. In December 2012, EDA awarded \$2 million to the city of Yankton to support construction of critical infrastructure improvements to the city's wastewater collection, transmission, and treatment systems necessary to withstand changes in groundwater levels due to future flooding. The improvements will assist the city in recovering from the flooding and erosion that occurred in 2011, and will help with job creation and economic development efforts needed to make the community more resilient.

## Tennessee

During Fiscal Year 2013, EDA invested \$13,005,426 in 12 projects in the State of Tennessee. These projects are expected to create or retain 1,070 jobs and leverage \$118,194,848 in private investment, according to grantee estimates. EDA’s investments help Tennessee communities achieve bottom-up, locally-defined economic development goals and strategies.

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	2	\$1,645,330
Public Works	2	\$3,020,000
Disaster Relief	5	\$7,860,504
Planning	2	\$351,000
Technical Assistance	1	\$128,592
<b>Total</b>	<b>12</b>	<b>\$13,005,426</b>

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Industrial Capacity Upgrades*

Located in the Tennessee Innovation Valley, the Sugarlimb Industrial Park in Loudon County, Tennessee is strategically positioned to access world-class resources in science, technology and business. However, with 13 industries on site, which employ over 500 individuals, existing infrastructure capability proved to be an obstacle to meet industry demand.

To meet the park’s needs for future growth, EDA awarded \$1.5 million to the Loudon Utilities Board to fund the construction of a new electrical substation in the Sugarlimb Industrial Park. By providing more reliable electrical service, the new substation will reduce exposure to electric service disturbances and allow the industrial park to attract and retain businesses in growing industries, including materials science, nanotechnology, and carbon fiber technology. The investment is expected to help create 178 new jobs and result in \$70 million in private investment, according to grantee estimates.

This increased capacity was critical for securing the location of an Italian tile manufacturer at Sugarlimb. In December 2012, Del Conca USA committed to building its first North America manufacturing facility in Loudon County. Del Conca USA ceramics uses high-tech manufacturing processes to keep pace with the growing tile market, using techniques such as applying nanotechnology to its manufacturing processes. Exported worldwide for use in both

residential and commercial facilities, tiles produced by the new manufacturing operation in Loudon County will also help the company better serve its major U.S. customers.

## Texas

During Fiscal Year 2013, EDA invested \$10,365,270 in 19 projects in the State of Texas. These projects are expected to create or retain 403 jobs and leverage \$3,416,144 in private investment, according to grantee

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	2	\$775,000
Public Works	9	\$8,695,000
Planning	4	\$485,000
Technical Assistance	4	\$410,270
<b>Total</b>	<b>19</b>	<b>\$10,365,270</b>

estimates. EDA’s investments help Texas communities achieve bottom-up, locally-defined economic development goals and strategies.

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Biomedical Research and Technology Center*

The biomedical industry has a small, but notable presence in the Paso del Norte region, a cross-border area including El Paso County, Texas; Dona Ana County, New Mexico; and Ciudad Juarez, Mexico. Comprised of primarily small businesses, including class 1 (low risk) medical device manufacturers and testing facilities, this cluster mostly serves the local market.

However, with large producers located just across the border, El Paso, Texas has tremendous potential for growth as the center of a cohesive biomedical cluster.

Standing in the way was a lack of new intellectual property in the local marketplace, hindering the ability to attract new biomedical vendors to this area. To advance the Paso del Norte region’s biomedical innovation pipeline, the Medical Center of the Americas Foundation is working to develop a Biomedical Research and Technology Center in El Paso. In 2013, EDA awarded \$1 million to fund the design and engineering of the new center, which will serve as a flexible hub to support multi-institutional and multi-disciplinary biomedical research, innovation, and commercialization. Ultimately, the center will support entrepreneurship and small business development throughout the growing industry cluster.

## Utah

During Fiscal Year 2013, EDA invested \$3,069,159 in 10 projects in the State of Utah.

These projects are expected to create or retain

1,035 jobs and leverage \$352,000,000 in private investment, according to grantee estimates.

EDA's investments help Utah communities achieve bottom-up, locally-defined economic development goals and strategies.

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	3	\$2,728,859
Planning	7	\$340,300
<b>Total</b>	<b>10</b>	<b>\$3,069,159</b>

### *Investment Spotlight: Expanding Aerospace Manufacturing in Cedar City*

Utah's Cedar City region is emerging as a new economic center. With tremendous opportunity and rapidly growing counties along the Interstate 15 corridor, the region continues to face great demands to improve inadequate or deteriorating public facilities and continue to diversify an economic base historically dependent upon services and tourism.

In 2013, EDA awarded the Cedar City Corporation \$935,900 to construct airport infrastructure and road improvements. This EDA investment will support the region's growing aerospace parts manufacturing industry, enabling the production and distribution of jet aircraft in the region. The airport infrastructure improvements are necessary to open the region to potential foreign investment and exports, thereby increasing the region's ability to compete in the global marketplace.

This project is a priority for the community's economic expansion as a center for aerospace activity and is tied to corporate investments of \$350 million and the creation of 1,000 new jobs, most of which will be in areas of advanced manufacturing.

## Vermont

During Fiscal Year 2013, EDA invested \$6,491,800 in six projects in the State of

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Disaster Relief	6	\$6,491,800
<b>Total</b>	<b>6</b>	<b>\$6,491,800</b>

Vermont. These projects are expected to create or retain 325 jobs and leverage \$5,200,000 in private investment, according to grantee estimates. EDA's investments help Vermont communities achieve bottom-up, locally-defined economic development goals and strategies.

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Vermont Digital Economy Project*

Tropical Storm Irene caused considerable infrastructure damage in 225 of Vermont's 251 communities, and 13 of these small rural communities were physically cut off from electric, line-based Internet, and phone services for days after the storm. Businesses and community members lacked the ability to use the Internet for key resources for recovery, volunteer assistance and government resources. Where broadband and wireless were available, organizations and individuals were able to offer immediate relief and recovery services, proving that the Internet is a vital tool in a disaster affected environment.

This disaster exposed a core vulnerability in the regional economy: underutilization of broadband resources. In order to get local communities back in business more quickly, the state needed to advance the further integration of online tools into rural business strategies and economic development efforts. The Vermont Digital Economy Project, a partnership between EDA and the Council on Rural Development, will help small rural communities affected by flood events to create new job opportunities, strengthen downtowns, and enhance municipal communications systems to support both businesses and emergency services. The project seeks to improve online access within twenty-five core communities and other targeted locations, strengthen online communications within the state, and enhance community and non-profit economic development functions.

The project activities are being implemented in conjunction with the Vermont Small Business Development Center, the Vermont Department of Libraries, the Vermont State College System,

the Snelling Center for Government and IBM Consulting Services. Efforts include a range of steps to develop a robust virtual system that enhances real world business transactions and community connections to strengthen local economies through long term recovery while making this rural region more resilient to future disruptions.



## Virgin Islands

During Fiscal Year 2013, EDA invested \$3,440,000 in three projects in the Territory of

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Disaster Relief	3	\$3,440,000
<b>Total</b>	<b>3</b>	<b>\$3,440,000</b>

Virgin Islands. These projects are expected to create or retain 530 jobs, according to grantee estimates. EDA's investments help Virgin Islands communities achieve bottom-up, locally-defined economic development goals and strategies.

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Technical Assistance Business Incubation Program*

The recurrence of natural disasters in the U.S. Virgin Islands caused businesses to hesitate to invest in long-term ventures, halting economic growth in the region. In 2010 alone, three storms that were Federally-declared as disasters resulted in more than \$5 million in estimated damages. However, the economic cost captures only the physical damage and grossly underestimates the economic, social, and financial costs associated with these storms. While infrastructure can be rebuilt, these natural disasters affected the operation, access, and capacity of businesses throughout the three islands, taking a disproportionate toll on small-and medium-sized enterprises.

In January 2013, EDA invested \$1 million to support the Virgin Islands Economic Development Authority (VIEDA) Technical Assistance Business Incubation Program. With EDA assistance, VIEDA will provide post-disaster technical assistance to small businesses and emerging entrepreneurs in diversified, disaster-resilient sectors. The incubator will offer a turnkey operation with a one-stop administration and service center for young companies in the professional services, food and agribusiness, tourism, e-commerce, and information technology industries.

Targeting small, minority, women, and veteran-owned businesses, VIEDA will provide entrepreneurs with the environment of professional networks and resources needed to reduce many of the risks associated with new business ventures. Within two years, VIEDA expects 10 to 20 new businesses to take root in the community. In addition, the program will serve as a

catalyst to recover from future natural disasters by growing and nurturing fledgling businesses into self-sustaining enterprises that can weather the next storm, whether it be a natural or economic disaster.

## Virginia

During Fiscal Year 2013, EDA invested \$3,970,226 in 15 projects in the Commonwealth of Virginia. These projects are expected to create or retain 187 jobs and leverage \$100,000 in private investment,

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	1	\$280,600
Public Works	2	\$2,931,626
Planning	11	\$658,000
Technical Assistance	1	\$100,000
<b>Total</b>	<b>15</b>	<b>\$3,970,226</b>

according to grantee estimates. EDA’s investments help Virginia communities achieve bottom-up, locally-defined economic development goals and strategies.

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Advanced Manufacturing Apprentice Academy Center*

In May 2011, EDA awarded \$4 million to help construct the Commonwealth Center for Advanced Manufacturing (CCAM) in Prince George County, Virginia. CCAM brings together best-in-class manufacturers and Virginia's top higher education institutions to collaborate and deliver new "production-ready" solutions to factories. Opened in September 2012, CCAM’s state-of-the-art facility serves as the physical hub for university and corporation collaboration. It houses computational and large-scale production labs, as well as open production space for heavy equipment and surface coating processes. A global Center of Excellence in advanced manufacturing research, CCAM is now internationally recognized as a model of how universities, corporations, and government can partner to change the game for growing advanced manufacturing in the U.S.

With the CCAM building in place, CCAM leaders looked again to EDA to help them expand their footprint— this time in creating opportunities in workforce development. In October 2013, EDA awarded \$280,600 to help develop an *Advanced Manufacturing Apprentice Academy Center* to be located at CCAM. With these funds, CCAM will develop a strategy for establishing the Academy as a hands-on regional training center to prepare workers in Virginia’s Tobacco Region for careers in advanced manufacturing. The Apprentice Academy will address the

looming shortage of trained workers by providing cutting edge curriculum and equipment, fast-track training, worker certifications, and career pathways to advancement and other degrees.

EDA's 2013 investment was made possible through the Investing in Manufacturing Communities Partnership (IMCP), an Administration-wide initiative designed to accelerate the resurgence of manufacturing and help cultivate an environment for businesses to create well-paying manufacturing jobs in regions across the country. This phase of IMCP investment supports the development of strategic plans to build public-private partnerships that result in targeted investments in workforce training, infrastructure, research, and other key assets.

## Washington

During Fiscal Year 2013, EDA invested \$3,657,000 in 21 projects in the State of Washington. These projects are expected to create or retain 120 jobs and leverage

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	3	\$2,500,000
Planning	17	\$1,032,000
Technical Assistance	1	\$125,000
<b>Total</b>	<b>21</b>	<b>\$3,657,000</b>

\$3,220,537 in private investment, according to grantee estimates. EDA's investments help Washington communities achieve bottom-up, locally-defined economic development goals and strategies.

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Port Rehabilitation*

Traditionally dependent on the timber industry, the economy of northwest Washington has been devastated by the near-collapse of a natural resource-extraction economy. With limited job opportunities in this geographically isolated area, job creation and retention is especially critical to the regional economy.

As the region struggled to diversify its economy, it decided to capitalize upon its most competitive advantage: having the closest deep-water port to the Pacific Rim. In 2013, EDA invested \$1.5 million to rehabilitate the terminal at Port Angeles, the port on the Strait of Juan de Fuca. The infrastructure improvements will expand the operating capacity of the port, which will support more opportunities for the region's workforce in the ship maintenance and repair industry and associated marine industries, such as oil spill containment and cleanup.

Specifically, the terminal rehabilitation will increase economic diversification through the expansion of repair and critical inspection programs for the Trans-Alaskan Pipeline Systems tanker fleet and other types of ocean-going cargo vessels. In addition, these improvements will support expansion plans for existing maritime-related companies in the area.

## West Virginia

During Fiscal Year 2013, EDA invested \$744,000 in 12 projects in the State of West Virginia. EDA’s investments help West Virginia communities achieve bottom-up, locally-defined economic development goals and strategies.

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Planning	11	\$644,000
Technical Assistance	1	\$100,000
<b>Total</b>	<b>12</b>	<b>\$744,000</b>

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Capacity Building Through Planning*

West Virginia has the unique advantage of being entirely covered by EDA-designated Economic Development Districts (EDDs). West Virginia has 11 regional designated planning and development councils that provide a broad range of planning, economic development, and technical assistance services to the state’s cities, towns, and rural communities.

EDA’s Partnership Planning assistance helps create regional economic development plans in order to stimulate and guide the economic development efforts of a community or region. The Partnership Planning program helps facilitate the development, implementation, revision, or replacement of Comprehensive Economic Development Strategies (CEDs). The CEDs process is designed to leverage the unique assets of each respective region to help create higher-skill, higher-wage jobs especially in the Nation’s most economically distressed regions.

Across the state, EDA-supported planning organizations are providing critical capacity and technical expertise to support communities and regions in their comprehensive, entrepreneurial, and innovation-based economic development efforts. These plans focus on increasing private investment and higher-skill, higher-wage jobs in areas experiencing substantial and persistent economic distress. These programs are designed to enhance the competitiveness of regions.

## Wisconsin

During Fiscal Year 2013, EDA invested \$6,396,060 in 11 projects in the State of Wisconsin. These projects are expected to create or retain 3,236 jobs and leverage \$90,000,000 in private investment, according to grantee estimates. EDA’s investments help Wisconsin communities achieve bottom-up, locally-defined economic development goals and strategies.

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Economic Adjustment Assistance	1	\$999,650
Public Works	2	\$4,277,350
Disaster Relief	2	\$386,975
Planning	3	\$328,175
Technical Assistance	3	\$403,910
<b>Total</b>	<b>11</b>	<b>\$6,396,060</b>

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Expanding Aviation Manufacturing*

In 2010, EDA awarded \$133,500 to the East Central Wisconsin Regional Planning Commission to support a strategic plan for expanding global trade across a ten-county region. This analysis pointed to significant opportunities for Oshkosh, Wisconsin and surrounding counties to greatly increase exports. Oshkosh has a strong foundation in manufacturing, particularly in defense-related industries, which showed great potential for expansion into global markets.

Furthermore, the region has a unique advantage: the Experimental Aircraft Association's annual air show held each year in Oshkosh has created a strong aviation and aviation products cluster in the region.

In order to capitalize on these distinct advantages, Oshkosh needed more available, ready-to-build industrial space targeted at the aviation industry. In September 2013, EDA awarded \$2 million to the City of Oshkosh and Winnebago County to construct road, water, and other critical infrastructure needed to develop the City of Oshkosh’s Aviation Business Park. This project will help the region build its emerging aviation cluster and achieve global competitiveness.

## Wyoming

During Fiscal Year 2013, EDA invested \$412,000 in four projects in the State of Wyoming. EDA’s investments help Wyoming communities achieve bottom-up, locally-defined economic development goals and strategies.

<b>Program</b>	<b># of Grants</b>	<b>EDA Funds</b>
Disaster Relief	1	\$198,000
Planning	2	\$104,000
Technical Assistance	1	\$110,000
<b>Total</b>	<b>4</b>	<b>\$412,000</b>

EDA offers a complementary, balanced portfolio of grant programs designed to help rural and urban communities grow their private sectors and create jobs.

### *Investment Spotlight: Master Plan for Disaster Recovery and Resiliency*

Perched on the foothills of the Salt River Range, the town of Star Valley Ranch, Wyoming has a 600 foot elevation drop from its northeast edge to its southwest corner. This steep descent, combined with the fact that most of the town’s roadways are still unimproved gravel, creates a precarious situation during annual spring snowmelt runoff.

Flooding and erosion damage in the spring of 2011 caused extensive damage to the town’s businesses and its infrastructure. Despite the destruction, the disaster could have been far worse: only the smallest of three possible canyons experienced flooding. If either of the two additional canyons had flooded, the damage would have been far more substantial.

The town needed a proactive approach to future flooding. In December 2012, EDA awarded \$198,000 to the town of Star Valley Ranch to fund the development of master plans for surface water, roads, and economic development. This plan will not only help the town recover from the flooding and erosion that occurred in the community in 2011, but also focus on making the community more resilient to future similar environmental disasters. The project will identify imminent storm and spring runoff hazards, prioritize and develop a long-term investment strategy to stabilize roadways, and build a strategy to guide the community in future efforts to restore the regional economy and create disaster resiliency.



# Appendix

## Statement of Appropriations for Fiscal Year 2013

(in thousands of dollars)

<b>EDA PROGRAM CATEGORY</b>	<b>Appropriations Fiscal Year 2013</b>
Public Works	77,212
Economic Adjustment Assistance	48,063
Partnership Planning	28,399
Technical Assistance (includes \$66.8K transfer to Research and Evaluation)	11,684
Research and Evaluation (includes \$66.8K transfer from Technical Assistance)	1,536
Trade Adjustment Assistance*	15,122
<b>Economic Development Assistance Program (EDAP) Subtotal</b>	<b>182,016</b>
Salaries and Expenses (includes \$1,050K transfer from EDAP)	35,885
Trade Adjustment Assistance Transfer	350
<b>Salaries and Expenses Subtotal</b>	<b>36,235</b>
<b>TOTAL</b>	<b>218,251</b>

\* Appropriations reflect transfer of \$350,000 from Trade Adjustment Assistance to Salaries and Expenses (S&E).

State	Economic Adjustment Assistance		Public Works		Disaster Assistance		Planning		Technical Assistance		Total	
	EDA \$	#	EDA \$	#	EDA \$	#	EDA \$	#	EDA \$	#	EDA \$	#
ALABAMA	\$ 1,014,660	1	\$ 942,295	1	\$ 17,129,930	8			\$ 128,592	1	\$ 19,215,477	11
ALASKA							\$ 665,000	10	173,155	2	838,155	12
ARIZONA	511,864	3					570,000	5	100,000	1	1,181,864	9
ARKANSAS	310,000	2	135,000	1			306,309	2	205,192	2	956,501	7
CALIFORNIA	3,678,750	5	12,316,954	6			506,550	8	741,841	5	17,244,095	24
COLORADO							684,650	8	347,765	2	1,032,415	10
CONNECTICUT					1,170,742	3	330,909	2	96,766	1	1,598,417	6
DELAWARE									100,000	1	100,000	1
DISTRICT OF COLUMBIA	2,000,000	1									2,000,000	1
FLORIDA	900,000	1	364,000	1					198,592	2	1,462,592	4
GEORGIA	3,061,621	3	1,344,404	1			579,000	5	128,592	1	5,113,617	10
GUAM	190,000	1									190,000	1
HAWAII							282,684	2	182,847	1	465,531	3
IDAHO			1,521,000	1			500,000	7	125,000	1	2,146,000	9
ILLINOIS	650,201	5	2,000,000	1	4,747,042	3	473,323	8	451,707	4	8,322,273	21
INDIANA	150,000	1	250,000	1	1,834,863	1	927,905	7	188,373	1	3,351,141	11
IOWA					2,778,597	3	771,300	14	436,013	3	3,985,910	20
KANSAS	1,283,675	2					222,300	4	400,000	3	1,905,975	9
KENTUCKY					5,130,680	8	909,500	1	128,592	1	6,168,772	10
LOUISIANA	1,900,000	3	3,100,000	3			1,239,000	8	610,171	4	6,849,171	18
MAINE	1,525,000	3	579,000	1			484,000	9	165,000	2	2,753,000	15
MARYLAND	1,950,000	2	1,650,000	1			229,000	4	100,000	1	3,929,000	8
MASSACHUSETTS			3,235,940	3	884,311	2	472,000	8	200,000	2	4,792,251	15
MICHIGAN	3,080,860	2	2,576,024	1			1,069,655	10	223,375	2	6,949,914	15
MINNESOTA	993,050	1	1,576,528	2	11,745,120	3	893,055	8	123,000	1	15,330,753	15
MISSISSIPPI	400,000	1	857,000	1	5,690,933	2	1,045,400	7	128,592	1	8,121,925	12
MISSOURI	1,293,576	2	4,964,585	4	23,370,616	4	923,400	17	398,987	2	30,951,164	29
MONTANA	200,000	1	2,445,007	3	1,000,000	1	993,246	19	139,500	3	4,777,753	27
MULTI-JURISDICTIONAL	300,000	1			800,000	1	400,613	1	15,837,484	13	18,937,579	20
NEBRASKA	39,000	1					382,500	7			421,500	8

State	Economic Adjustment Assistance		Public Works		Disaster Assistance		Planning		Technical Assistance		Total	
	EDA \$	#	EDA \$	#	EDA \$	#	EDA \$	#	EDA \$	#	EDA \$	#
NEVADA	278,000	1	2,249,000	1			85,000	1	125,000	1	2,737,000	4
NEW HAMPSHIRE			1,946,100	1	300,000	1	120,000	2			2,366,100	4
NEW JERSEY	177,762	1			1,410,000	2	380,000	2	260,000	2	2,227,762	7
NEW MEXICO	406,019	1					1,210,000	8	102,590	1	1,718,609	10
NEW YORK	300,000	1	4,703,000	4	15,328,085	7	622,000	11	100,000	1	21,053,085	24
NORTH CAROLINA	1,605,849	2	9,182,480	7	1,852,000	4	661,500	5	785,776	5	14,087,605	23
NORTH DAKOTA					19,600,000	2	618,300	12	100,000	1	20,318,300	15
NORTHERN MARIANAS	1,227,962	1									1,227,962	1
OHIO	1,520,400	5	3,629,500	2			1,015,386	8	293,000	2	6,458,286	17
OKLAHOMA	600,000	2	950,000	1			150,000	1	365,180	3	2,065,180	7
OREGON	549,440	2	4,579,889	2			1,070,000	15	245,000	3	6,444,329	22
PENNSYLVANIA	1,463,098	3	3,297,925	3	16,679,154	3	448,000	8	639,991	6	22,528,168	23
PUERTO RICO			1,545,519	1					100,000	1	1,645,519	2
RHODE ISLAND	100,000	1	2,908,306	1	6,000,000	1					9,008,306	3
SOUTH CAROLINA	2,450,000	3	4,899,519	4			1,755,000	10	223,583	3	9,328,102	20
SOUTH DAKOTA			1,246,054	1	2,490,128	2	551,250	11			4,287,432	14
TENNESSEE	1,645,330	2	3,020,000	2	7,860,504	5	351,000	2	128,592	1	13,005,426	12
TEXAS	775,000	2	8,695,000	9			485,000	4	410,270	4	10,365,270	19
UTAH	2,728,859	3					340,300	7			3,069,159	10
VERMONT					6,491,800	6					6,491,800	6
VIRGIN ISLANDS					3,440,000	3					3,440,000	3
VIRGINIA	280,600	1	2,931,626	2			658,000	11	100,000	1	3,970,226	15
WASHINGTON	2,500,000	3					1,032,000	17	125,000	1	3,657,000	21
WEST VIRGINIA							644,000	11	100,000	1	744,000	12
WISCONSIN	999,650	1	4,277,350	2	386,975	2	328,175	3	403,910	3	6,396,060	11
WYOMING					198,000	1	104,000	2	110,000	1	412,000	4
<b>Grand Total</b>	<b>45,040,226</b>	<b>77</b>	<b>97,344,987</b>	<b>73</b>	<b>158,319,480</b>	<b>78</b>	<b>28,490,210</b>	<b>332</b>	<b>26,777,028</b>	<b>104</b>	<b>360,145,431</b>	<b>670</b>

EDA awarded 4 Multi-Jurisdictional Awards through its National Technical Assistance Program for a total of \$1,599,482.

## EDA Leveraging Goals for Private Sector

Section 603(b)(2) of the Public Works and Economic Development Act of 1965, as amended, requires EDA to include in its Annual Report to Congress a discussion of private sector leveraging goals set for investments awarded to (a) rural\* and urban economically distressed areas; and (b) highly distressed areas.\*\*

The following information is provided to respond to those requirements.\*\*\*

### **(a) EDA's private sector leveraging goal with respect to grants awarded to rural and urban economically distressed areas:**

EDA has consistently shown sound results in attracting private capital investment in both rural and urban distressed communities. In FY 2013, EDA invested 67 percent of its infrastructure and RLF funds in rural areas which grantees expect will leverage over \$2.6 billion in private investment; 33 percent of the funds were invested in urban areas which grantees expect will leverage over \$150 million in private investment.

### **(b) EDA's private sector leveraging goal with respect to grants awarded to highly distressed areas:**

EDA recognizes that importance of private capital investment for successful economic development and recognizes that importance of maintaining significant flexibility to assist those communities that are taking the first steps toward economic growth. Therefore, EDA often makes prudent investments in areas where leverage ratios are lowest.

In FY 2013, EDA invested 37 percent of all its funds in highly distressed areas, and the infrastructure and RLF funds invested in highly distressed areas are projected to generate over \$1 billion in private investment, based on recipient-estimated projections.

\*Rural includes investments made to Indian tribes.

\*\*For an area to qualify as being highly distressed, one of the following criteria must be met: (a) a 24 month unemployment rate of at least 200 percent of the national average, (b) per capita income not more than 60 percent of the national average, or (c) a catastrophic disaster.

\*\*\*U.S. Department of Defense reimbursable investments and disaster supplemental investments are not included in these calculations.

State	Project	Grantee	Location	EDA Program	EDA \$	
ALABAMA	040106806	CITY OF JASPER	Jasper	Public Works	\$942,295	
	04660667301	AUBURN UNIVERSITY	Auburn	University Center Assistance	\$128,592	
	047906682	CITY OF CORDOVA	Cordova	Econ Adjust Implementation	\$1,175,752	
	047906709	LOS ANGELES OPERATION HOPE	Birmingham	Econ Adjust Implementation	\$400,000	
	047906710	EDP OF AL FOUNDATION INC	Multi City	Econ Adjust Implementation	\$1,200,000	
	047906711	TOWN OF PINE HILL	Pine Hill	Econ Adjust Implementation	\$1,890,000	
	047906712	CITY OF SHEFFIELD	Sheffield	Econ Adjust Implementation	\$2,643,730	
	047906714	TOWN OF HACKLEBURG	Hackleburg	Econ Adjust Implementation	\$3,201,600	
	047906715	TOWN OF PHIL CAMPBELL	Phil Campbell	Econ Adjust Implementation	\$1,557,408	
	047906823	DOTHANHOUSTON CTY AIRPORT AUTH	Dothan	Econ Adjust Implementation	\$1,014,660	
	047906835	CITY OF TUSCALOOSA	Tuscaloosa	Econ Adjust Implementation	\$5,061,440	
	Total					\$19,215,477
	ALASKA	070607033	MAT SU RESOURCE CONSERVATION	Wasilla	Technical Assistance	\$48,155
07660687901		UNIVERSITY OF ALASKA SOUTHEAST	Anchorage	University Center Assistance	\$125,000	
07830685501		PRINCE WILLIAM SOUND ECON.DEV	Anchorage	Econ Dev District Planning	\$75,000	
07830685701		SOUTHWEST ALASKA MUNICIPAL CON	Anchorage	Econ Dev District Planning	\$75,000	
07830686001		KENAI PENINSULA BOROUGH ECONOM	Kenai	Econ Dev District Planning	\$75,000	
07830689701		SOUTHEAST CONFERENCE, THE	Juneau	Econ Dev District Planning	\$70,000	
07840681101		CENTRAL COUNCIL TLINGIT & HAID	Juneau	Indian District Planning	\$65,000	
07840685901		ASSOC VILLAGE COUN.PRESIDENTS	Bethel	Indian District Planning	\$70,000	
07840686101		KODIAK AREA NATIVE ASSOCIATION	Kodiak	Indian District Planning	\$45,000	
07840686401		BRISTOL BAY NATIVE ASSOCIATION	Dillingham	Indian District Planning	\$60,000	
07840688801		KAWERAK, INC.	Nome	Indian District Planning	\$70,000	
07840690001		NATIVE VILLAGE OF BARROW INUPI	Barrow	Indian District Planning	\$60,000	
Total						\$838,155
ARIZONA		07660688001	NORTHERN ARIZONA UNIVERSITY	Flagstaff	University Center Assistance	\$100,000
		076906983	GREATER PHOENIX ECON COUNCIL	Phoenix	Econ Adjust Strategy	\$171,864
	076906984	CAMPUS RESEARCH CORPORATION	Tucson	Econ Adjust Strategy	\$200,000	
	076906997	YUMA COUNTY	Yuma	Econ Adjust Strategy	\$140,000	
	07830685201	SOUTHEASTERN ARIZONA GOVERNMEN	Bisbee	Econ Dev District Planning	\$75,000	
	07830685301	CENTRAL ARIZONA ASSOCIATION OF	Apache Junction	Econ Dev District Planning	\$70,000	
	07830689901	NORTHERN ARIZONA COUNCIL OF GO	Flagstaff	Econ Dev District Planning	\$75,000	
	078607019	Western Arizona EDD	Yuma	Substate Planning	\$57,000	
	078607024	INTER TRIBAL COUNCIL OF AZ	Phoenix	Substate Planning	\$293,000	
Total					\$1,181,864	
ARKANSAS	080100349	CITY WTR LIGHT PLNT CITY OF J	Jonesboro	Public Works	\$135,000	
	086604883	PHILLIPS CC UNIV OF ARKANSAS	Helena	University Center Assistance	\$102,590	
	086604888	UNIVERSITY OF ARKANSAS SYSTEM	Little Rock	University Center Assistance	\$102,602	
	087904879	SOUTHWEST ARKANSAS PLANNING &	Magnolia	Econ Adjust Implementation	\$150,000	
	087904880	UNIVERSITY OF ARKANSAS SYSTEM	Fayetteville	Econ Adjust Implementation	\$160,000	
	088604907	UNIVERSITY OF ARKANSAS SYSTEM	Little Rock	Substate Planning	\$180,000	
	088604925	ARKANSAS STATE UNIVERSITY	Jonesboro	Substate Planning	\$126,309	
Total					\$956,501	
CALIFORNIA	070106930	LA JOLLA BD OF LUISENO INDIANS	Pauma Valley	Public Works	\$1,800,000	
	070106934	CENTRAL VALLEY OPPORTUNITY CTR	Merced	Public Works	\$1,859,000	
	070106990	CITY OF IMPERIAL	Imperial	Public Works	\$2,986,133	
	070106991	CHEMEHUEVI INDIAN TRIBE	Needles	Public Works	\$2,035,527	
	070106992	COUNTY OF YUBA	Olivehurst	Public Works	\$1,790,232	
	070107009	CITY OF DELANO	Delano	Public Works	\$1,846,062	
	070607035	SACRAMENTO-SAN JOAQUIN DELTA	West Sacramento	Technical Assistance	\$197,500	
	070607036	CHINATOWN COMM DEV CENTER	San Francisco	Technical Assistance	\$100,000	
	070607037	UNIVERSITY OF THE PACIFIC	Stockton	Technical Assistance	\$99,337	
	07660688101	CSU CHICO RESEARCH FOUNDATION	Chico	University Center Assistance	\$220,000	
	076906985	CHINA LAKE TECHNOLOGIES LLC	Ridgecrest	Econ Adjust Strategy	\$100,000	
	076906986	UNIVERSITY OF SOUTHERN CALIFOR	Los Angeles	Econ Adjust Strategy	\$200,000	
	076906995	COACHELLA VALLEY ECON PARTSH	Palm Springs	Econ Adjust Strategy	\$200,000	
	076906996	CALIFORNIA STATE UNIVERSITY FR	Fresno	Econ Adjust Strategy	\$178,750	
	077907000	CITY OF MT SHASTA	Mount Shasta	Econ Adjust Implementation	\$3,000,000	
	07830680601	CENTRAL SIERRA PLANNING COUNCI	Sonora	Econ Dev District Planning	\$60,000	
	07830682001	SUPERIOR CALIFORNIA ECONOMIC D	Redding	Econ Dev District Planning	\$60,000	
	07830683101	SIERRA ECONOMIC DEVELOPMENT CO	Auburn	Econ Dev District Planning	\$75,000	
	07830686901	3CORE, INC.	Chico	Econ Dev District Planning	\$75,000	
	07830687301	YUBA SUTTER ECONOMIC DEVELOPME	Yuba City	Econ Dev District Planning	\$75,000	
	078407043	KARUK TRIBE	Happy Camp	Indian District Planning	\$51,550	
	078607028	IMPERIAL COUNTY	El Centro	Substate Planning	\$70,000	
	078607029	EAST COUNTY EDC	El Cajon	Substate Planning	\$40,000	
	06165	COMMON POOL LLC, THE	(blank)	Technical Assistance	\$125,004	
	Total					\$17,244,095
	COLORADO	050605478	CITY OF CANON CITY	Canon City	Technical Assistance	\$148,000
		050605481	ADAMS STATE UNIV & SEED PK INT	Alamosa	Technical Assistance	\$199,765
058305305		SAN LUIS VALLEY DEVELOPMENT RE	Alamosa	Econ Dev District Planning	\$55,800	
058305313		SOUTHERN COLORADO ECONOMIC DEV	Pueblo	Econ Dev District Planning	\$165,600	
058305316		NORTHWEST CO COUNCIL OF GOVT	Silverthorne	Econ Dev District Planning	\$54,900	
058305398		EAST CENTRAL COUNCIL OF GOVERN	Stratton	Econ Dev District Planning	\$54,900	
058305399		REGION 9 ECONOMIC DEVELOPMENT	Durango	Econ Dev District Planning	\$54,900	
058305400		REGION 10 LEAGUE OF ECONOMICS	Montrose	Econ Dev District Planning	\$54,900	
058405413		UTE MOUNTAIN UTE TRIBE	Towaoc	Indian District Planning	\$43,650	

	058805477	GOVERNOR'S OFFICE OF INFORMATI	Denver	State Planning	\$200,000
Total					<b>\$1,032,415</b>
<b>CONNECTICUT</b>	01661409502	UNIVERSITY OF CONNECTICUT	Storrs	University Center Assistance	\$96,766
	016914226	CENTRAL CONN REGIONAL PLANNING	Bristol	Econ Adjust Strategy	\$170,742
	017914256	BRISTOL, CITY OF	Bristol	Econ Adjust Implementation	\$200,000
	017914257	CITY OF STAMFORD CT	Stamford	Econ Adjust Implementation	\$800,000
	018814406	CENTRAL CONN REGIONAL PLANNING	Bristol	State Planning	\$44,758
	018814407	UNIVERSITY OF CONNECTICUT	Storrs	State Planning	\$286,151
Total					<b>\$1,598,417</b>
<b>DELAWARE</b>	01661409702	DELAWARE STATE UNIVERSITY	Dover	University Center Assistance	\$100,000
Total					<b>\$100,000</b>
<b>DISTRICT OF COLUMBIA</b>	017914326	UNIVERSITY OF THE DISTRICT OF	Washington	Econ Adjust Implementation	\$2,000,000
Total					<b>\$2,000,000</b>
<b>FLORIDA</b>	040106759	CITY OF FELLSMERE	Fellsmere	Public Works	\$364,000
	040606808	FL GREEN FINANCE AUTHORITY	Lantana	Technical Assistance	\$70,000
	04660667001	UNIVERSITY OF FLORIDA	Gainesville	University Center Assistance	\$128,592
	047906827	SE OVERTWN PK W COMM REDEV AGY	Miami	Econ Adjust Implementation	\$900,000
Total					<b>\$1,462,592</b>
<b>GEORGIA</b>	040106717	CITY OF DUBLIN	Dublin	Public Works	\$1,344,404
	04660666901	GEORGIA TECH RESEARCH CORP	Atlanta	University Center Assistance	\$128,592
	046906805	GEORGIA TECH RESEARCH CORP	Rome	Econ Adjust Strategy	\$85,000
	047906813	UNIVERSITY OF GEORGIA	Griffin	Econ Adjust Implementation	\$1,879,261
	047906832	GA SO UNIV RES & SVC FOUNDATIO	Statesboro	Econ Adjust Implementation	\$1,097,360
	048306736	RIVER VALLEY REGIONAL COMMISSI	Columbus	Econ Dev District Planning	\$175,500
	048306740	SOUTHERN GA REGIONAL COM	Valdosta	Econ Dev District Planning	\$175,500
	048306742	COMMUNITY AFFAIRS, GEORGIA DEP	Multi City	Econ Dev District Planning	\$175,500
	048606843	GOLDEN TRIANGLE RES CONSERV	Blakely	Substate Planning	\$40,000
	048606844	COASTAL REGIONAL COMMISSION	Darien	Substate Planning	\$12,500
Total					<b>\$5,113,617</b>
<b>GUAM</b>	077906956	UNIVERSITY OF GUAM	Agana Heights	Econ Adjust Implementation	\$190,000
Total					<b>\$190,000</b>
<b>HAWAII</b>	07660688401	UNIVERSITY OF HAWAII SYSTEMS	Honolulu	University Center Assistance	\$182,847
	078706981	PACIFIC BASIN DEVELOPMENT	Honolulu	Urban Planning	\$187,684
	078707034	Enterprise Honolulu	Honolulu	Urban Planning	\$95,000
Total					<b>\$465,531</b>
<b>IDAHO</b>	070106932	EAST-CENTRAL IDAHO PLANNING &	Driggs	Public Works	\$1,521,000
	07660688201	BOISE STATE UNIVERSITY	Boise	University Center Assistance	\$125,000
	07830682201	EAST-CENTRAL IDAHO PLANNING &	Rexburg	Econ Dev District Planning	\$75,000
	07830682501	SOUTHEAST IDAHO COUNCIL OF GOV	Pocatello	Econ Dev District Planning	\$75,000
	07830682801	IDA ORE PLANNING & DEVELOPMENT	Garden City	Econ Dev District Planning	\$75,000
	07830682901	CLEARWATER ECONOMIC DEVELOPMEN	Lewiston	Econ Dev District Planning	\$75,000
	07830683301	REGION IV DEVELOPMENT ASSOCIAT	Twin Falls	Econ Dev District Planning	\$75,000
	07830685101	PANHANDLE AREA COUNCIL INC.	Hayden	Econ Dev District Planning	\$75,000
	07840691201	NEZ PERCE TRIBE	Lapwai	Indian District Planning	\$50,000
Total					<b>\$2,146,000</b>
<b>ILLINOIS</b>	060105829	VILLAGE OF GLENWOOD	Glenwood	Public Works	\$2,000,000
	060605840	SOUTHERN ILLINOIS UNIVERSITY	Carbondale	Technical Assistance	\$50,000
	060605841	MT CARMEL AREA ECON. ALLIANCE	Mount Carmel	Technical Assistance	\$20,000
	060605883	NATIONAL ASSOCIATION OF DEVELO	Chicago	Technical Assistance	\$245,082
	06660572102	UNIVERSITY OF ILLINOIS	Champaign	University Center Assistance	\$136,625
	066905848	EDC FOR CENTRAL ILLINOIS	Peoria	Econ Adjust Strategy	\$100,000
	066905849	CITY FREEPORT/NW ILL DEVL P ALL	Freeport	Econ Adjust Strategy	\$92,701
	066905853	CITY OF CHICAGO	Chicago	Econ Adjust Strategy	\$95,000
	066905854	BI-STATE REGIONAL COMMISSION	Rock Island	Econ Adjust Strategy	\$162,500
	067905789	CITY OF CARM	Carmi	Econ Adjust Implementation	\$1,081,842
	067905790	CITY OF HARRISBURG	Harrisburg	Econ Adjust Implementation	\$1,645,200
	067905808	CITY OF SAVANNA	Savanna	Econ Adjust Strategy	\$2,020,000
	067905857	CHICAGO METRO AGENCY FOR PLANN	Chicago	Econ Adjust Implementation	\$200,000
	06830573601	SOUTHERN FIVE REGIONAL PLANNIN	(blank)	Planning	\$14,833
	068305824	GREATERT EGYPT REGIONAL PLANNIN	Marion	Econ Dev District Planning	\$179,895
	068305831	BLACKHAWK HILLS RESOURCE CONSE	Rock Falls	Econ Dev District Planning	\$55,465
	068305843	TWO RIVERS REGIONAL COUNCIL OF	Quincy	Econ Dev District Planning	\$58,165
	068305850	WESTERN ILLINOIS REGIONAL COUN	Macomb	Econ Dev District Planning	\$47,700
	068305863	EAST CENTRAL ILLINOIS ECONOMIC	Urbana	Econ Dev District Planning	\$57,265
	068605838	NORTH CENTRAL ILLINOIS COUNCIL	Channahon	Substate Planning	\$50,000
	068605879	NORTH CENTRAL ILLINOIS COUNCIL	Pontiac	Substate Planning	\$10,000
Total					<b>\$8,322,273</b>
<b>INDIANA</b>	06010577401	KNOX COUNTY DEVEL CORP	Vincennes	Public Works	\$250,000
	06660570202	PURDUE UNIVERSITY	West Lafayette	University Center Assistance	\$188,373
	066905866	ENERGIZE-ECI RP DISTRICT INC	Muncie	Econ Adjust Strategy	\$150,000
	067905800	RIVER RIDGE DEVELOPMENT AUTH	Jeffersonville	Econ Adjust Implementation	\$1,834,863
	068305797	RIVER HILLS EDD & RPC	Jeffersonville	Econ Dev District Planning	\$166,395
	068305813	SOUTHEASTERN INDIANA RPC	Versailles	Econ Dev District Planning	\$166,395

	068305814	WEST CENTRAL INDIANA EDD, INC	Terre Haute	Econ Dev District Planning	\$166,395
	068305823	INDIANA 15 REGIONAL PLANNING C	Ferdinand	Econ Dev District Planning	\$169,095
	068605873	ENERGIZE-ECI RP DISTRICT INC	Muncie	Substate Planning	\$60,000
	068605875	MICHIANA AREA COUNCIL OF GOVER	South Bend	Substate Planning	\$50,000
	068605885	PURDUE UNIVERSITY	West Lafayette	Substate Planning	\$149,625
	<b>Total</b>				<b>\$3,351,141</b>
<b>IOWA</b>	050605479	GREATER DES MOINES PARTNERSHIP	Des Moines	Technical Assistance	\$30,000
	056605441	IOWA STATE UNIVERSITY OF SCIEN	Ames	University Center Assistance	\$250,000
	056605443	UNIVERSITY OF NORTHERN IOWA	Cedar Falls	University Center Assistance	\$156,013
	057905290	DUBUQUE, THE CITY OF (INC)	Dubuque	Econ Adjust Implementation	\$1,227,138
	057905344	CITY OF DYERSVILLE	Dyersville	Econ Adjust Implementation	\$1,000,000
	057905402	SIoux GATEWAY AIRPORT	Sioux City	Econ Adjust Implementation	\$551,459
	05830517202	EAST CENTRAL IOWA COUNCIL OF G	Cedar Rapids	Econ Dev District Planning	\$55,800
	058305318	EAST CENTRAL INTERGOVERNMENT A	Dubuque	Econ Dev District Planning	\$55,800
	058305319	REGION 6 PLANNING COMMISSION	Marshalltown	Econ Dev District Planning	\$54,000
	058305336	MID IOWA DEVELOPMENT ASSOCIATI	Fort Dodge	Econ Dev District Planning	\$54,900
	058305337	SOUTHERN IOWA COG, INC.	Creston	Econ Dev District Planning	\$56,700
	058305354	REGION XII COUNCIL OF GOVERNME	Multi City	Econ Dev District Planning	\$54,900
	058305368	UPPER EXPLORERLAND REGIONAL PL	Postville	Econ Dev District Planning	\$54,900
	058305369	NORTH IOWA AREA COUNCIL OF GOV	Mason City	Econ Dev District Planning	\$54,900
	058305374	SIouxLAND INTERSTATE METROPOLI	Sioux City	Econ Dev District Planning	\$55,800
	058305375	AREA 15 REGIONAL PLANNING COMM	Ottumwa	Econ Dev District Planning	\$54,900
	058305378	IOWA NORTHLAND REGIONAL COUNCI	Waterloo	Econ Dev District Planning	\$54,900
	058305379	NORTHWEST IOWA PLANNING & DEVE	Spencer	Econ Dev District Planning	\$54,900
	058305380	SE IOWA REG PLNNG COMMISSION	Burlington	Econ Dev District Planning	\$54,900
	058305389	SOUTHWEST IOWA PLANNING COUNCI	Atlantic	Econ Dev District Planning	\$54,000
	<b>Total</b>				<b>\$3,985,910</b>
<b>KANSAS</b>	050605491	ENTERPRISE CENTER OF JOHNSON	Overland Park	Technical Assistance	\$35,000
	056605436	KANSAS STATE UNIVERSITY	Manhattan	University Center Assistance	\$250,000
	056605445	UNIVERSITY OF KANSAS CENTER FO	Lawrence	University Center Assistance	\$115,000
	056905483	TRANSPORTATION, KANSAS DEPARTM	Wichita	Econ Adjust Strategy	\$200,000
	057905488	SALINA ECONOMIC DEVELOP CORP	Salina	Econ Adjust Implementation	\$1,083,675
	058305320	NORTHWEST KANSAS PLANNING & DE	Hill City	Econ Dev District Planning	\$55,800
	058305321	SOUTH CENTRAL KANSAS ECONOMIC	Wichita	Econ Dev District Planning	\$56,700
	058305338	N CENTRAL KANSAS RPC	Beloit	Econ Dev District Planning	\$54,900
	058305492	SOUTHEAST KANSAS RPC	Chanute	Econ Dev District Planning	\$54,900
	<b>Total</b>				<b>\$1,905,975</b>
<b>KENTUCKY</b>	04660667401	UNIVERSITY OF KENTUCKY	Lexington	University Center Assistance	\$128,592
	047906749	UNION COLLEGE	Barbourville	Econ Adjust Implementation	\$1,500,000
	047906751	PENNYRILE AREA DEVELOPMENT DIS	Hopkinsville	Econ Adjust Implementation	\$800,000
	047906752	MAGOFFIN COUNTY FISCAL COURT	Salyersville	Econ Adjust Implementation	\$205,000
	047906755	CITY OF WEST LIBERTY	West Liberty	Econ Adjust Implementation	\$500,000
	047906756	PADUCAH MCCRACKEN JOINT SEWER	Paducah	Econ Adjust Implementation	\$425,680
	047906757	TODD COUNTY FISCAL COURT	Hopkinsville	Econ Adjust Implementation	\$1,500,000
	047906848	CITY OF CALVERT CITY	Calvert City	Econ Adjust Implementation	\$200,000
	048306799	COMMONWEALTH OF KENTUCKY	Frankfort	Area Planning	\$909,500
	<b>Total</b>				<b>\$6,168,772</b>
<b>LOUISIANA</b>	080104838	GREATER LAFOURCHE PORT COMMISS	Galliano	Public Works	\$1,400,000
	080104894	AVOYELLES PARISH PORT COMM	Simmesport	Public Works	\$1,200,000
	080104913	LASALLE PARISH POLICE JURY	Jena	Public Works	\$500,000
	080604916	GREATER BATON ROUGE EP INC	Baton Rouge	Technical Assistance	\$150,000
	080604917	GREATER N O DEVELOP FOUNDATION	New Orleans	Technical Assistance	\$254,991
	086604881	SOUTHERN UNIV AND A&M COLLEGE	Baton Rouge	University Center Assistance	\$102,590
	086604884	MC NEESE STATE UNIVERSITY	Lake Charles	University Center Assistance	\$102,590
	086904892	STATE OF LOUISIANA	Baton Rouge	Econ Adjust Strategy	\$1,000,000
	086904921	LOUISIANA STATE UNIVERSITY SYS	New Orleans	Econ Adjust Strategy	\$300,000
	087904895	THE IDEA VILLAGE	New Orleans	Econ Adjust Implementation	\$600,000
	088304818	KISATCHIE DELTA RPDD	Alexandria	Econ Dev District Planning	\$180,000
	088304820	COORDINATING & DEVELOPMENT COR	Shreveport	Econ Dev District Planning	\$180,000
	088304822	LOUISIANA, STATE OF	Baton Rouge	Econ Dev District Planning	\$180,000
	088304824	NORTH DELTA REGIONAL PLANNING	Monroe	Econ Dev District Planning	\$180,000
	088304828	EVANGELINE ECONOMIC DEVELOPMEN	Lafayette	Econ Dev District Planning	\$60,000
	088304829	IMPERIAL CALCASIEU REG P	Lake Charles	Econ Dev District Planning	\$180,000
	088304830	S CENTRAL PLANNING AND DEV COM	Gray	Econ Dev District Planning	\$180,000
	088304836	REGIONAL PLANNING COMMISSION	New Orleans	Econ Dev District Planning	\$99,000
	<b>Total</b>				<b>\$6,849,171</b>
<b>MAINE</b>	010114252	BANGOR, CITY OF	Bangor	Public Works	\$579,000
	010614259	PENOBSCOT INDIAN NATION	Indian Island	Technical Assistance	\$65,000
	01661409902	UNIVERSITY OF MAINE SYSTEM	Portland	University Center Assistance	\$100,000
	016914334	NORTHERN MAINE DEVELOPMENT COM	Caribou	Econ Adjust Strategy	\$575,000
	016914387	NORTHERN MAINE DEVELOPMENT COM	Caribou	Econ Adjust Strategy	\$200,000
	017914363	MIDCOAST REGIONAL REDEVELOPMEN	Brunswick	Econ Adjust Implementation	\$750,000
	018314276	NORTHERN MAINE DEVELOPMENT COM	Caribou	Econ Dev District Planning	\$60,000
	018314277	ANDROSCOGGIN VALLEY COUNCIL GO	Auburn	Econ Dev District Planning	\$60,000
	018314279	KENNEBEC VALLEY COUNCIL OF GOV	Fairfield (Town of)	Econ Dev District Planning	\$60,000
	018314280	EASTERN MAINE DEVELOPMENT CORP	Bangor	Econ Dev District Planning	\$62,000
	018314364	MIDCOAST ECONOMIC DEVELOPMENT	Damariscotta	Econ Dev District Planning	\$52,000
	018314392	SOUTHERN ME REGIONAL PLANN COM	Springvale	Econ Dev District Planning	\$50,000



	018314401	GREATER PORTLAND COUN OF GOVTS	Portland	Econ Dev District Planning	\$50,000
	018414245	PENOBSCOT INDIAN NATION	Old Town	Indian District Planning	\$40,000
	018614369	KENNEBEC VALLEY COUNCIL OF GOV	Skowhegan	Substate Planning	\$50,000
	Total				\$2,753,000
<b>MARYLAND</b>	010114264	TALBOT COUNTY	Easton	Public Works	\$1,650,000
	01661409802	UNIVERSITY SYSTEM OF MARYLAND	College Park	University Center Assistance	\$100,000
	016914328	ECONOMIC ALLIANCE GREATER BALT	Baltimore	Econ Adjust Strategy	\$520,000
	017914367	HISTORIC E BALTIMORE COM ACTIO	Baltimore	Econ Adjust Implementation	\$1,430,000
	018314250	TRI COUNTY COUNCIL FOR WESTERN	Frostburg	Econ Dev District Planning	\$60,000
	018314405	TRI-COUNTY COUNCIL FOR THE LOW	Salisbury	Econ Dev District Planning	\$60,000
	018314412	MID SHORE REGIONAL COUNCIL	Easton	Econ Dev District Planning	\$60,000
	018614415	COUNTY OF ST MARY'S	Leonardtown	Substate Planning	\$49,000
	Total				\$3,929,000
<b>MASSACHUSETTS</b>	010114327	CITY OF FALL RIVER	Fall River	Public Works	\$1,784,750
	010114336	BECKER COLLEGE	Worcester	Public Works	\$1,400,000
	010114337	MASSACHUSETTS DEV FINANCE AGEN	Gloucester	Public Works	\$51,190
	01661408802	BECKER COLLEGE	Worcester	University Center Assistance	\$100,000
	01661408902	NORTHEASTERN UNIVERSITY	Boston	University Center Assistance	\$100,000
	017914260	PIONEER VALLEY PLANNING COMM	Springfield	Econ Adjust Implementation	\$600,000
	017914267	FRANKLIN CNTY COMM DEVL CORP	Greenfield	Econ Adjust Implementation	\$284,311
	018314247	SOUTHEASTERN REGIONAL PLANNING	Taunton	Econ Dev District Planning	\$60,000
	018314271	MERRIMACK VALLEY PLANNING COMM	Haverhill	Econ Dev District Planning	\$60,000
	018314272	OLD COLONY PLANNING COUNCIL	Brockton	Econ Dev District Planning	\$52,000
	018314312	MONTACHUSETT RPC	Fitchburg	Econ Dev District Planning	\$60,000
	018314340	FRANKLIN REGIONAL COUNCIL OF G	Greenfield	Econ Dev District Planning	\$60,000
	018314356	PIONEER VALLEY PLANNING COMM	Springfield	Econ Dev District Planning	\$60,000
	018314365	METROPOLITAN AREA PLANNING COU	Boston	Econ Dev District Planning	\$60,000
	018614378	BARNSTABLE, COUNTY OF	Barnstable	Substate Planning	\$60,000
	Total				\$4,792,251
<b>MICHIGAN</b>	060105791	CITY OF BIG RAPIDS MICHIGAN	Big Rapids	Public Works	\$2,576,024
	060605869	CUPPAD REGIONAL COMMISSION	Escanaba	Technical Assistance	\$40,000
	06660571102	MICHIGAN STATE UNIVERSITY	East Lansing	University Center Assistance	\$183,375
	067905874	CITY OF CLARE	Clare	Econ Adjust Implementation	\$2,680,860
	067905880	CENTER FOR AUTOMOTIVE RESEARCH	Ann Arbor	Econ Adjust Implementation	\$400,000
	06830573701	WESTERN UPPER PENINSULA PDR	(blank)	Planning	\$12,000
	068305798	SOUTHWESTERN MICHIGAN COMMISSI	Benton Harbor	Econ Dev District Planning	\$166,395
	068305799	WEST MICHIGAN REGIONAL PLANNIN	Grand Rapids	Econ Dev District Planning	\$166,395
	068305811	EAST MICHIGAN COUNCIL OF GOVER	Saginaw	Econ Dev District Planning	\$169,095
	068305833	EASTERN U.P. REG PLNNG	Dafer	Econ Dev District Planning	\$174,495
	068305835	NORTHWEST MICHIGAN COUNCIL OF	Traverse City	Econ Dev District Planning	\$55,465
	068305839	TRI-COUNTY REGIONAL PLANNING	Lansing	Econ Dev District Planning	\$169,095
	068405809	INTER-TRIBAL COUNCIL OF MICHIG	Kincheloe	Indian District Planning	\$66,715
	068605876	W E UPJOHN UNEMPLOYMENT TRUSTE	Kalamazoo	Substate Planning	\$20,000
	068605878	GENESEE AREA FOCUS FUND	Flint	Substate Planning	\$70,000
	Total				\$6,949,914
<b>MINNESOTA</b>	06010565301	EMERGE COMMUNITY DEVELOPMENT	Minneapolis	Public Works	\$214,795
	06010565302	EMERGE COMMUNITY DEVELOPMENT	Minneapolis	Public Works	\$1,361,733
	06660570902	REGENTS OF THE UNIVERSITY OF M	Minneapolis	University Center Assistance	\$123,000
	067905786	UPPER MINNESOTA VALLEY REGIONA	Appleton	Econ Adjust Implementation	\$400,000
	067905787	CITY OF GRANITE FALLS	Granite Falls	Econ Adjust Implementation	\$1,512,000
	067905801	PUBLIC SAFETY, MINNESOTA DEPAR	Mankato	Econ Adjust Implementation	\$9,833,120
	067905870	CITY OF BLUE EARTH	Blue Earth	Econ Adjust Implementation	\$993,050
	068305793	HEADWATERS REGIONAL DEVELOPMEN	Bemidji	Econ Dev District Planning	\$174,495
	068305794	NORTHWEST AREA AGENCY ON AGING	Warren	Econ Dev District Planning	\$169,095
	068305804	REGION FIVE DEVELOPMENT COMMISS	Duluth	Econ Dev District Planning	\$55,460
	068305810	REGION 9 DEVELOPMENT COMMISSIO	Mankato	Econ Dev District Planning	\$55,465
	068305825	WEST CENTRAL INITIATIVE	Fergus Falls	Econ Dev District Planning	\$58,165
	068305827	ARROWHEAD REGIONAL DEVELOPMENT	Duluth	Econ Dev District Planning	\$64,465
	068305836	SOUTHWEST REGIONAL DEVELOPMENT	Slayton	Econ Dev District Planning	\$174,495
	068405803	THE MINNESOTA CHIPPEWA TRIBE	Cass Lake	Indian District Planning	\$141,415
	Total				\$15,330,753
<b>MISSISSIPPI</b>	040106811	GA COUNTY BOARD OF SUPERVISORS	Lucedale	Public Works	\$857,000
	04660667101	MISSISSIPPI STATE UNIVERSITY	Multi City	University Center Assistance	\$128,592
	047906708	CITY OF CORINTH	Corinth	Econ Adjust Implementation	\$4,090,624
	047906721	HOLMES COMMUNITY COLLEGE	Goodman	Econ Adjust Implementation	\$1,600,309
	047906839	MISSISSIPPI STATE UNIVERSITY	Mississippi State	Econ Adjust Implementation	\$400,000
	048306726	CENTRAL MISSISSIPPI PLANNING &	Jackson	Econ Dev District Planning	\$175,500
	048306734	NORTH DELTA PLANNING & DEVELOP	Batesville	Econ Dev District Planning	\$58,500
	048306741	SOUTHERN MISSISSIPPI PLANNING	Gulfport	Econ Dev District Planning	\$267,000
	048306743	SOUTHWEST MISSISSIPPI PLANNING	Natchez	Econ Dev District Planning	\$175,500
	048306744	THREE RIVERS PLANNING & DEVELO	Pontotoc	Econ Dev District Planning	\$175,500
	048406733	MISSISSIPPI BAND OF CHOCTAW IN	Multi City	Indian District Planning	\$93,400
	048606847	MS ENTERPRISE FOR TECH INC	Stennis Space Center	Substate Planning	\$100,000
	Total				\$8,121,925
<b>MISSOURI</b>	050105328	CITY OF ROLLA	Rolla	Public Works	\$1,044,248
	050105356	CITY OF PERRYVILLE	Perryville	Public Works	\$1,520,000
	050105487	CITY OF JONESBURG	Jonesburg	Econ Adjust Implementation	\$1,937,434

	056605448	SOUTHEAST MISSOURI STATE UNIV	Cape Girardeau	University Center Assistance	\$198,987
	056605451	UNIVERSITY OF MISSOURI SYSTEM	Kansas City	University Center Assistance	\$200,000
	056905493	UNIVERSITY OF MISSOURI SYSTEM	Fulton	Econ Adjust Strategy	\$463,518
	05790517101	TRUMAN, HARRY S COORDINATING C	Carl Junction	Econ Adjust Strategy	\$105,000
	057905329	CITY OF POPLAR BLUFF	Poplar Bluff	Econ Adjust Strategy	\$265,616
	057905335	JOPLIN SCHOOLS	Joplin	Econ Adjust Implementation	\$3,000,000
	057905345	CITY OF JOPLIN	Joplin	Econ Adjust Implementation	\$20,000,000
	057905489	CITY OF BOONVILLE	Boonville	Econ Adjust Implementation	\$1,292,961
	058305322	BOOTHEEL REGIONAL PLANNING & E	Dexter	Econ Dev District Planning	\$55,800
	058305323	MERAMEC REGIONAL PLANNING COMM	St. James	Econ Dev District Planning	\$58,500
	058305324	SOUTHEAST MISSOURI REGIONAL PL	Perryville	Econ Dev District Planning	\$58,500
	058305325	SOUTH CENTRAL OZARK COUNCIL OF	Pomona	Econ Dev District Planning	\$55,800
	058305339	LAKE OF THE OZARKS COUNCIL OF	Camdenton	Econ Dev District Planning	\$46,800
	058305340	MO-KAN REGIONAL COUNCIL	St. Joseph	Econ Dev District Planning	\$54,900
	058305341	NORTHWEST MISSOURI REGIONAL CO	Maryville	Econ Dev District Planning	\$54,900
	058305342	OZARK FOOTHILLS REGIONAL PLANN	Poplar Bluff	Econ Dev District Planning	\$54,900
	058305367	BOONSLICK REGIONAL PLG COMM	Warrenton	Econ Dev District Planning	\$54,900
	058305373	MARK TWAIN REGIONAL COUNCIL OF	Perry	Econ Dev District Planning	\$54,900
	058305382	KAYSINGER BASIN REGIONAL PLANN	Clinton	Econ Dev District Planning	\$54,900
	058305383	MID-AMERICA REGIONAL COUNCIL C	Kansas City	Econ Dev District Planning	\$54,000
	058305384	PIONEER TRAIL REGIONAL PLANNIN	Concordia	Econ Dev District Planning	\$54,000
	058305386	GREEN HILLS REGIONAL PLANNING	Trenton	Econ Dev District Planning	\$54,900
	058305387	NORTHEAST MISSOURI REGIONAL PL	Memphis	Econ Dev District Planning	\$55,800
	058305391	MID-MISSOURI REG PLN COMM	Ashland	Econ Dev District Planning	\$54,000
	058305404	TRUMAN, HARRY S COORDINATING C	Carl Junction	Econ Dev District Planning	\$45,900
	Total				\$30,951,164
<b>MONTANA</b>					
	050105332	COUNTY OF CUSTER MONTANA	Miles City	Public Works	\$367,956
	050105333	CITY OF FORT BENTON	Fort Benton	Public Works	\$587,796
	050105358	MONTANA STATE UNIVERSITY, INC	Great Falls	Public Works	\$1,489,255
	050605422	ONE MONTANA	Bozeman	Technical Assistance	\$64,500
	050605454	BIG SKY ECONOMIC DEVELOPMENT A	Billings	Technical Assistance	\$25,000
	050605490	CITY OF MILES CITY	Miles City	Technical Assistance	\$50,000
	056905486	BUTTE LOCAL DEVELOPMENT CORP	Butte	Econ Adjust Strategy	\$200,000
	057905331	ADMINISTRATION, MONTANA DEPART	Lewistown	Econ Adjust Implementation	\$1,000,000
	058305296	BEAR PAW DEV CORP OF NORTH MT	Havre	Econ Dev District Planning	\$56,700
	058305297	MONTANA BUSINESS ASSISTANCE CO	Helena	Econ Dev District Planning	\$54,000
	058305300	SOUTHEASTERN MONTANA DEVELOPME	Colstrip	Econ Dev District Planning	\$54,900
	058305304	NORTH CENTRAL MONTANA ECONOMIC	Great Falls	Econ Dev District Planning	\$54,900
	058305307	BEARTOOTH RESOURCE CONSERVATIO	Joliet	Econ Dev District Planning	\$55,800
	058305315	NORTHERN ROCKY MNT ECON DEV DS	Bozeman	Econ Dev District Planning	\$45,000
	058305349	EASTERN PLAINS ECONOMIC DEVELO	Terry	Econ Dev District Planning	\$54,000
	058305403	SNOWY MOUNTAIN DEVELOPMENT COR	Lewistown	Econ Dev District Planning	\$54,900
	058305405	HEADWATERS RESOURCE CONSERVATI	Butte	Econ Dev District Planning	\$54,900
	058305420	GREAT NORTHERN DEVELOPMENT COR	Wolf Point	Econ Dev District Planning	\$54,900
	058405298	CONFEDERATED SALISH & KOOTENAI	Pablo	Indian District Planning	\$43,650
	058405348	BLACK FEET TRIBE, THE (INC)	Browning	Indian District Planning	\$43,650
	058405401	CROW TRIBE OF INDIANS	Crow Agency	Indian District Planning	\$43,650
	058405407	FORT PECK ASSINIBOINE & SIOUX	Poplar	Indian District Planning	\$43,650
	058405411	FORT BELKNAP COMMUNITY COUNCIL	Harlem	Indian District Planning	\$43,650
	058405415	NORTHERN CHEYENNE TRIBE	Lame Deer	Indian District Planning	\$43,650
	058405418	CHIPPEWA CREE TRIBE, THE (INC)	Box Elder	Indian District Planning	\$43,650
	058605317	NORTH CENTRAL MONTANA ECONOMIC	Great Falls	Substate Planning	\$75,000
	058805482	UNIVERSITY OF MONTANA SYSTEM	Missoula	State Planning	\$72,696
	Total				\$4,777,753
<b>MULTI-JURISDICTIONAL</b>					
	017914223	INTERNATIONAL ECONOMIC DEVELOP	Multi City	Econ Adjust Implementation	\$800,000
	017914335	SEEDCO FINANCIAL SERVICES, INC	Multi City	Econ Adjust Implementation	\$300,000
	048806836	FOUNDATION AMERICAN SOUTH	Multi City	State Planning	\$400,613
	99060755302	STATE SCIENCE & TECHNOLOGY INS	Multi City	Technical Assistance	\$236,445
	99060755902	UNIVERSITY OF NORTH CAROLINA A	Multi City	Technical Assistance	\$479,041
	99071386903	PRESIDENT & FELLOWS OF HARVARD	Multi City	Research	\$788,000
	99071387102	PORTLAND STATE UNIVERSITY	Multi City	Research	\$255,386
	990713881	CHICAGOLAND CHAMBER OF COMMERC	Multi City	Research	\$125,000
	990713882	TRUSTEES OF INDIANA UNIVERSITY	Multi City	Research	\$431,096
	99260766502	REGENTS OF THE UNIVERSITY OF M	Multi City	Trade Adjustment Assistance	\$1,310,555
	99260766602	UNIVERSITY OF MISSOURI SYSTEM	Multi City	Trade Adjustment Assistance	\$1,152,303
	99260766702	MID-ATLANTIC EMPLOYERS ASSN	Multi City	Trade Adjustment Assistance	\$1,621,025
	99260766802	APPLIED STRATEGIES INTERNATION	Multi City	Trade Adjustment Assistance	\$1,538,277
	99260766902	NEW ENGLAND TRADE ADJUSTMENT A	Multi City	Trade Adjustment Assistance	\$1,549,089
	99260767002	RESEARCH FOUNDATION OF STATE U	Multi City	Trade Adjustment Assistance	\$1,116,827
	99260767102	TRADE TASK GROUP	Multi City	Trade Adjustment Assistance	\$1,356,692
	99260767202	REGENTS OF THE UNIVERSITY OF C	Multi City	Trade Adjustment Assistance	\$1,644,040
	99260767302	GEORGIA TECH RESEARCH CORP	Multi City	Trade Adjustment Assistance	\$1,263,223
	99260767402	UNIVERSITY OF TEXAS AT SAN ANT	Multi City	Trade Adjustment Assistance	\$1,374,763
	99260767502	UNIVERSITY OF SOUTHERN CALIFOR	Multi City	Trade Adjustment Assistance	\$1,195,204
	Total				\$18,937,579
<b>NEBRASKA</b>					
	056905484	CITY OF SOUTH SIOUX CITY	South Sioux City	Econ Adjust Strategy	\$39,000
	05830517302	OMAHA- COUNCIL BLUFFS MAPA	Omaha	Econ Dev District Planning	\$54,000
	058305326	SOUTH CENTRAL ECONOMIC DEVELOP	Holdrege	Econ Dev District Planning	\$54,000
	058305343	WEST CENTRAL NEBRASKA DEVELOPM	Ogallala	Econ Dev District Planning	\$54,900
	058305376	PANHANDLE AREA DEV ASSOC	Gering	Econ Dev District Planning	\$54,900

	058305377	NORTHEAST NEBRASKA ECONOMIC DE	Norfolk	Econ Dev District Planning	\$54,900
	058305388	SOUTHEAST NEBRASKA DEVELOPMENT	Lincoln	Econ Dev District Planning	\$54,900
	058305390	CENTRAL NEBRASKA ECO DEV DISTR	Battle Creek	Econ Dev District Planning	\$54,900
	Total				\$421,500
<b>NEVADA</b>	070106939	BOARD OF REGENTS NEVADA SYSTEM	Reno	Public Works	\$2,249,000
	07660688301	BOARD OF REGENTS NEVADA SYSTEM	Reno	University Center Assistance	\$125,000
	077907007	NEVADA INST FOR REW ENERGY COM	Carson City	Econ Adjust Implementation	\$278,000
	07830687401	WESTERN NEVEDA DEVELOPMENT DIS	Carson City	Econ Dev District Planning	\$85,000
	Total				\$2,737,000
<b>NEW HAMPSHIRE</b>	010114253	CITY OF ROCHESTER	Rochester	Public Works	\$1,946,100
	017914258	NORTH COUNTRY COUNCIL INC	Bethlehem	Econ Adjust Implementation	\$300,000
	018314243	NORTH COUNTRY COUNCIL INC	Bethlehem	Econ Dev District Planning	\$60,000
	018314275	ROCKINGHAM ECONOMIC DEVELOPMEN	Exeter	Econ Dev District Planning	\$60,000
	Total				\$2,366,100
<b>NEW JERSEY</b>	010614346	LINCOLN PARK COAST CULTURAL DI	Newark	Technical Assistance	\$160,000
	01661409102	RUTGERS, THE STATE UNIVERSITY	Newark	University Center Assistance	\$100,000
	016914261	COUNTY OF PASSIAC	Totowa	Econ Adjust Strategy	\$280,000
	016914370	RUTGERS, THE STATE UNIVERSITY	Bridgeton	Econ Adjust Strategy	\$177,762
	017914263	CITY OF ATLANTIC CITY	Atlantic City	Econ Adjust Implementation	\$1,130,000
	018314293	SO.JERSEY ECONOMIC DEVELOPMENT	Vineland	Econ Dev District Planning	\$60,000
	018714404	THOMAS EDISON STATE COLLEGE	Multi City	Urban Planning	\$320,000
	Total				\$2,227,762
<b>NEW MEXICO</b>	086604874	NEW MEXICO STATE UNIVERSITY	Las Cruces	University Center Assistance	\$102,590
	087904897	NEW MEXICO COMMUNITY CAPITAL M	Albuquerque	Econ Adjust Implementation	\$406,019
	088304825	SOUTHWEST NM COG	Silver City	Econ Dev District Planning	\$180,000
	088304827	EASTERN PLAINS COUNCIL OF GOVE	Clovis	Econ Dev District Planning	\$60,000
	088304831	MID REGION COUNCIL OF GOVERNME	Albuquerque	Econ Dev District Planning	\$180,000
	088304832	NORTH CENTRAL NEW MEXICO ECONO	Santa Fe	Econ Dev District Planning	\$180,000
	088304833	NORTHWEST NEW MEXICO COUNCIL O	Gallup	Econ Dev District Planning	\$180,000
	088304834	SOUTH CENTRAL COG	Elephant Butte	Econ Dev District Planning	\$180,000
	088304835	SOUTHEASTERN NEW MEXICO EDD	Roswell	Econ Dev District Planning	\$180,000
	088604904	PUEBLO OF JEMEZ	Jemez Pueblo	Substate Planning	\$70,000
	Total				\$1,718,609
<b>NEW YORK</b>	010114332	Southern Tier High Tech	Binghamton	Public Works	\$2,000,000
	010114333	ROCHESTER INSTITUTE OF TECHNOL	Rochester	Public Works	\$1,500,000
	010114382	NEW YORK INSTITUTE OF TECHNOLO	Old Westbury	Public Works	\$1,203,000
	01661410002	SYRACUSE UNIVERSITY	Syracuse	University Center Assistance	\$100,000
	017914199	LAKE CHAMPLAIN LAKE GEORGE REG	Lake George	Econ Adjust Implementation	\$800,000
	017914216	WOMEN'S ENTERPRISE DEV CENTER	Poughkeepsie	Econ Adjust Implementation	\$488,000
	017914217	CITY OF KINGSTON	Kingston	Econ Adjust Implementation	\$1,120,000
	017914218	DE CNTY INDUSTR DEVEL AGENCY	Delhi	Econ Adjust Implementation	\$3,810,412
	017914229	THE CULINARY INSTITUTE OF AMER	New Paltz	Econ Adjust Implementation	\$3,431,600
	017914232	COUNTY OF CHENANGO INDUST DEVE	Norwich	Econ Adjust Implementation	\$4,718,017
	017914266	LOS ANGELES OPERATION HOPE	New York	Econ Adjust Implementation	\$960,056
	017914338	PRATT INSTITUTE	Brooklyn	Econ Adjust Implementation	\$300,000
	018314234	CENTRAL NEW YORK REGIONAL PLAN	Syracuse	Econ Dev District Planning	\$60,000
	018314237	GENESEE FINGER LAKES REGIONAL	Rochester	Econ Dev District Planning	\$56,000
	018314238	LAKE CHAMPLAIN LAKE GEORGE REG	Lake George	Econ Dev District Planning	\$60,000
	018314240	MOHAWK VALLEY ECONOMIC DEVELOP	Mohawk	Econ Dev District Planning	\$64,000
	018314248	SOUTHERN TIER EAST REG.PDB	Binghamton	Econ Dev District Planning	\$60,000
	018314249	SOUTHERN TIER WEST REGIONAL PL	Salamanca	Econ Dev District Planning	\$56,000
	018314282	SOUTHERN TIER CENTRAL RPD BOAR	Corning	Econ Dev District Planning	\$60,000
	018314341	CAPITAL DISTRICT RPC	Albany	Econ Dev District Planning	\$60,000
	018314344	HUDSON VALLEY REGIONAL COUNCIL	Newburgh	Econ Dev District Planning	\$60,000
	018414347	ST. REGIS MOHAWK EDUCATION & C	Hogansburg	Econ Dev District Planning	\$43,000
	018414352	SENECA NATION OF INDIANS, THE	Irving	Indian District Planning	\$43,000
	Total				\$21,053,085
<b>NORTH CAROLINA</b>	040106718	NASH COMMUNITY COLLEGE	Rocky Mount	Public Works	\$1,500,000
	040106747	CITY OF ASHEVILLE	Asheville	Public Works	\$1,122,401
	040106748	WINSTON SALEM STATE UNIVERSITY	Winston-Salem	Public Works	\$1,228,079
	040106758	HALIFAX COUNTY	Halifax	Public Works	\$1,400,000
	040106760	UNIV OF NC AT PEMBROKE FND INC	Pembroke	Public Works	\$932,000
	040106762	GASTON COLLEGE	Dallas	Public Works	\$1,500,000
	040106780	PIEDMONT TRIAD AIRPORT	Greensboro	Public Works	\$1,500,000
	040606820	CENTRALINA COG	Charlotte	Technical Assistance	\$200,000
	040606821	PIEDMONT TRIAD PARTNERSHIP	Greensboro	Technical Assistance	\$200,000
	04660667501	WESTERN CAROLINA UNIVERSITY	Cullowhee	University Center Assistance	\$128,592
	04660667601	FAYETTEVILLE STATE UNIVERSITY	Fayetteville	University Center Assistance	\$128,592
	04660667801	UNIVERSITY OF NORTH CAROLINA A	Chapel Hill	University Center Assistance	\$128,592
	046906707	COUNTY OF PENDER	Burgaw	Econ Adjust Strategy	\$16,000
	046906819	BURKE PARTNERSHIP FOR ECON DEV	Morganton	Econ Adjust Strategy	\$163,800
	047906713	TOWN OF FAISON	Faison	Econ Adjust Implementation	\$1,500,000
	047906720	RURAL ECONOMIC DEV CENTER	Raleigh	Econ Adjust Strategy	\$136,000
	047906831	BRUNSWICK COMMUNITY COLLEGE	Bolivia	Econ Adjust Implementation	\$200,000
	047906833	CITY OF WASHINGTON	Washington	Econ Adjust Implementation	\$1,442,049
	048306727	CENTRALINA ECONOMIC	Charlotte	Econ Dev District Planning	\$175,500
	048306729	REGION D COUNCIL OF GOVERNMENT	Boone	Econ Dev District Planning	\$175,500

	048306730	KERR-TAR REGIONAL COUNCIL OF G	Henderson	Econ Dev District Planning	\$175,500
	048606845	WESTERN NC REGIONAL ECONOMIC	Fletcher	Substate Planning	\$100,000
	048606846	THE SOUTHEASTERN PARTNERSHIP	Elizabethtown	Substate Planning	\$35,000
	Total				\$14,087,605
<b>NORTH DAKOTA</b>	056605472	NDSU RESEARCH & TECH PARK INC	Fargo	University Center Assistance	\$100,000
	057905289	CITY OF MINOT	Minot	Econ Adjust Implementation	\$1,600,000
	057905330	CITY OF MINOT	Minot	Econ Adjust Implementation	\$18,000,000
	058305302	ROOSEVELT-CUSTER RCD	Dickinson	Econ Dev District Planning	\$55,800
	058305303	LAKE AGASSIZ REGIONAL COUNCIL	Fargo	Econ Dev District Planning	\$55,800
	058305311	SOURIS BASIN PLANNING COUNCIL	Minot	Econ Dev District Planning	\$55,800
	058305312	LEWIS & CLARK REGIONAL DEV COU	Mandan	Econ Dev District Planning	\$55,800
	058305314	NORTH CENTRAL PLANNING COUNCIL	Devils Lake	Econ Dev District Planning	\$55,800
	058305350	SOUTH CENTRAL DAKOTA REGIONAL	Jamestown	Econ Dev District Planning	\$54,900
	058305351	TRI COUNTY REGIONAL DEVELOPMEN	Williston	Econ Dev District Planning	\$54,900
	058305408	RED RIVER REGIONAL COUNCIL	Grafton	Econ Dev District Planning	\$54,900
	058405299	STANDING ROCK SIOUX TRIBE	Fort Yates	Indian District Planning	\$43,650
	058405409	SPIRIT LAKE TRIBE	Fort Totten	Indian District Planning	\$43,650
	058405412	THREE AFFILIATED TRIBES	New Town	Indian District Planning	\$43,650
	058405434	TURTLE MOUNTAIN BAND OF CHIPPE	Belcourt	Indian District Planning	\$43,650
	Total				\$20,318,300
<b>NORTHERN MARIANA ISLANDS</b>	077907008	COMMONWEALTH OF THE NORTHERN M	Saipan	Econ Adjust Implementation	\$1,227,962
	Total				\$1,227,962
<b>OHIO</b>	060105821	OHIO CHRISTIAN UNIVERSITY	Circleville	Public Works	\$2,454,800
	060105871	BOARD OF TRUSTEES OF LORAIN	Elyria	Public Works	\$1,174,700
	06660570402	BOWLING GREEN STATE UNIVERSITY	Bowling Green	University Center Assistance	\$160,000
	06660571402	CLEVELAND STATE UNIVERSITY	Cleveland	University Center Assistance	\$133,000
	066905859	YOUNGSTOWN STATE UNIVERSITY	Youngstown	Econ Adjust Strategy	\$219,792
	066905860	OHIO STATE UNIVERSITY, THE	Carrollton	Econ Adjust Strategy	\$199,766
	066905868	DEVEOPMENT PROJECTS INC	Dayton	Econ Adjust Strategy	\$200,000
	067905862	BUCKEYE HILLS HOCKING VALLEY R	Reno	Econ Adjust Implementation	\$400,888
	067905867	TEAM NEO FOUNDATION	Cleveland	Econ Adjust Implementation	\$499,954
	068305795	OHIO MID-EASTERN GOV ASSOCIATI	Cambridge	Econ Dev District Planning	\$174,495
	068305796	OHIO VALLEY REGIONAL DEVELOPME	Waverly	Econ Dev District Planning	\$174,495
	068305812	NORTHEAST OHIO FOUR COUNTY REG	Akron	Econ Dev District Planning	\$166,395
	068305828	BUCKEYE HILLS HOCKING VALLEY R	Reno	Econ Dev District Planning	\$174,495
	068305842	EASTGATE REGIONAL COG	Youngstown	Econ Dev District Planning	\$169,095
	068605837	OHIO STATE UNIVERSITY, THE	Columbus	Substate Planning	\$71,321
	068605864	REGIONAL GROWTH PARTNERSHIP IN	Toledo	Substate Planning	\$35,000
	068605872	COLUMBUS 2020 FOUNDATION	Columbus	Substate Planning	\$50,090
	Total				\$6,458,286
<b>OKLAHOMA</b>	080104877	DELAWARE NATION	Anadarko	Public Works	\$950,000
	080604902	TULSA S FUTURE INC	Tulsa	Technical Assistance	\$160,000
	086604875	OKLAHOMA STATE UNIVERSITY	Claremore	University Center Assistance	\$102,590
	086604882	OKLAHOMA STATE UNIVERSITY	Weatherford	University Center Assistance	\$102,590
	087904906	CITY OF MOORE	Moore	Econ Adjust Implementation	\$300,000
	087904909	EASTERN OK CNTY TECH CTNR	Choctaw	Econ Adjust Implementation	\$300,000
	088404826	INTER TRIBAL COUNCIL INC	Miami	Indian District Planning	\$150,000
	Total				\$2,065,180
<b>OREGON</b>	070106931	PORT OF GARIBALDI	Garibaldi	Public Works	\$3,079,889
	070106933	LINN BENTON COMMUNITY COLLEGE	Albany	Public Works	\$1,500,000
	070607038	ST HELENS, PORT OF	Columbia City	Technical Assistance	\$75,000
	070607039	SOUTHERN OREGON REGIONAL ECONO	Medford	Technical Assistance	\$45,000
	07660688501	UNIVERSITY OF OREGON	Eugene	University Center Assistance	\$125,000
	076906987	MID-COLUMBIA ECONOMIC DEVELOPM	The Dalles	Econ Adjust Strategy	\$135,000
	077906994	MID-WILLIAMETTE VALLEY COUNCIL	Salem	Econ Adjust Implementation	\$414,440
	07830680401	C C D BUSINESS DEV CORP	Roseburg	Econ Dev District Planning	\$75,000
	07830682301	CENTRAL OREGON INTERGOVERNMENT	Redmond	Econ Dev District Planning	\$75,000
	07830682401	GEODC	Pendleton	Econ Dev District Planning	\$75,000
	07830682701	MID-COLUMBIA ECONOMIC DEVELOPM	The Dalles	Econ Dev District Planning	\$80,000
	07830683001	OREGON CASCADES WEST COUNCIL O	Albany	Econ Dev District Planning	\$75,000
	07830686701	SOUTH CENTRAL OREGON ECONOMIC	Klamath Falls	Econ Dev District Planning	\$75,000
	07830686801	GREATER PORTLAND ECONOMIC DEVE	Portland	Econ Dev District Planning	\$75,000
	07830687001	Columbia Pacific EDD	Columbia City	Econ Dev District Planning	\$75,000
	07830687101	NORTHEAST OREGON ECONOMIC DEVE	Enterprise	Econ Dev District Planning	\$75,000
	07830687201	MID-WILLIAMETTE VALLEY COUNCIL	Salem	Econ Dev District Planning	\$75,000
	07830687501	SOUTHERN OREGON REGIONAL ECONO	Medford	Econ Dev District Planning	\$75,000
	07840682601	CONFEDERATED TRIBES OF THE UMA	Pendleton	Indian District Planning	\$60,000
	07840687701	AFFIL TRIBES OF NW INDIANS	Dallas	Indian District Planning	\$75,000
	07840687801	COQUILLE INDIAN TRIBE	North Bend	Indian District Planning	\$55,000
	07840691701	CONFEDERATED TRIBES OF WARM SP	Warm Springs	Indian District Planning	\$50,000
	Total				\$6,444,329
<b>PENNSYLVANIA</b>	010114208	JEFFERSON COUNTY PA	Brookville	Public Works	\$297,925
	010114329	REDEVELOPMENT AU EASTON PA	Eaton	Public Works	\$1,500,000
	010114330	ALTOONA BLAIR COUNTY DEV CORP	Claysburg	Public Works	\$1,500,000
	010614320	DELAWARE RIVER WATERFRON CORP	Philadelphia	Technical Assistance	\$40,000
	010614379	SEDA-COG COMMUNITY DEVELOPMENT	Multi City	Technical Assistance	\$80,000
	010614413	CEED	Multi City	Technical Assistance	\$219,991



	01661409002	PENNSYLVANIA STATE UNIVERSITY.	University Park	University Center Assistance	\$100,000
	01661409302	TEMPLE UNIVERSITY-OF THE COMMO	Philadelphia	University Center Assistance	\$100,000
	01661409402	DUQUESNE UNIVERSITY	Pittsburgh	University Center Assistance	\$100,000
	016914381	SEDA-COG COMMUNITY DEVELOPMENT	Multi City	Econ Adjust Strategy	\$500,000
	017914227	TRUSTEES OF THE UNIVERSITY OF	Philadelphia	Econ Adjust Implementation	\$879,210
	017914228	COUNTY OF COLUMBIA	Bloomsburg	Econ Adjust Implementation	\$15,000,000
	017914265	MUNICIPAL AUTH CITY OF SUNBURY	Sunbury	Econ Adjust Implementation	\$799,944
	017914331	WORLD TRD CTR GRTR PH INC	Multi City	Econ Adjust Implementation	\$663,098
	017914385	UNIV OF PITTSBURGH	Multi City	Econ Adjust Implementation	\$300,000
	018314242	ECONOMIC DEVELOPMENT COUNCIL O	Pittston	Econ Dev District Planning	\$60,000
	018314244	NORTHERN TIER REGIONAL PLANNIN	Towanda	Econ Dev District Planning	\$60,000
	018314246	SEDA-COG COMMUNITY DEVELOPMENT	Lewisburg	Econ Dev District Planning	\$52,000
	018314292	NORTHWEST PENNSYLVANIA REGIONA	Oil City	Econ Dev District Planning	\$56,000
	018314349	SOUTHERN ALLEGHENIES PLANNING	Altoona	Econ Dev District Planning	\$52,000
	018314350	NORTH CENTRAL PENNSYLVANIA REG	Ridgway	Econ Dev District Planning	\$56,000
	018314353	SOUTHWESTERN PENNSYLVANIA CORP	Pittsburgh	Econ Dev District Planning	\$52,000
	018714414	DELAWARE VALLEY REGIONAL PLANN	Multi City	Urban Planning	\$60,000
	Total				\$22,528,168
<b>PUERTO RICO</b>	010114410	SISTEMA UNIVERSITARIO ANA G. M	Carolina	Public Works	\$1,545,519
	01661409602	RECINTO UNIVERSITARIO MAYAGUEZ	Mayaguez	University Center Assistance	\$100,000
	Total				\$1,645,519
<b>RHODE ISLAND</b>	010114231	UNIVERSITY OF RHODE ISLAND	Providence	Public Works	\$2,908,306
	016914348	RHODE ISLAND ECONOMIC DEV CORP	Providence	Econ Adjust Strategy	\$100,000
	017914222	QUONSET DEVELOPMENT CORP	North Kingstown	Econ Adjust Implementation	\$6,000,000
	Total				\$9,008,306
<b>SOUTH CAROLINA</b>	040106716	CENTRAL CAROLINA TECH COLLEGE	Sumter	Public Works	\$2,500,000
	040106719	TOWN OF KINGSTREE	Kingstree	Public Works	\$610,740
	040106828	SPARTANBURG TECHNICAL COLLEGE	Duncan	Public Works	\$782,445
	040106829	CITY OF FLORENCE	Florence	Public Works	\$1,006,334
	040606841	UNIVERSITY OF SOUTH CAROLINA	Columbia	Technical Assistance	\$44,991
	040606842	SOUTH CAROLINA APPALACHIAN	Greenville	Technical Assistance	\$50,000
	04660667701	UNIVERSITY OF SOUTH CAROLINA	Columbia	University Center Assistance	\$128,592
	046906822	SOUTH CAROLINA COUNCIL ON COMP	Columbia	Econ Adjust Strategy	\$200,000
	047906837	CLEMSON UNIVERSITY	Clemson	Econ Adjust Implementation	\$2,000,000
	047906838	CLEMSON UNIVERSITY	Clemson	Econ Adjust Implementation	\$250,000
	048306723	BERKELEY-CHARLESTON-DORCHESTER	Charleston	Econ Dev District Planning	\$175,500
	048306724	CATAWBA REGIONAL COUNCIL OF GO	Rock Hill	Econ Dev District Planning	\$175,500
	048306725	CENTRAL MIDLANDS COUNCIL OF GO	Columbia	Econ Dev District Planning	\$175,500
	048306731	LOWCOUNTRY COG	Yemassee	Econ Dev District Planning	\$175,500
	048306732	LOWER SAVANNAH COUNCIL OF GOVE	Aiken	Econ Dev District Planning	\$175,500
	048306735	PEE DEE REGIONAL COUNCIL OF GO	Florence	Econ Dev District Planning	\$175,500
	048306737	SANTEE LYNCHES REGIONAL COUNCI	Sumter	Econ Dev District Planning	\$175,500
	048306738	SOUTH CAROLINA APPALACHIAN	Greenville	Econ Dev District Planning	\$175,500
	048306745	UPPER SAVANNAH COUNCIL OF GOVE	Greenwood	Econ Dev District Planning	\$175,500
	048306746	WACCAMAW REGIONAL COUNCIL OF G	Georgetown	Econ Dev District Planning	\$175,500
	Total				\$9,328,102
<b>SOUTH DAKOTA</b>	050105355	SIOUX FALLS, CITY OF	Sioux Falls	Public Works	\$1,246,054
	057905291	CITY OF YANKTON	Yankton	Econ Adjust Implementation	\$2,069,600
	057905293	LYMAN COUNTY	Kennebec	Econ Adjust Implementation	\$420,528
	058305294	1ST DISTRICT ASSOCIATION OF LO	Watertown	Econ Dev District Planning	\$55,800
	058305301	CENTRAL SOUTH DAKOTA ENHANCEME	Pierre	Econ Dev District Planning	\$54,000
	058305306	NORTHEAST COUNCIL GOVERNMENTS	Aberdeen	Econ Dev District Planning	\$55,800
	058305309	PLANNING & DEVELOPMENT DISTRIC	Yankton	Econ Dev District Planning	\$56,700
	058305310	BLACK HILLS COUNCIL OF LOCAL G	Rapid City	Econ Dev District Planning	\$55,800
	058305347	SOUTH EASTERN COUNCIL OF GOVER	Sioux Falls	Econ Dev District Planning	\$54,900
	058405295	LOWER BRULE SIOUX TRIBE	Lower Brule	Indian District Planning	\$43,650
	058405410	YANKTON SIOUX TRIBE	Marty	Indian District Planning	\$43,650
	058405414	ROSEBUD SIOUX TRIBE	Mission	Indian District Planning	\$43,650
	058405419	SISSETON-WAHPETON OYATE	Sisseton	Indian District Planning	\$43,650
	058405421	CHEYENNE RIVER SIOUX TRIBE	Eagle Butte	Indian District Planning	\$43,650
	Total				\$4,287,432
<b>TENNESSEE</b>	040106798	LOUDON UTILITIES BOARD	Loudon	Public Works	\$1,500,000
	040106812	CITY OF LOBELVILLE	Lobelville	Public Works	\$1,520,000
	04660667201	UNIVERSITY OF TENNESSEE	Knoxville	University Center Assistance	\$128,592
	047906750	LORRAINE CIVIL RIGHTS MUSEUM F	Memphis	Econ Adjust Implementation	\$2,000,000
	047906753	LINCOLN COUNTY	Fayetteville	Econ Adjust Implementation	\$1,000,000
	047906777	THE WATER AND LIGHT COMMISSION	Greeneville	Econ Adjust Implementation	\$1,205,000
	047906796	BLOUNT COUNTY IND DEVEL BD	Maryville	Econ Adjust Implementation	\$1,445,330
	047906809	TECHNOLOGY 2020	Oak Ridge	Defense Conversion	\$200,000
	047906849	ECON DEV GROWTH ENGINE INDUST	Memphis	Econ Adjust Implementation	\$3,655,504
	048306728	EAST TENNESSEE DEVELOPMENT DIS	Multi City	Econ Dev District Planning	\$175,500
	048306739	CHATTANOOGA AREA REGIONAL COUN	Multi City	Econ Dev District Planning	\$175,500
	Total				\$13,005,426
<b>TEXAS</b>	080104837	CITY OF MCALLEN	McAllen	Public Works	\$600,000
	080104842	LUBBOCK REESE REDVLPMTN AUTHOR	Lubbock	Public Works	\$1,225,000
	080104843	CITY OF CLARKSVILLE	Clarksville	Public Works	\$1,200,000
	080104869	MEDICAL CTR OF AMERICAS FOUNDA	El Paso	Public Works	\$1,000,000

	080104878	TEXAS A&M UNIVERSITY SYSTEM,TH	Canyon	Public Works	\$1,200,000
	080104889	CAMERON WORKS INC	Brownsville	Public Works	\$270,000
	080104890	CITY OF LA FERIA	La Feria	Public Works	\$1,000,000
	080104891	SAN BENITO ECON.DEV.CORP	Bayview	Public Works	\$1,200,000
	080104896	SMITHVILLE CITY OF	Smithville	Public Works	\$1,000,000
	086604876	THE UNIV OF TX AT BROWNSVILLE	Brownsville	University Center Assistance	\$102,500
	086604885	TEXAS A&M UNIVERSITY-CORPUS CH	Corpus Christi	University Center Assistance	\$102,590
	086604886	TEXAS A&M UNIVERSITY SYSTEM,TH	Canyon	University Center Assistance	\$102,590
	086604887	LAMAR UNIVERSITY	Beaumont	University Center Assistance	\$102,590
	087904898	SAN PATRICIO COUNTY EDC	Gregory	Econ Adjust Implementation	\$300,000
	087904900	SOUTH PLAINS COLLEGE	Plainview	Econ Adjust Implementation	\$475,000
	088304819	PERMIAN BASIN REGIONAL PLANNIN	Midland	Econ Dev District Planning	\$120,000
	088304821	RIO GRANDE COUNCIL OF GOVERNME	El Paso	Econ Dev District Planning	\$180,000
	088304823	CONCHO VALLEY ECONOMIC DEVELOP	San Angelo	Econ Dev District Planning	\$60,000
	088604923	PRAIRIE VIEW A&M UNIVERSITY	Prairie View	Substate Planning	\$125,000
	Total				\$10,365,270
<b>UTAH</b>	056905485	UNIVERSITY OF UTAH, THE	Salt Lake City	Econ Adjust Strategy	\$200,000
	057905357	FOUR CORNERS SCHOOL	Monticello	Econ Adjust Implementation	\$1,592,959
	057905480	CEDAR CITY CORP	Cedar City	Econ Adjust Implementation	\$935,900
	058305308	MOUNTAINLAND ECONOMIC DEV DIST	Orem	Econ Dev District Planning	\$55,800
	058305352	FIVE COUNTY ASSOC OF GOVT'S	St. George	Econ Dev District Planning	\$54,900
	058305353	SOUTHEASTERN UTAH EDD	Price	Econ Dev District Planning	\$54,900
	058305397	SIX COUNTY ECON DEV DISTRICT	Richfield	Econ Dev District Planning	\$54,900
	058305406	UINTAH BASIN EDD	Roosevelt	Econ Dev District Planning	\$54,900
	058305416	BEAR RIVER ASSOCIATION OF GOVE	Logan	Econ Dev District Planning	\$54,900
	058605455	SUNSET CITY CORPORATION	Clearfield	Substate Planning	\$10,000
	Total				\$3,069,159
<b>VERMONT</b>	017914219	VT COUNCIL ON RURAL DEVELOPMEN	Montpelier	Econ Adjust Implementation	\$1,803,000
	017914220	WINDHAM REGIONAL COMMISSION	Brattleboro	Econ Adjust Strategy	\$472,000
	017914230	VT TELECOMMUNICATIONS AUTH	Montpelier	Econ Adjust Implementation	\$1,601,800
	017914251	VT AGENCY OF COMMERCE	Montpelier	Econ Adjust Implementation	\$500,000
	017914255	VT ECONOMIC DEVELOPMENT AUTH	Montpelier	Econ Adjust Implementation	\$2,000,000
	017914268	VERMONT TECHNICAL COLLEGE	Randolph Center	Econ Adjust Implementation	\$115,000
	Total				\$6,491,800
<b>VIRGIN ISLANDS</b>	017914224	VIRGIN ISLANDS TERRITORIAL EME	Frederiksted	Econ Adjust Implementation	\$1,000,000
	017914225	VIRGIN ISLANDS TERRITORIAL EME	Frederiksted	Econ Adjust Implementation	\$440,000
	017914262	US VI ECON DEVELOP AUTHORITY	Saint Thomas	Econ Adjust Implementation	\$2,000,000
	Total				\$3,440,000
<b>VIRGINIA</b>	010114254	NEW COLLEGE FOUNDATION	Martinsville	Public Works	\$1,750,000
	010114342	THE HIGHLAND CENTER	Monterey	Public Works	\$1,181,626
	01661410102	VIRGINIA POLYTECHNIC INSTITUTE	Blacksburg	University Center Assistance	\$100,000
	016914366	COMMONWEALTH CTR FOR ADV MFG	Multi City	Econ Adjust Implementation	\$280,600
	018314233	ACCOMACK- N HAMPTON PDC	Accomac	Econ Dev District Planning	\$60,000
	018314235	CENTRAL SHENANDOAH PLANNING DI	Staunton	Econ Dev District Planning	\$60,000
	018314236	CUMBERLAND PLATEAU PLANNING	Lebanon	Econ Dev District Planning	\$60,000
	018314239	LENOWISCO PLNG DISTRICT COMM	Duffield	Econ Dev District Planning	\$60,000
	018314241	MOUNT ROGERS PLANNING DISTRICT	Marion	Econ Dev District Planning	\$60,000
	018314283	NEW RIVER VALLEY PLANNING DIST	Radford	Econ Dev District Planning	\$60,000
	018314291	NORTHERN NECK PLANNING DISTRIC	Warsaw	Econ Dev District Planning	\$60,000
	018314295	WEST PIEDMONT PLANNING DISTRIC	Martinsville	Econ Dev District Planning	\$60,000
	018314351	SOUTHSIDE PLANNING DISTRICT CO	South Hill	Econ Dev District Planning	\$60,000
	018314354	CRATER PLANNING DISTRICT COMMI	Petersburg	Econ Dev District Planning	\$60,000
	018614411	MIDDLE PENINSULA PLANNING DIST	Multi City	Substate Planning	\$58,000
	Total				\$3,970,226
<b>WASHINGTON</b>	07660688601	WASHINGTON STATE UNIVERSITY	Pullman	University Center Assistance	\$125,000
	07790378801	RURAL COMMUNITY DEV RESOURCES	Yakima	Econ Adjust Implementation	\$500,000
	077906989	PORT ANGELES, PORT OF	Port Angeles	Econ Adjust Implementation	\$1,500,000
	077906999	INNOVATE WASHINGTON FOUNDATION	Olympia	Econ Adjust Implementation	\$500,000
	07830680801	PENINSULA DEVELOPMENT DISTRICT	Port Angeles	Econ Dev District Planning	\$60,000
	07830683801	BENTON-FRANKLIN EDD	Richland	Econ Dev District Planning	\$75,000
	07830683901	TRI COUNTY ECONOMIC DEVELOPMEN	Colville	Econ Dev District Planning	\$60,000
	07830684001	SOUTHEAST WASHINGTON ECONOMIC	Clarkston	Econ Dev District Planning	\$75,000
	07830684101	CENTRAL PUGET SOUND ECONOMIC D	Seattle	(blank)	\$100,000
	07830685601	N CENTRAL WASHINGTON EDD	Chelan	Econ Dev District Planning	\$75,000
	07830686501	COLUMBIA-PACIFIC RC&D	Montesano	Econ Dev District Planning	\$75,000
	07830691501	COWLITZ WAHAKIACUM COUNCIL OF G	Kelso	Econ Dev District Planning	\$70,000
	07840682101	SPOKANE TRIBE OF INDIANS	Wellpinit	Indian District Planning	\$50,000
	07840684801	COLVILLE CONFEDERATED TRIBES	Nespelem	Indian District Planning	\$45,000
	07840684901	QUINULT INDIAN NATION	Taholah	Indian District Planning	\$45,000
	07840685401	PORT GAMBLE BAND OF S'KLALLAM	Kingston	Indian District Planning	\$45,000
	07840685801	SKKOMISH INDIAN TRIBE OF THE	Shelton	Indian District Planning	\$45,000
	07840686201	JAMESTOWN S'KLALLAM TRIBE	Sequim	Indian District Planning	\$62,000
	07840689801	QUILEUTE TRIBAL COUNCIL	La Push	Indian District Planning	\$45,000
	07840690901	SWINOMISH INDIAN TRIBAL COMMUN	La Conner	Indian District Planning	\$60,000
	07840691001	LOWER ELWHA TRIBE COMMUNITY CO	Port Angeles	Indian District Planning	\$45,000
	Total				\$3,657,000
<b>WEST VIRGINIA</b>	01661410202	MARSHALL UNIVERSITY RESEARCH C	Huntington	University Center Assistance	\$100,000

	018314290	MID-OHIO VALLEY REGIONAL COUNC	Parkersburg	Econ Dev District Planning	\$60,000
	018314324	EASTERN PANHANDLE REGIONAL PLA	Martinsburg	Econ Dev District Planning	\$60,000
	018314325	REGION 7 PLANNING & DEVELOPMEN	Buckhannon	Econ Dev District Planning	\$60,000
	018314390	REGION 2 PLG & DEV COUNCIL	Huntington	Econ Dev District Planning	\$60,000
	018314391	REGIONAL INTERGOVERNMENTAL COU	South Charleston	Econ Dev District Planning	\$52,000
	018314393	REGION VI PLANNING & DEVELOPME	Monongah	Econ Dev District Planning	\$60,000
	018314398	REGION 8 PLANNING & DEVELOPMEN	Petersburg	Econ Dev District Planning	\$60,000
	018314403	BELOMAR REGIONAL COUNCIL	Wheeling	Econ Dev District Planning	\$60,000
	018314408	REGION 4 PLANNING & DEVELOPMEN	Summersville	Econ Dev District Planning	\$60,000
	018314409	REGION 1 PLANNING & DEVELOPMEN	Princeton	Econ Dev District Planning	\$60,000
	018314416	REGION XI PDC	Weirton	Econ Dev District Planning	\$52,000
	Total				<b>\$744,000</b>
<b>WISCONSIN</b>	060105802	CITY OF MARINETTE	Marinette	Public Works	\$2,277,350
	060105830	CITY OF OSHKOSH	Oshkosh	Public Works	\$2,000,000
	060605852	UNIVERSITY OF WISCONSIN SYSTEM	Madison	Technical Assistance	\$89,910
	060605877	SOUTHWESTERN WISCONSIN REGIONA	Platteville	Technical Assistance	\$120,000
	06660571002	UNIVERSITY OF WISCONSIN SYSTEM	Milwaukee	University Center Assistance	\$194,000
	066905806	SOUTHWESTERN WISCONSIN REGIONA	Platteville	Econ Adjust Implementation	\$190,507
	066905807	NORTHWEST REGIONAL PLANNING CO	Spooner	Econ Adjust Strategy	\$196,468
	067905855	REDEVELOPMENT AUTHORITY OF THE	Milwaukee	Econ Adjust Implementation	\$999,650
	068305792	BAYLAKE REGIONAL PLANNING COMM	Green Bay	Econ Dev District Planning	\$166,395
	068305832	SOUTHWESTERN WISCONSIN REGIONA	Platteville	Econ Dev District Planning	\$58,165
	068405805	GREAT LAKES INTERTRIBAL COUNCI	Lac du Flambeau	Indian District Planning	\$103,615
	Total				<b>\$6,396,060</b>
<b>WYOMING</b>	056605474	UNIVERSITY OF WYOMING	Laramie	University Center Assistance	\$110,000
	057905292	TOWN OF STAR VALLEY RANCH	Thayne	Econ Adjust Implementation	\$198,000
	058305417	HIGH PLAINS ECONOMIC DEVELOPME	Wheatland	Econ Dev District Planning	\$54,000
	058605334	HIGH PLAINS ECONOMIC DEVELOPME	Chugwater	Substate Planning	\$50,000
	Total				<b>\$412,000</b>
<b>U.S. Total</b>					<b>\$360,145,431</b>

State	Project #	Grantee	Location	Category	PI \$(000)	PI Ratio
ALABAMA	040106806	CITY OF JASPER	Jasper	Public Works	\$29,500	31.3
	047906823	DOTHANHOUSTON CTY AIRPORT AUTH	Dothan	Econ Adjust Implementation	\$7,500	7.4
ARKANSAS	080100349	CITY WTR LIGHT PLNT CITY OF J	Jonesboro	Public Works	\$582	4.3
CALIFORNIA	070106930	LA JOLLA BD OF LUISENO INDIANS	Pauma Valley	Public Works	\$0	0
	070106934	CENTRAL VALLEY OPPORTUNITY CTR	Merced	Public Works	\$0	0
	070106990	CITY OF IMPERIAL	Imperial	Public Works	\$22,250	7.5
	070106991	CHEMEHUEVI INDIAN TRIBE	Needles	Public Works	\$0	0
	070106992	COUNTY OF YUBA	Olivehurst	Public Works	\$50,000	27.9
	070107009	CITY OF DELANO	Delano	Public Works	\$35,000	19
	077907000	CITY OF MT SHASTA	Mount Shasta	Econ Adjust Implementation	\$20,000	6.7
DISTRICT OF COLUMBIA	017914326	UNIVERSITY OF THE DISTRICT OF	Washington	Econ Adjust Implementation	\$6,000	3
FLORIDA	040106759	CITY OF FELLSMERE	Fellsmere	Public Works	\$13,000	35.7
	047906827	SE OVERTWN PK W COMM REDEV AGY	Miami	Econ Adjust Implementation	\$0	0
GEORGIA	040106717	CITY OF DUBLIN	Dublin	Public Works	\$39,000	29
	047906813	UNIVERSITY OF GEORGIA	Griffin	Econ Adjust Implementation	\$0	0
	047906832	GA SO UNIV RES & SVC FOUNDATIO	Statesboro	Econ Adjust Implementation	\$0	0
IDAHO	070106932	EAST-CENTRAL IDAHO PLANNING &	Driggs	Public Works	\$850	0.6
ILLINOIS	060105829	VILLAGE OF GLENWOOD	Glenwood	Public Works	\$3,000	1.5
INDIANA	06010577401	KNOX COUNTY DEVEL CORP	Vincennes	Public Works	\$60,000	240
KANSAS	057905488	SALINA ECONOMIC DEVELOP CORP	Salina	Econ Adjust Implementation	\$100	0.1
LOUISIANA	080104838	GREATER LAFOURCHE PORT COMMISS	Galliano	Public Works	\$250,000	178.6
	080104894	AVOYELLES PARISH PORT COMM	Simmesport	Public Works	\$3,000	2.5
	080104913	LASALLE PARISH POLICE JURY	Jena	Public Works	\$3,900	7.8
MAINE	010114252	BANGOR, CITY OF	Bangor	Public Works	\$250	0.4
	017914363	MIDCOAST REGIONAL REDEVELOPMEN	Brunswick	Econ Adjust Implementation	\$0	0
MARYLAND	010114264	TALBOT COUNTY	Easton	Public Works	\$240,000	145.5
	017914367	HISTORIC E BALTIMORE COM ACTIO	Baltimore	Econ Adjust Implementation	\$1,000	0.7
MASSACHUSETTS	010114327	CITY OF FALL RIVER	Fall River	Public Works	\$1,748	1
	010114336	BECKER COLLEGE	Worcester	Public Works	\$360	0.3
	010114337	MASSACHUSETTS DEV FINANCE AGEN	Gloucester	Public Works	\$0	0
MICHIGAN	060105791	CITY OF BIG RAPIDS MICHIGAN	Big Rapids	Public Works	\$4,750	1.8
	067905874	CITY OF CLARE	Clare	Econ Adjust Implementation	\$875	0.3
MINNESOTA	06010565301	EMERGE COMMUNITY DEVELOPMENT	Minneapolis	Public Works	\$3,500	16.3
	06010565302	EMERGE COMMUNITY DEVELOPMENT	Minneapolis	Public Works	\$3,500	2.6
	067905870	CITY OF BLUE EARTH	Blue Earth	Econ Adjust Implementation	\$25,500	25.7
MISSISSIPPI	040106811	GA COUNTY BOARD OF SUPERVISORS	Lucedale	Public Works	\$115,000	134.2
MISSOURI	050105328	CITY OF ROLLA	Rolla	Public Works	\$15,000	14.4
	050105356	CITY OF PERRYVILLE	Perryville	Public Works	\$26,970	17.7
	050105487	CITY OF JONESBURG	Jonesburg	Econ Adjust Implementation	\$100,000	51.6
	057905489	CITY OF BOONVILLE	Boonville	Econ Adjust Implementation	\$0	0
MONTANA	050105332	COUNTY OF CUSTER MONTANA	Miles City	Public Works	\$6,320	17.2
	050105333	CITY OF FORT BENTON	Fort Benton	Public Works	\$19,000	32.3



	050105358	MONTANA STATE UNIVERSITY, INC	Great Falls	Public Works	\$24,000	16.1
NEVADA	070106939	BOARD OF REGENTS NEVADA SYSTEM	Reno	Public Works	\$0	0
NEW HAMPSHIRE	010114253	CITY OF ROCHESTER	Rochester	Public Works	\$1,500	0.8
NEW YORK	010114333	ROCHESTER INSTITUTE OF TECHNOL	Rochester	Public Works	\$0	0
	010114382	NEW YORK INSTITUTE OF TECHNOLO	Old Westbury	Public Works	\$425	0.4
	010114332	Southern Tier High Tech	Binghamton	Public Works	\$0	0
NORTH CAROLINA	040106718	NASH COMMUNITY COLLEGE	Rocky Mount	Public Works	\$5,500	3.7
	040106747	CITY OF ASHEVILLE	Asheville	Public Works	\$175,000	155.9
	040106748	WINSTON SALEM STATE UNIVERSITY	Winston-Salem	Public Works	\$0	0
	040106758	HALIFAX COUNTY	Halifax	Public Works	\$110,000	78.6
	040106760	UNIV OF NC AT PEMBROKE FND INC	Pembroke	Public Works	\$1,150	1.2
	040106762	GASTON COLLEGE	Dallas	Public Works	\$50,000	33.3
	040106780	PIEDMONT TRIAD AIRPORT	Greensboro	Public Works	\$80,000	53.3
	047906833	CITY OF WASHINGTON	Washington	Econ Adjust Implementation	\$8,078	5.6
NORTHERN MARIANA ISLANDS	077907008	COMMONWEALTH OF THE NORTHERN M	Saipan	Econ Adjust Implementation	\$0	0
OHIO	060105821	OHIO CHRISTIAN UNIVERSITY	Circleville	Public Works	\$25,000	10.2
	060105871	BOARD OF TRUSTEES OF LORAIN	Elyria	Public Works	\$13,035	11.1
OKLAHOMA	080104877	DELAWARE NATION	Anadarko	Public Works	\$0	0
OREGON	070106931	PORT OF GARIBALDI	Garibaldi	Public Works	\$1,800	0.6
	070106933	LINN BENTON COMMUNITY COLLEGE	Albany	Public Works	\$0	0
PENNSYLVANIA	010114208	JEFFERSON COUNTY PA	Brookville	Public Works	\$10,000	33.6
	010114329	REDEVELOPMENT AU EASTON PA	Easton	Public Works	\$0	0
	010114330	ALTOONA BLAIR COUNTY DEV CORP	Claysburg	Public Works	\$40,000	26.7
PUERTO RICO	010114410	SISTEMA UNIVERSITARIO ANA G. M	Carolina	Public Works	\$3,000	1.9
RHODE ISLAND	010114231	UNIVERSITY OF RHODE ISLAND	Providence	Public Works	\$720	0.2
SOUTH CAROLINA	040106716	CENTRAL CAROLINA TECH COLLEGE	Sumter	Public Works	\$520,000	208
	040106719	TOWN OF KINGSTREE	Kingstree	Public Works	\$3,500	5.7
	040106828	SPARTANBURG TECHNICAL COLLEGE	Duncan	Public Works	\$0	0
	040106829	CITY OF FLORENCE	Florence	Public Works	\$27,000	26.8
	047906837	CLEMSON UNIVERSITY	Clemson	Econ Adjust Implementation	\$0	0
SOUTH DAKOTA	050105355	SIoux FALLS, CITY OF	Sioux Falls	Public Works	\$70,000	56.2
TENNESSEE	040106798	LOUDON UTILITIES BOARD	Loudon	Public Works	\$70,000	46.7
	040106812	CITY OF LOBELVILLE	Lobelville	Public Works	\$0	0
	047906796	BLOUNT COUNTY IND DEVEL BD	Maryville	Econ Adjust Implementation	\$21,360	14.8
TEXAS	080104837	CITY OF MCALLEN	McAllen	Public Works	\$0	0
	080104842	LUBBOCK REESE REDVLPMT AUTHOR	Lubbock	Public Works	\$0	0
	080104869	MEDICAL CTR OF AMERICAS FOUNDA	El Paso	Public Works	\$0	0
	080104878	TEXAS A&M UNIVERSITY SYSTEM,TH	Canyon	Public Works	\$0	0
	080104889	CAMERON WORKS INC	Brownsville	Public Works	\$0	0
	080104890	CITY OF LA FERIA	La Feria	Public Works	\$300	0.3
	080104891	SAN BENITO ECON.DEV.CORP	Bayview	Public Works	\$0	0
	080104896	SMITHVILLE CITY OF	Smithville	Public Works	\$0	0
	087904900	SOUTH PLAINS COLLEGE	Plainview	Econ Adjust Implementation	\$0	0

<b>UTAH</b>	057905357	<b>FOUR CORNERS SCHOOL</b>	<b>Monticello</b>	Econ Adjust Implementation	\$2,000	1.3
	057905480	<b>CEDAR CITY CORP</b>	<b>Cedar City</b>	Econ Adjust Implementation	\$350,000	374
<b>VIRGINIA</b>	010114254	<b>NEW COLLEGE FOUNDATION</b>	<b>Martinsville</b>	Public Works	\$0	0
	010114342	<b>THE HIGHLAND CENTER</b>	<b>Monterey</b>	Public Works	\$100	0.1
<b>WASHINGTON</b>	077906989	<b>PORT ANGELES, PORT OF</b>	<b>Port Angeles</b>	Econ Adjust Implementation	\$2,125	1.4
<b>WISCONSIN</b>	060105802	<b>CITY OF MARINETTE</b>	<b>Marinette</b>	Public Works	\$50,000	22
	060105830	<b>CITY OF OSHKOSH</b>	<b>Oshkosh</b>	Public Works	\$15,000	7.5
	067905855	<b>REDEVELOPMENT AUTHORITY OF THE</b>	<b>Milwaukee</b>	Econ Adjust Implementation	\$25,000	25

\*Initial Private Sector Investment estimates are reported for most projects funded through EDA's Public Works and Economic Adjustment Assistance programs, and do not include local matching funds. For projects that do not include initial Private Sector Investment estimates in this table, economic impact of the project is measured through job creation and retention estimates. EDA's performance measurement process is based on a third-party, peer-reviewed methodology, and includes validation of grantee estimates at 3, 6 and 9 years following an award.

State	Project #	Location	Category	PI \$(000)	PI Ratio
ALABAMA	040106806	Jasper	Public Works	\$29,500	31.3
	047906823	Dothan	Econ Adjust Implementation	\$7,500	7.4
ARKANSAS	080100349	Jonesboro	Public Works	\$582	4.3
CALIFORNIA	070106930	Pauma Valley	Public Works	\$0	0
	070106934	Merced	Public Works	\$0	0
	070106990	Imperial	Public Works	\$22,250	7.5
	070106991	Needles	Public Works	\$0	0
	070106992	Olivehurst	Public Works	\$50,000	27.9
	070107009	Delano	Public Works	\$35,000	19
	077907000	Mount Shasta	Econ Adjust Implementation	\$20,000	6.7
DISTRICT OF COLUMBIA	017914326	Washington	Econ Adjust Implementation	\$6,000	3
FLORIDA	040106759	Fellsmere	Public Works	\$13,000	35.7
	047906827	Miami	Econ Adjust Implementation	\$0	0
GEORGIA	040106717	Dublin	Public Works	\$39,000	29
	047906813	Griffin	Econ Adjust Implementation	\$0	0
	047906832	Statesboro	Econ Adjust Implementation	\$0	0
IDAHO	070106932	Driggs	Public Works	\$850	0.6
ILLINOIS	060105829	Glenwood	Public Works	\$3,000	1.5
INDIANA	06010577401	Vincennes	Public Works	\$60,000	240
KANSAS	057905488	Salina	Econ Adjust Implementation	\$100	0.1
LOUISIANA	080104838	Galliano	Public Works	\$250,000	178.6
	080104894	Simmesport	Public Works	\$3,000	2.5
	080104913	Jena	Public Works	\$3,900	7.8
MAINE	010114252	Bangor	Public Works	\$250	0.4
	017914363	Brunswick	Econ Adjust Implementation	\$0	0
MARYLAND	010114264	Easton	Public Works	\$240,000	145.5
	017914367	Baltimore	Econ Adjust Implementation	\$1,000	0.7
MASSACHUSETTS	010114327	Fall River	Public Works	\$1,748	1
	010114336	Worcester	Public Works	\$360	0.3
	010114337	Gloucester	Public Works	\$0	0
MICHIGAN	060105791	Big Rapids	Public Works	\$4,750	1.8
	067905874	Clare	Econ Adjust Implementation	\$875	0.3
MINNESOTA	06010565301	Minneapolis	Public Works	\$3,500	16.3
	06010565302	Minneapolis	Public Works	\$3,500	2.6
	067905870	Blue Earth	Econ Adjust Implementation	\$25,500	25.7
MISSISSIPPI	040106811	Lucedale	Public Works	\$115,000	134.2
MISSOURI	050105328	Rolla	Public Works	\$15,000	14.4
	050105356	Perryville	Public Works	\$26,970	17.7
	050105487	Jonesburg	Econ Adjust Implementation	\$100,000	51.6
	057905489	Boonville	Econ Adjust Implementation	\$0	0
MONTANA	050105332	Miles City	Public Works	\$6,320	17.2
	050105333	Fort Benton	Public Works	\$19,000	32.3
	050105358	Great Falls	Public Works	\$24,000	16.1
NEVADA	070106939	Reno	Public Works	\$0	0
NEW HAMPSHIRE	010114253	Rochester	Public Works	\$1,500	0.8
NEW YORK	010114333	Rochester	Public Works	\$0	0
	010114382	Old Westbury	Public Works	\$425	0.4
	010114332	Binghamton	Public Works	\$0	0
NORTH CAROLINA	040106718	Rocky Mount	Public Works	\$5,500	3.7
	040106747	Asheville	Public Works	\$175,000	155.9
	040106748	Winston-Salem	Public Works	\$0	0
	040106758	Halifax	Public Works	\$110,000	78.6
	040106760	Pembroke	Public Works	\$1,150	1.2
	040106762	Dallas	Public Works	\$50,000	33.3
	040106780	Greensboro	Public Works	\$80,000	53.3
047906833	Washington	Econ Adjust Implementation	\$8,078	5.6	
NORTHERN MARIANA ISLANDS	077907008	Saipan	Econ Adjust Implementation	\$0	0
OHIO	060105821	Circleville	Public Works	\$25,000	10.2
	060105871	Elyria	Public Works	\$13,035	11.1

<b>OKLAHOMA</b>	080104877	<b>Anadarko</b>	Public Works	\$0	0
<b>OREGON</b>	070106931	<b>Garibaldi</b>	Public Works	\$1,800	0.6
	070106933	<b>Albany</b>	Public Works	\$0	0
<b>PENNSYLVANIA</b>	010114208	<b>Brookville</b>	Public Works	\$10,000	33.6
	010114329	<b>Easton</b>	Public Works	\$0	0
	010114330	<b>Claysburg</b>	Public Works	\$40,000	26.7
<b>PUERTO RICO</b>	010114410	<b>Carolina</b>	Public Works	\$3,000	1.9
<b>RHODE ISLAND</b>	010114231	<b>Providence</b>	Public Works	\$720	0.2
<b>SOUTH CAROLINA</b>	040106716	<b>Sumter</b>	Public Works	\$520,000	208
	040106719	<b>Kingstree</b>	Public Works	\$3,500	5.7
	040106828	<b>Duncan</b>	Public Works	\$0	0
	040106829	<b>Florence</b>	Public Works	\$27,000	26.8
	047906837	<b>Clemson</b>	Econ Adjust Implementation	\$0	0
<b>SOUTH DAKOTA</b>	050105355	<b>Sioux Falls</b>	Public Works	\$70,000	56.2
<b>TENNESSEE</b>	040106798	<b>Loudon</b>	Public Works	\$70,000	46.7
	040106812	<b>Lobelville</b>	Public Works	\$0	0
	047906796	<b>Maryville</b>	Econ Adjust Implementation	\$21,360	14.8
<b>TEXAS</b>	080104837	<b>McAllen</b>	Public Works	\$0	0
	080104842	<b>Lubbock</b>	Public Works	\$0	0
	080104869	<b>El Paso</b>	Public Works	\$0	0
	080104878	<b>Canyon</b>	Public Works	\$0	0
	080104889	<b>Brownsville</b>	Public Works	\$0	0
	080104890	<b>La Feria</b>	Public Works	\$300	0.3
	080104891	<b>Bayview</b>	Public Works	\$0	0
	080104896	<b>Smithville</b>	Public Works	\$0	0
	087904900	<b>Plainview</b>	Econ Adjust Implementation	\$0	0
<b>UTAH</b>	057905357	<b>Monticello</b>	Econ Adjust Implementation	\$2,000	1.3
	057905480	<b>Cedar City</b>	Econ Adjust Implementation	\$350,000	374
<b>VIRGINIA</b>	010114254	<b>Martinsville</b>	Public Works	\$0	0
	010114342	<b>Monterey</b>	Public Works	\$100	0.1
<b>WASHINGTON</b>	077906989	<b>Port Angeles</b>	Econ Adjust Implementation	\$2,125	1.4
<b>WISCONSIN</b>	060105802	<b>Marinette</b>	Public Works	\$50,000	22
	060105830	<b>Oshkosh</b>	Public Works	\$15,000	7.5
	067905855	<b>Milwaukee</b>	Econ Adjust Implementation	\$25,000	25

\*Initial Private Sector Investment estimates are reported for most projects funded through EDA's Public Works and Economic Adjustment Assistance programs, and do not include local matching funds. For projects that do not include initial Private Sector Investment estimates in this table, economic impact of the project is measured through job creation and retention estimates. EDA's performance measurement process is based on a third-party, peer-reviewed methodology, and includes validation of grantee estimates at 3, 6 and 9 years following an award.

State	Project #	Grantee	Location	Category	PI \$(000)	PI Ratio
ALABAMA	040106806	CITY OF JASPER			\$29,500	31.3
	047906823	DOTHANHOUSTON CTY AIRPORT AUTH	Dothan	Econ Adjust Implementation	\$7,500	7.4
ARKANSAS	080100349	CITY WTR LIGHT PLNT CITY OF J	Jonesboro	Public Works	\$582	4.3
CALIFORNIA	070106930	LA JOLLA BD OF LUISENO INDIANS	Pauma Valley	Public Works	\$0	0
	070106934	CENTRAL VALLEY OPPORTUNITY CTR	Merced	Public Works	\$0	0
	070106990	CITY OF IMPERIAL	Imperial	Public Works	\$22,250	7.5
	070106991	CHEMEHUEVI INDIAN TRIBE	Needles	Public Works	\$0	0
	070106992	COUNTY OF YUBA	Olivehurst	Public Works	\$50,000	27.9
	070107009	CITY OF DELANO	Delano	Public Works	\$35,000	19
	077907000	CITY OF MT SHASTA	Mount Shasta	Econ Adjust Implementation	\$20,000	6.7
DISTRICT OF COLUMBIA	017914326	UNIVERSITY OF THE DISTRICT OF	Washington	Econ Adjust Implementation	\$6,000	3
FLORIDA	040106759	CITY OF FELLSMERE	Fellsmere	Public Works	\$13,000	35.7
	047906827	SE OVERTWN PK W COMM REDEV AGY	Miami	Econ Adjust Implementation	\$0	0
GEORGIA	040106717	CITY OF DUBLIN	Dublin	Public Works	\$39,000	29
	047906813	UNIVERSITY OF GEORGIA	Griffin	Econ Adjust Implementation	\$0	0
	047906832	GA SO UNIV RES & SVC FOUNDATIO	Statesboro	Econ Adjust Implementation	\$0	0
IDAHO	070106932	EAST-CENTRAL IDAHO PLANNING &	Driggs	Public Works	\$850	0.6
ILLINOIS	060105829	VILLAGE OF GLENWOOD	Glenwood	Public Works	\$3,000	1.5
INDIANA	0601057401	KNOX COUNTY DEVEL CORP	Vincennes	Public Works	\$60,000	240
KANSAS	057905488	SALINA ECONOMIC DEVELOP CORP	Salina	Econ Adjust Implementation	\$100	0.1
LOUISIANA	080104838	GREATER LAFOURCHE PORT COMMISS	Galliano	Public Works	\$250,000	178.6
	080104894	AVOUELLES PARISH PORT COMM	Simmesport	Public Works	\$3,000	2.5
	080104913	LASALLE PARISH POLICE JURY	Jena	Public Works	\$3,900	7.8
MAINE	010114252	BANGOR, CITY OF	Bangor	Public Works	\$250	0.4
	017914363	MIDCOAST REGIONAL REDEVELOPMEN	Brunswick	Econ Adjust Implementation	\$0	0
MARYLAND	010114264	TALBOT COUNTY	Easton	Public Works	\$240,000	145.5
	017914367	HISTORIC E BALTIMORE COM ACTIO	Baltimore	Econ Adjust Implementation	\$1,000	0.7
MASSACHUSETTS	010114327	CITY OF FALL RIVER	Fall River	Public Works	\$1,748	1
	010114336	BECKER COLLEGE	Worcester	Public Works	\$360	0.3
	010114337	MASSACHUSETTS DEV FINANCE AGEN	Gloucester	Public Works	\$0	0
MICHIGAN	060105791	CITY OF BIG RAPIDS MICHIGAN	Big Rapids	Public Works	\$4,750	1.8
	067905874	CITY OF CLARE	Clare	Econ Adjust Implementation	\$875	0.3
MINNESOTA	06010565301	EMERGE COMMUNITY DEVELOPMENT	Minneapolis	Public Works	\$3,500	16.3
	06010565302	EMERGE COMMUNITY DEVELOPMENT	Minneapolis	Public Works	\$3,500	2.6
	067905870	CITY OF BLUE EARTH	Blue Earth	Econ Adjust Implementation	\$25,500	25.7
MISSISSIPPI	040106811	GA COUNTY BOARD OF SUPERVISORS	Lucedale	Public Works	\$115,000	134.2
MISSOURI	050105328	CITY OF ROLLA	Rolla	Public Works	\$15,000	14.4
	050105356	CITY OF PERRYVILLE	Perryville	Public Works	\$26,970	17.7
	050105487	CITY OF JONESBURG	Jonesburg	Econ Adjust Implementation	\$100,000	51.6
	057905489	CITY OF BOONVILLE	Boonville	Econ Adjust Implementation	\$0	0
MONTANA	050105332	COUNTY OF CUSTER MONTANA	Miles City	Public Works	\$6,320	17.2
	050105333	CITY OF FORT BENTON	Fort Benton	Public Works	\$19,000	32.3
	050105358	MONTANA STATE UNIVERSITY, INC	Great Falls	Public Works	\$24,000	16.1
NEVADA	070106939	BOARD OF REGENTS NEVADA SYSTEM	Reno	Public Works	\$0	0
NEW HAMPSHIRE	010114253	CITY OF ROCHESTER	Rochester	Public Works	\$1,500	0.8
NEW YORK	010114333	ROCHESTER INSTITUTE OF TECHNOL	Rochester	Public Works	\$0	0
	010114382	NEW YORK INSTITUTE OF TECHNOLO	Old Westbury	Public Works	\$425	0.4
	010114332	Southern Tier High Tech	Binghamton	Public Works	\$0	0
NORTH CAROLINA	040106718	NASH COMMUNITY COLLEGE	Rocky Mount	Public Works	\$5,500	3.7
	040106747	CITY OF ASHEVILLE	Asheville	Public Works	\$175,000	155.9
	040106748	WINSTON SALEM STATE UNIVERSITY	Winston-Salem	Public Works	\$0	0
	040106758	HALIFAX COUNTY	Halifax	Public Works	\$110,000	78.6
	040106760	UNIV OF NC AT PEMBROKE FND INC	Pembroke	Public Works	\$1,150	1.2
	040106762	GASTON COLLEGE	Dallas	Public Works	\$50,000	33.3
	040106780	PIEDMONT TRIAD AIRPORT	Greensboro	Public Works	\$80,000	53.3
	047906833	CITY OF WASHINGTON	Washington	Econ Adjust Implementation	\$8,078	5.6
NORTHERN MARIANA ISLANDS	077907008	COMMONWEALTH OF THE NORTHERN M	Saipan	Econ Adjust Implementation	\$0	0
OHIO	060105821	OHIO CHRISTIAN UNIVERSITY	Circleville	Public Works	\$25,000	10.2
	060105871	BOARD OF TRUSTEES OF LORAIN	Elyria	Public Works	\$13,035	11.1
OKLAHOMA	080104877	DELAWARE NATION	Anadarko	Public Works	\$0	0
OREGON	070106931	PORT OF GARIBALDI	Garibaldi	Public Works	\$1,800	0.6
	070106933	LINN BENTON COMMUNITY COLLEGE	Albany	Public Works	\$0	0
PENNSYLVANIA	010114208	JEFFERSON COUNTY PA	Brookville	Public Works	\$10,000	33.6
	010114329	REDEVELOPMENT AU EASTON PA	Easton	Public Works	\$0	0
	010114330	ALTOONA BLAIR COUNTY DEV CORP	Claysburg	Public Works	\$40,000	26.7
PUERTO RICO	010114410	SISTEMA UNIVERSITARIO ANA G. M	Carolina	Public Works	\$3,000	1.9
RHODE ISLAND	010114231	UNIVERSITY OF RHODE ISLAND	Providence	Public Works	\$720	0.2
SOUTH CAROLINA	040106716	CENTRAL CAROLINA TECH COLLEGE	Sumter	Public Works	\$520,000	208
	040106719	TOWN OF KINGSTREE	Kingstree	Public Works	\$3,500	5.7
	040106828	SPARTANBURG TECHNICAL COLLEGE	Duncan	Public Works	\$0	0
	040106829	CITY OF FLORENCE	Florence	Public Works	\$27,000	26.8
	047906837	CLEMSON UNIVERSITY	Clemson	Econ Adjust Implementation	\$0	0
SOUTH DAKOTA	050105355	SIoux FALLS, CITY OF	Sioux Falls	Public Works	\$70,000	56.2
TENNESSEE	040106798	LOUDON UTILITIES BOARD	Loudon	Public Works	\$70,000	46.7
	040106812	CITY OF LOBELVILLE	Lobelville	Public Works	\$0	0
	047906796	BLOUNT COUNTY IND DEVEL BD	Maryville	Econ Adjust Implementation	\$21,360	14.8
TEXAS	080104837	CITY OF MCALLEN	McAllen	Public Works	\$0	0
	080104842	LUBBOCK REESE REDVLPMTNT AUTHOR	Lubbock	Public Works	\$0	0
	080104869	MEDICAL CTR OF AMERICAS FOUNDA	El Paso	Public Works	\$0	0
	080104878	TEXAS A&M UNIVERSITY SYSTEM,TH	Canyon	Public Works	\$0	0
	080104889	CAMERON WORKS INC	Brownsville	Public Works	\$0	0
	080104890	CITY OF LA FERIA	La Feria	Public Works	\$300	0.3
	080104891	SAN BENITO ECON.DEV.CORP	Bayview	Public Works	\$0	0
	080104896	SMITHVILLE CITY OF	Smithville	Public Works	\$0	0
	087904900	SOUTH PLAINS COLLEGE	Plainview	Econ Adjust Implementation	\$0	0
UTAH	057905357	FOUR CORNERS SCHOOL	Monticello	Econ Adjust Implementation	\$2,000	1.3
	057905480	CEDAR CITY CORP	Cedar City	Econ Adjust Implementation	\$350,000	374
VIRGINIA	010114254	NEW COLLEGE FOUNDATION	Martinsville	Public Works	\$0	0
	010114342	THE HIGHLAND CENTER	Monterey	Public Works	\$100	0.1
WASHINGTON	077906989	PORT ANGELES, PORT OF	Port Angeles	Econ Adjust Implementation	\$2,125	1.4
WISCONSIN	060105802	CITY OF MARINETTE	Marinette	Public Works	\$50,000	22
	060105830	CITY OF OSHKOSH	Oshkosh	Public Works	\$15,000	7.5
	067905855	REDEVELOPMENT AUTHORITY OF THE	Milwaukee	Econ Adjust Implementation	\$25,000	25

REALIZED PRIVATE SECTOR INVESTMENT REPORTED FOR FY 2010 APPROVALS  
Construction and RLF Investments by State | Discounted Three-year data

State	Project No.	Grantee	Location	EDA \$	Projected Private Inv	Projected Priv Inv Ratio	Realized Priv Inv (DISCOUNTED)	Realized Priv Inv Ratio
AK	070106487	City of Port Lions	Port Lions	\$1,500,000	\$7,000,000	4.7	\$945,000	0.6
	070106549	Cold Climate Hsng Cntr	Fairbanks	\$1,900,000	\$10,000,000	5.3		
AL	040106328	Talladega County	Eastaboga	\$1,071,500	\$1,024,000	1.0	\$883,727	0.8
	040106353	Coosa Valley Water SD	Pell City	\$1,500,000	\$5,700,000	3.8		
	040106433	City of Troy	Opelika	\$2,015,974	\$1,000,000	0.5		
	040106438	Innovation Depot Inc.	Birmingham	\$800,000	\$200,000	0.3		
	040106464	City of Andalusia	Andalusia	\$1,515,000	\$15,000,000	9.9	\$8,625,000	5.7
	044606446	Winston County	Double Springs	\$1,662,505	\$60,000,000	36.1	\$1,511,250	0.9
	047906269	City of Gulf Shores	Gulf Shores	\$4,758,400	\$4,500,000	0.9		
	047906287	Hayneville	Town of Hayneville	\$987,000	\$6,000,000	6.1		
AR	080104549	Little Rock	Little Rock	\$2,000,000				
	080104605	Prescott	Prescott	\$910,000				
	084604614	Mississippi County	Mississippi	\$1,200,000				
	087904406	Union County	El Dorado	\$940,000	\$100,000	0.1		
	087904503	SARIA	Warren	\$1,900,000	\$5,000,000	2.6		
	087904523	UAMS	Little Rock	\$600,000	\$258,000	0.4		
	087904559	Texarkana	Texarkana	\$1,000,000	\$18,000,000	18.0		
AS	070106523	American Samoa - DOC	Pago Pago	\$3,100,000	\$20,000,000	6.5		
CA	07010579401	Cal Poly Corporation	San Luis Obispo	\$300,000				
	070106477	City of Chico	Chico	\$2,500,000	\$11,400,000	4.6		
	070106486	Center Employment Train	San Jose	\$3,000,000	\$3,000,000	1.0		
	070106554	City of Shafter	Shafter	\$2,000,000	\$253,000,000	126.5		
	070106558	City of Barstow	Barstow	\$2,000,000	\$20,000,000	10.0		
	070106559	City of Dixon	Dixon	\$3,000,000	\$40,000,000	13.3		
	077906502	City of Seaside	Monterey	\$945,000				
	077906545	Community Redevelopment	Sun Valley	\$3,165,771	\$10,000,000	3.2		
CO	050105003	Creede Repertory Theatre	Creede	\$350,000	\$266,000	0.8	\$170,831	0.5
	050105045	Town of Windsor	Windsor	\$1,673,890	\$758,000,000	452.8	\$20,505,760	12.3
CT	010108927	City of Waterbury	Waterbury	\$1,140,000	\$4,000,000	3.5		
DE	010108894	DE Tech Cmty College	Newark, DE	\$1,026,600	\$1,000,000	1.0		
	017908893	DEDO	Dover, DE	\$500,000	\$2,000,000	4.0		
	017908901	DE Tech Cmty College	Dover, DE	\$2,471,200	\$1,500,000	0.6		
FL	047906294	Oregon Vaccine	Fort Pierce	\$3,577,500	\$4,422,500	1.2		
	047906305	City of Perry, FL	Perry	\$1,670,000	\$32,300,000	19.3		
	047906326	Martin County Bd of Cty	Stuart	\$1,000,000	\$12,900,000	12.9	\$453,750	0.5
	047906327	The Glades Utility Auth	West Palm Beach	\$3,990,000	\$48,500,000	12.2		
	047906342	Titusville-Cocoa Airport	Titusville	\$2,000,000	\$3,000,000	1.5		



REALIZED PRIVATE SECTOR INVESTMENT REPORTED FOR FY 2010 APPROVALS  
Construction and RLF Investments by State | Discounted Three-year data

	047906350	City of Jacksonville	Multi City	\$660,000			\$247,500	0.4
	047906355	City of Apalachicola	Apalachicola	\$1,855,000				
	047906356	SFC/ Dist Bd of Trust	Gainesville, FL	\$1,670,000	\$380,000,000	227.5		
<b>GA</b>	040106289	North GA Tech College	Clarkesville	\$647,500	\$6,300,000	9.7		
	040106290	City of Vienna, Georgia	Vienna	\$1,000,000	\$5,000,000	5.0		
	040106344	Liberty County Ind Auth	Hinesville	\$823,000	\$90,000,000	109.4		
	040106372	City of Alamo	Alamo	\$2,000,000	\$30,000,000	15.0		
	040106426	Ware County	Waycross	\$1,317,070	\$120,000,000	91.1		
	040106456	Lavonia City of	Lavonia	\$756,000	\$50,400,000	66.7	\$52,732,902	69.8
	047906352	GA Advanced Tech Venture	Atlanta	\$1,300,000	\$72,200,000	55.5		
<b>HI</b>	070106507	Hawaii DBEDT FTZ No. 9	Honolulu	\$3,000,000	\$20,000,000	6.7		
<b>IA</b>	050104941	City of Dubuque	Dubuque	\$1,500,000	\$20,100,000	13.4		
	050104959	Ottumwa, City of	Ottumwa	\$1,500,000	\$15,000,000	10.0		
	057904806	Waverly City of	Waverly	\$3,167,923				
	057904848	Columbus Junction	Columbus Junction	\$2,902,500				
	057904870	Shenandoah City of	Shenandoah	\$232,500				
	057904871	Iowa City	Iowa City	\$3,000,000				
	057904921	Iowa City	Iowa City	\$22,000,000				
	057904924	Southeast Iowa RPC	Burlington	\$750,000				
	057904925	Cedar Falls, City of	Cedar Falls	\$5,500,000			\$3,264,750	0.6
	057904926	Cedar Rapids city of	Cedar Rapids	\$2,463,600				
	057904949	Cedar Rapids city of	Cedar Rapids	\$35,000,000				
	057905007	Waterloo, City of	Waterloo	\$7,009,315				
	057905008	Louisa County	Wapello	\$10,013,000				
	067905588	Davenport City of	Davenport	\$6,779,435	\$45,000,000	6.6		
<b>ID</b>	074606516	Boise State University	Nampa	\$1,000,000	\$18,000,000	18.0		
<b>IL</b>	060105579	Pulaski Village of	Pulaski	\$520,000	\$2,000,000	3.8		
	060105633	Benton City of	Benton	\$1,808,422	\$6,000,000	3.3		
	064605640	Danville City of	Danville	\$3,000,000	\$155,000	0.1	\$24,376,530	8.1
	067905494	Lawrenceville City of	Lawrenceville	\$1,776,846	\$4,725,000	2.7		
	067905501	Princeton City of	Princeton	\$676,920	\$50,000,000	73.9		
	067905507	BI-State Regional Comm	Multi State [City]	\$750,000	\$2,000,000	2.7	\$519,000	0.7
	067905597	Robinson City of	Robinson	\$1,493,000	\$70,000,000	46.9	\$4,425,000	3.0
<b>IN</b>	060105484	Switzerland County RC	Vevay	\$767,000	\$30,000,000	39.1	\$2,100,000	2.7
	060105572	Topeka Town of	Topeka	\$1,230,150	\$8,250,000	6.7		
	060105583	Kendallville City of	Kendallville	\$663,375	\$42,000,000	63.3		
	064605639	Anderson City of	Anderson	\$1,487,108				
	067905500	Clinton City of	Vermillion County	\$774,045	\$21,200,000	27.4	\$9,750,000	12.6
	067905510	New Albany City of	New Albany	\$1,735,050	\$45,650,000	26.3		
	067905539	WestGate@Crane Authority	Davies County, IN	\$6,664,500	\$10,875,000	1.6	\$9,000,000	1.4

REALIZED PRIVATE SECTOR INVESTMENT REPORTED FOR FY 2010 APPROVALS  
Construction and RLF Investments by State | Discounted Three-year data

	067905602	White County	Wolcott	\$2,439,175	\$75,000,000	30.7		
	067905603	Jasper City of	Jasper	\$2,228,640	\$170,000	0.1	\$3,360,750	1.5
	067905631	Syracuse Town of	Syracuse	\$2,100,000	\$22,000,000	10.5		
<b>KS</b>	057905002	Newton, City of	Newton	\$2,432,000	\$65,900,000	27.1	\$2,727,358	1.1
<b>KY</b>	040106347	City of Greensburg	Greensburg	\$1,050,000	\$22,375,000	21.3	\$7,556,250	7.2
	040106434	City of Monticello	Monticello	\$1,500,000	\$5,251,056	3.5		
	047906292	Henderson Airport Board	Henderson, Kentuc	\$450,000	\$1,200,875	2.7		
	047906333	Greenville, City of	Greenville	\$1,087,000	\$26,000,000	23.9		
<b>LA</b>	080104639	Grtr Lafourche Port Comm	Galliano	\$2,196,000	\$61,000,000	27.8		
	084604607	Bastrop City of	Bastrop	\$1,800,000				
	087904368	UNO Foundation	Harahan	\$3,000,000	\$132,000,000	44.0		
	087904415	Central LA Chamb of Comm	Alexandria	\$2,000,000	\$46,250,000	23.1		
	087904429	LA Tech Univ Foundation	Ruston	\$2,000,000				
	087904435	Grtr Lafourche Port Comm	Port Fourchon	\$2,000,000	\$33,000,000	16.5		
	087904437	St Charles Parish	Hahnville	\$2,000,000	\$127,000,000	63.5		
	087904438	McNeese	Lake Charles	\$3,900,000				
	087904440	Tulane University	New Orleans	\$3,000,000				
	087904537	Natl WW II Museum	New Orleans	\$2,000,000	\$16,000,000	8.0		
	087904552	Morgan City Hbr Trm Dst	Morgan City	\$1,750,000	\$7,591,500	4.3		
	087904615	South Central PDC	Gray	\$450,000			\$277,941	0.6
	087904623	LSU Digital Media	Baton Rouge	\$3,000,000	\$800,000	0.3		
<b>MA</b>	010108889	City of Lowell	Lowell	\$2,000,000	\$55,000,000	27.5	\$6,142,500	3.1
	017908846	SEED Corp.	Taunton	\$500,000	\$3,000,000	6.0	\$2,540,175	5.1
	017908851	WMEF	Holyoke	\$500,000	\$3,000,000	6.0	\$1,084,140	2.2
<b>ME</b>	014608963	Cnty of Washington	Eastport, ME	\$1,423,480	\$23,000,000	16.2		
	017908886	Town of Madawaska	Madawaska	\$2,000,000				
<b>MI</b>	060105495	Grand Rapids City of	Grand Rapids	\$1,500,000	\$5,000,000	3.3	\$97,031,475	64.7
	060105512	Spring Lake Township	Spring Lake	\$1,200,000	\$30,000,000	25.0		
	060105586	Sault Ste Marie City of	Sault Ste. Marie	\$1,325,000	\$3,000,000	2.3		
	060105617	Capital Reg Airport Auth	Lansing	\$1,157,548	\$31,000,000	26.8		
	060105618	Ira Township of	Fair Haven	\$816,322	\$7,500,000	9.2		
	060105619	Taylor City of	Taylor	\$1,400,000	\$3,900,000	2.8		
	060105620	Michigan State Univ Fnd	Lansing	\$1,750,000	\$25,000,000	14.3		
	064605636	Sterling Hgts City of	Sterling Heights	\$391,482	\$10,000,000	25.5		
<b>MN</b>	060105439	Nashwauk City of	Nashwauk	\$1,389,912	\$1,600,000,000	1,151.2		
	060105467	Detroit Lakes City of	Detroit Lakes	\$1,119,000	\$10,000,000	8.9	\$225,000	0.2
	060105541	Worthington City of	Worthington	\$779,886	\$20,000,000	25.6		
	060105577	East Grand Forks City of	East Grand Forks	\$425,000	\$5,000,000	11.8		
	060105578	Pine Tech College	Pine City	\$1,440,000	\$6,000,000	4.2		
	060105591	Virginia City of	Virginia	\$844,165	\$8,000,000	9.5		



REALIZED PRIVATE SECTOR INVESTMENT REPORTED FOR FY 2010 APPROVALS  
Construction and RLF Investments by State | Discounted Three-year data

	060105615	Itasca EDC	Grand Rapids	\$1,745,000	\$45,000,000	25.8		
	067905463	Austin City of	Austin	\$5,000,000	\$15,000,000	3.0		
	067905613	Arrowhead Reg Dev Comm	Multi City	\$1,400,000	\$4,344,000	3.1	\$9,080,250	6.5
<b>MO</b>	050104868	West Plains, City of	West Plains	\$500,000				
	057904869	CCW Water Commission	Stoutsville	\$680,000				
	057904876	St. Louis Port Auth	St. Louis	\$15,648,000				
	057904934	Meramec RPC	St. James	\$375,000	\$3,000,000	8.0	\$588,034	1.6
	057904964	E C St. Louis County	St. Louis	\$4,600,000	\$50,000,000	10.9		
<b>MS</b>	040106301	City of Columbus	Columbus, MS	\$1,200,000	\$31,855,848	26.5	\$9,574,500	8.0
	040106323	Attala County	Kosciusko, MS	\$1,100,000	\$19,658,000	17.9		
	040106362	Tunica County	Tunica	\$1,900,000	\$31,000,000	16.3	\$75,000,000	39.5
	040106447	Town of Puckett	Puckett	\$340,000	\$5,000,000	14.7	\$3,750,000	11.0
	047906300	SW MS Community College	Summit, MS	\$4,800,000	\$207,037,000	43.1		
	047906346	Town of Monticello	Monticello	\$345,180	\$1,000,000	2.9	\$131,250	0.4
	047906388	Stone County	Wiggins, MS	\$357,350	\$7,957,000	22.3		
<b>MT</b>	050104860	Jefferson LDC	Whitehall	\$655,000	\$30,000,000	45.8		
	050104875	Musselshell County	Roundup	\$1,112,233	\$450,000,000	404.6		
	054605028	Flathead County EDA	Kalispell	\$1,147,302	\$900,000	0.8		
	054605029	Eureka	Eureka	\$634,130			\$10,500	0.0
	057904866	N Baker Wtr & Swr Dist	Baker	\$800,000	\$5,700,000	7.1	\$990,000	1.2
<b>NC</b>	040106325	Wilkes County	Wilkesboro	\$615,000	\$6,500,000	10.6		
	040106334	Destination Cleveland Co	Shelby	\$1,543,000				
	040106424	Johnston County	Smithfield	\$1,500,000	\$273,200,000	182.1	\$390,000,000	260.0
	040106425	Town of Granite Falls	Granite Falls	\$1,000,000	\$50,000,000	50.0	\$600,000	0.6
	040106443	City of Conover	Conover	\$1,500,000	\$12,380,000	8.3	\$9,161,063	6.1
	044606448	Franklin County	Louisburg	\$1,742,300	\$74,000,000	42.5		
	044606451	Lincoln County	Lincolnton	\$1,631,625				
	047906291	Beaufort County	Washington	\$2,500,000	\$208,300,000	83.3	\$85,120,701	34.0
<b>ND</b>	050104861	Dakota College	Bottineau	\$325,000	\$31,600,000	97.2		
	050104874	Standing Rock Sioux Trib	Fort Yates	\$820,550	\$15,000,000	18.3		
<b>NE</b>	050104933	Kearney, City of	Kearney	\$1,500,000	\$27,000,000	18.0	\$20,250,000	13.5
	057904943	Southeast Nebraska DD	Lincoln	\$1,004,366				
	057904952	DeWitt, Village of	De Witt	\$1,000,000				
<b>NH</b>	010108930	Town of Hampton	Hampton	\$250,975	\$3,000,000	12.0	\$891,300	3.6
	017908838	Colebrook, NH	Colebrook	\$1,397,600			\$727,500	0.5
	017908975	AVRRDD	(blank)	\$1,000,270				
<b>NJ</b>	010108861	Paulsboro	Paulsboro	\$1,541,200	\$50,000,000	32.4		
<b>NM</b>	080104524	NMSU	Las Cruces	\$1,500,000				
	080104527	Jal	Jal	\$1,000,000	\$600,000	0.6		
	080104555	Santo Domingo Tribe	Santo Domingo Pu	\$1,000,000				

REALIZED PRIVATE SECTOR INVESTMENT REPORTED FOR FY 2010 APPROVALS  
Construction and RLF Investments by State | Discounted Three-year data

	080104637	Carlsbad Indstrl. Action	Carlsbad	\$1,325,000	\$77,600,000	58.6		
	087904422	Ruidoso	Ruidoso	\$2,900,000				
<b>NY</b>	010108860	BNYDC	Brooklyn	\$2,500,000	\$4,400,000	1.8		
	010108862	BioBAT, Inc.	Brooklyn	\$2,500,000	\$20,000,000	8.0		
	010108929	Sullivan County IDA	Liberty	\$800,000	\$5,000,000	6.3		
	010108971	Greater Glens Falls D C	Glens Falls	\$765,336	\$40,000,000	52.3	\$4,125,000	5.4
	014608956	Clinton County	Plattsburgh, NY	\$301,000			\$30,000,000	99.7
<b>OH</b>	060105499	Mansfield City of	Mansfield	\$1,016,933	\$67,500,000	66.4		
	060105581	Tuscarawas County UBD	New Philadelphia	\$2,320,359	\$9,000,000	3.9		
	060105632	Pike County	Piketon	\$1,959,600	\$17,513,000	8.9		
	067905498	Barberton Comm Dev Corp	(blank)	\$1,598,250				
	067905634	Clinton County	Wilmington	\$1,000,000	\$2,668,000	2.7		
	067905638	CIC Springfield-Clark Co	Springfield	\$1,055,260	\$102,000,000	96.7		
<b>OK</b>	080104556	REI	Durant	\$1,000,000	\$350,000	0.4		
	080104608	Okemah	Okemah	\$770,000	\$500,000	0.6	\$1,125,000	1.5
	087904413	Weatherford	Weatherford	\$1,500,000				
	087904461	OK Cent Botanical RC	Tulsa	\$1,000,000	\$15,000,000	15.0		
	087904464	OCIA	Pawhuska	\$750,000				
<b>OR</b>	070106501	Sunrise Enterprises	Roseburg	\$760,000	\$2,500,000	3.3		
	070106524	City of The Dalles	The Dalles	\$2,000,000	\$6,000,000	3.0	\$3,750,000	1.9
	077906400	Cow Creek Band Umpqua	Roseburg	\$2,750,000	\$60,000	0.0	\$31,295	0.0
<b>PA</b>	010108843	Berwick Area JSA	Berwick, PA	\$2,000,000	\$1,400,000	0.7		
	010108844	Carbon Cnty BD Commrs	Jim Thorpe, PA	\$1,000,000	\$12,400,000	12.4		
	010108845	Hermitage	Hermitage	\$4,208,000	\$10,000,000	2.4	\$1,392,780	0.3
	010108876	Hershey Center (HCAR)	Hummelstown, PA	\$1,000,000	\$4,400,000	4.4		
	010108904	The Enterprise Center	Philadelphia, PA	\$1,509,536	\$1,456,840	1.0		
	010108909	Bradford Reg Airport	Lewis Run, PA	\$800,000	\$11,666,666	14.6	\$161,746	0.2
	010108914	Wilkes-Barre DC	Wilkes-Barre, Luze	\$2,263,500	\$5,000,000	2.2		
	014608953	County of Mifflin	Lewistown, PA	\$457,500	\$4,000,000	8.7		
	014608954	Bedford County	Bedford, PA	\$650,000	\$2,900,000	4.5		
	017908973	PAID	Philadelphia	\$5,000,000	\$5,000,000	1.0		
<b>SC</b>	040106313	Donalds-Due West W&S Aut	Donalds	\$500,000	\$19,940,000	39.9	\$300,000	0.6
	040106359	Town of Fairfax	Fairfax	\$328,000	\$3,000,000	9.1	\$2,250,000	6.9
	040106453	Town of Williston	Williston	\$1,270,200	\$20,000,000	15.7	\$15,000,000	11.8
	044606450	Darlington, SC	Darlington	\$1,839,600	\$38,000,000	20.7	\$26,250,000	14.3
<b>SD</b>	05790474201	South Eastern Dev Fdtn	Sioux Falls	\$500,000	\$8,000,000	16.0	\$1,282,468	2.6
	057904936	Scotland	Scotland	\$744,070				
	057904940	Tripp	Tripp	\$759,712				
	057905041	Sanford Health	Sioux Falls	\$890,400	\$18,000,000	20.2		
	057905043	SDSU Growth Partnership	Brookings	\$1,000,000	\$23,508,000	23.5		

REALIZED PRIVATE SECTOR INVESTMENT REPORTED FOR FY 2010 APPROVALS  
Construction and RLF Investments by State | Discounted Three-year data

<b>TN</b>	040106343	Hendersonville Utility	Hendersonville	\$520,000	\$1,200,000	2.3		
	040106363	Bethel University	Carroll	\$1,500,000	\$24,854,400	16.6		
	040106422	Sevier County	Sevier	\$177,362	\$15,300,000	86.3	\$12,583,190	70.9
	044606449	McMinn County, TN	Athens	\$750,000				
	044606452	Overton County	Livingston	\$1,182,195				
	047906445	City of Chattanooga	Chattanooga	\$362,000	\$2,300,000	6.4		
<b>TX</b>	080104458	Eagle Pass Wtr Wks Systm	Eagle Pass	\$1,250,000	\$3,100,000	2.5		
	080104525	City of Bryan	Bryan	\$1,500,000				
	080104548	San Antonio City of	San Antonio	\$1,300,000				
	080104553	Lubbock	Lubbock	\$1,500,000	\$28,495,687	19.0		
	080104557	Bee Development Auth	Beeville	\$1,000,000	\$8,000,000	8.0	\$1,500,000	1.5
	080104561	UT-Health Science Ctr-SA	San Antonio	\$1,000,000	\$700,000	0.7		
	080104606	TX State Univ San Marcos	San Marcos	\$1,845,000				
	080104620	Uvalde Co	Uvalde	\$1,126,086				
	087904431	Cameron County	Santa Rosa	\$1,500,000				
	087904433	Palestine	Palestine	\$2,000,000	\$6,000,000	3.0		
	087904448	Robstown City of	Robstown	\$4,000,000				
	087904454	Kilgore EDC	Kilgore	\$1,000,000	\$8,000,000	8.0		
	087904558	Lone Star College	Houston	\$1,400,000	\$500,000	0.4		
	087904621	Port of San Antonio	San Antonio	\$1,685,080	\$22,000,000	13.1		
	087904624	City of Pharr	Pharr	\$1,016,486				
	087904644	Amarillo EDC	Amarillo	\$1,230,819	\$12,500,000	10.2	\$15,782,945	12.8
<b>VA</b>	010108873	Danville-Pittsyl RIFA	Danville,VA	\$2,275,030	\$27,000,000	11.9		
	010108965	Scott County EDA	Duffield, Virginia	\$2,022,814	\$4,600,000	2.3		
<b>VT</b>	017908839	VEC	Johnson	\$11,286,917	\$27,000,000	2.4		
<b>WA</b>	070106475	Lummi Nation	Bellingham	\$1,600,000	\$4,000,000	2.5		
	070106485	City of Auburn	Auburn	\$3,000,000	\$100,000,000	33.3	\$615,551	0.2
	070106494	Walla WCC	Walla Walla	\$3,000,000	\$28,000,000	9.3	\$240,000	0.1
	070106514	PN Diabetes Resrch Inst.	Seattle	\$1,600,000	\$1,250,000	0.8		
	070106601	City of Vancouver	Vancouver	\$3,000,000	\$25,000,000	8.3	\$975,000	0.3
	074606569	Cowlitz-Wahkiakum CoG	Woodland	\$2,400,000	\$35,000,000	14.6		
<b>WI</b>	060105519	Omro City of	Omro	\$399,937	\$3,200,000	8.0		
	064605622	Pleasant Prairie Vil. of	Pleasant Prairie	\$3,500,000	\$24,000,000	6.9		
	064605623	Janesville City of	Janesville	\$1,200,000	\$2,250,000	1.9		
	067905403	Reedsburg City of	Reedsburg	\$1,152,530	\$16,500,000	14.3		
	067905417	Waterloo City of	Waterloo	\$236,569	\$2,500,000	10.6	\$8,063	0.0
	067905419	Belmont Village of	Belmont	\$1,450,000	\$2,000,000	1.4		
	067905454	Platteville City of	Platteville	\$408,161	\$5,000,000	12.3		
	067905455	Mineral Point City of	Mineral Point	\$959,250	\$5,000,000	5.2		
	067905459	Adams City of	Adams	\$608,935	\$3,000,000	4.9		

REALIZED PRIVATE SECTOR INVESTMENT REPORTED FOR FY 2010 APPROVALS  
Construction and RLF Investments by State | Discounted Three-year data

067905487	Randolph Village of	Randolph	\$1,100,000	\$15,000,000	13.6			
067905489	Lakeshore Tech. College	Cleveland, WI	\$670,196	\$6,700,000	10.0	\$43,575,000	65.0	
067905490	Portage City of	Portage	\$2,408,959	\$25,000,000	10.4			
067905491	Madison City of	Madison	\$4,534,472	\$55,000,000	12.1			
067905497	Plain Village	Plain	\$2,405,000	\$10,000,000	4.2			
067905506	Gays Mills Village of	Crawford	\$4,313,650	\$5,000,000	1.2	\$1,963,500	0.5	
067905521	Sauk County	Baraboo	\$695,657	\$60,000,000	86.2	\$67,500	0.1	
067905523	La Farge Village of	La Farge	\$990,286	\$4,600,000	4.6			
067905526	Mauston City of	Mauston	\$1,246,500	\$5,000,000	4.0			
067905529	WI Security Research	Madison	\$741,847	\$9,760,000	13.2			
067905544	Spring Green Town of	Spring Green	\$2,114,502	\$3,000,000	1.4			
067905587	Vernon Econ. Dev. Assoc.	Viroqua	\$2,000,000	\$5,700,000	2.9			
067905590	Wauwatosa City of	Wauwatosa	\$5,408,646	\$15,000,000	2.8			
<b>WV</b>	010108970	Bridgeport	Bridgeport, WV	\$1,500,000	\$1,000,000	0.7		
	014608959	Jackson County Dev Auth	Ravenswood, WV	\$2,104,725	\$32,000,000	15.2	\$42,000,000	20.0
	017908745	Hepzibah PSD	Clarksburg	\$2,100,000	\$12,000,000	5.7		
	017908746	Town of Worthington	Worthington	\$3,200,000	\$10,500,000	3.3		
	017908800	Canaan Valley PSD	Tucker County, We	\$4,000,000	\$44,000,000	11.0	\$4,725,000	1.2
	017908801	Philippi/Barbour Co RAA	Philippi	\$2,120,000	\$3,190,000	1.5		